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As an independent regulator, working outside the Civil Service but closely with it, I am delighted to contribute the foreword to this year’s Civil Service Companion.

Civil Service Commissioners have two very important roles.

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I have now been a civil servant for three years – after a career in the private sector – and I am proud to be part of such a highly professional and skilled organisation. As a relative newcomer one of the most striking features that stood out when I joined was the strength of the civil service values (objectivity, impartiality, honesty and integrity) and the power of the Head of the Civil Service’s 4Ps (pace, passion, professionalism and pride). One common feature of all high performing organisations is the strength of their values and ethos and so the Civil Service is well placed as it looks to the future. It also has a huge strength in the diversity of its people.

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Gill Rider
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Born 16 June 1960; Education: Witwatersrand University, Johannesburg (BA 1981); Bristol University (LLB 1985); Cambridge University (LLM 1990)
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Peter George Betts
Born 3 March 1959; Married Fiona MacGregor 2006; Education: Emanuel School, Battersea; Mansfield College, Oxford (BA history 1982); École Nationale d’Administration (1992)
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BEVAN, DIANNE

Chief Operating Officer, Assembly Parliamentary Service, National Assembly for Wales
Born 31 October 1958; Married Nigel Bevan 1986 (1 son, 1 daughter); Education: Selby Grammar School, North Yorkshire; Hull University (LLB 1980); Chester College of Law (Solicitors Finals 1981); Cardiff University (MPA 2009); Recreations: Travel, theatre, walking
Career: Articled Clerk, Surrey County Council 1981-83; Solicitor: West Sussex County Council 1983-85, South Glamorgan County Council 1985-88; West Glamorgan County Council: Chief Solicitor 1988-91, Assistant County Secretary 1991-93; Director, Legal and Administrative Services, South Glamorgan County Council 1993-96; Director, Legal and Administrative Services, Cardiff Council 1996-99; Corporate Manager, Cardiff Council 1999-2003; National Assembly for Wales: Deputy Clerk, Presiding Office 2003-07, Chief Operating Officer, Assembly Parliamentary Service 2007-
Professional bodies: Law Society; Honorary Member, Solicitors in Local Government

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BEVAN, JAMES

Director-General, Change and Delivery, Foreign and Commonwealth Office

James David Bevan

Born 13 July 1959; Married Janet Purdie 1984 (3 daughters); Education: Sussex University (BA social anthropology 1980); Harvard University (Visiting Fellow 2006)


Honours: CMG 2006

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Director, Emergency Preparedness, Department of Health

Born 28 May 1955; Education: Harrogate College; Liverpool University (MB ChB 1978)

Career: Consultant, Public Health Medicine; Healthcare Strategy Consultant, London Docklands Development Corporation (LDDC) 1989 (seconded to); Director of Public Health, Merton, Sutton and Wandsworth Health Authority; Deputy Director of Public Health, Department of Health 1998-2003; Interim Regional Clinical Director, Health Protection Agency, London 2003-04; Director, Emergency Preparedness, Department of Health 2004-

Professional bodies: Member, UK National Influenza Pandemic Committee; Member, Royal Society of Medicine; Fellowships: Fellow, Faculty of Public Health

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Born 31 January 1947; Education: Manchester University (LLB, Hon Fellow); Birmingham University (MSocSci)

Career: Solicitor; Chief Executive, Brent Borough Council 1980-86; Chief Executive, Gloucestershire County Council 1986-90; Chief Executive, Social Security Benefits Agency 1990-95; Permanent Secretary, Department for Education and Employment 1996-2001; Rector, University of the Arts London 2001-08; Chair, Soham Murders Inquiry 2004; Chair, Legal Services Commission 2005-08; Chair, Design Council 2008-; Director, Institute for Government 2008

Honours: KCB 1999; Professional bodies: Chair, Rathbone Training Ltd 2001-, Non-Executive Chair, RSe Consulting 2003-; Awards: Six honorary degrees

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Career: Planning Assistant, Midlothian County Council 1973-74; Research Associate, Department of Geography, Edinburgh University 1976-81; Senior Policy Officer, City of Newcastle 1981-87; Principal Policy Officer, Kirklees Council 1987-89; Regional Projects Manager, Audit Commission 1989-92; Director, Newcastle City Challenge 1992-96; Regional Director, English Partnerships 1996-99; Director of Regeneration Strategy, One North East 1999-2001, Regional Director, Government Office North East 2002-;
Councils and public bodies: Chair, Strategic Future Project – Shaping Horizons in the North East (SHINE); Chair, North East Basic Skills Task Force; Member, Northumbria, Tyne and Wear Strategic Health Authority Modernisation Commission
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Chair, General Advisory Committee on Science
Born 1 June 1944; Married André Washbourne 1965 (3 daughters); Education: King Henry VIII School, Coventry; Corpus Christi College, Cambridge (BA 1965, MA 1969, ScD 1988, Hon Fellow 1994); California University, Berkeley (PhD 1968); Magdalen College, Oxford (MA 1979, Fellow 1979, DSc 1989)
Career: Cambridge University: Fellow and Director of Medical Studies, Downing College 1971-79, Lecturer in Physiology 1972-79; Chair, Neurobiology and Mental Health Grants Committee, Medical Research Council 1977-79; Waynflete Professor of Physiology, Oxford University 1979-; Founding Member, International Brain Injury Association 1993-; Director, MRC IRC for Cognitive Neuroscience 1996-; President, Physiological Society 2001-; President, Biosciences Federation 2002-; Chief Executive, Medical Research Council 2003-07; Chair, General Advisory Committee on Science 2008-
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Born 8 February 1954; Married Carol Ann Spekes 1991 (No children); Education: Trinity College, Cambridge (BA economics 1975); Open Business School (MBA 1995); Recreations: Cricket, theatre, bridge


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BOOTH, CLIVE

Chair, Big Lottery Fund

Born 18 April 1943; Married (Gwendolen) Margaret Sardeson 1969; Education: King’s School, Macclesfield; Trinity College, Cambridge (MA natural sciences 1969); California University, Berkeley (Harkness Fellow 1973, MA 1974, PhD 1976); Recreations: Walking, gardening, contract bridge, opera

Career: Department of Education and Science (DES) 1965-81: Principal Private Secretary to Education and Science Secretary 1975-77, Assistant Secretary 1977-81; Deputy Director, Plymouth Polytechnic 1981-84; Member, HM Inspectorate, DES 1984-86; Director, then Vice-Chancellor, Oxford Polytechnic/Oxford Brookes University 1986-97; Chair, Teacher Training Agency 1997-2003; Deputy Chair, South East of England Development Authority (SEEDA) 1999-2004; Chair, Central Police Training and Development Authority (CENTREX) 2002-07; Chair, Big Lottery Fund 2004-


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Born 1 February 1967; 2 sons, 2 daughters; Education: University of Sheffield (BMus, 1988); Kings College, London (MMus, 1989); Birkbeck College, London (Postgraduate Certificate in Economics, 1993)

BORYSIEWICZ, LESZEK
Chief Executive, Medical Research Council
Born 15 April 1951; Married Gwenllian Sian 1976 (2 daughters); Education: Cardiff High School; Welsh National School of Medicine (BSc anatomy 1972, MB, BCh 1975); PhD (London 1986); Recreations: Painting, rugby, and cricket
Career: Series Editor, British Medical Board, 1997-2001; Professor of Medicine, University of Wales 1999-2001; Trustee, Nuffield Trust, London 2002-07; Deputy Rector, Imperial College London 2004-07; Chairman, UKCRC Integrated Academic Training Awards Panel 2005-07; Chairman, Joint MRC/UK Stem Cell Foundation Scientific Advisory Board 2005-07; Governor, Wellcome Trust 2006-07; Chief Executive, Medical Research Council 2007-

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Born 27 January 1948; Married Margo 2002 (3 sons, 1 daughter); Education: Shrewsbury School; London Hospital Medical College (medicine 1972); MBBS 1972
Honours: CBE (2004); Fellowships: Fellow of the Royal College of Physicians: London (1991), Edinburgh (2003); European Society of Cardiology (1994); American College of Cardiology (2009); Publications: Papers on Coronary Heart Disease, medical training, and national heart policy

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Career: Called to the Bar 1983; Legal Adviser’s Branch, Home Office 1986-93; Northern Ireland Office 1993-96; Assistant Legal Adviser, Home Office 1997-2003; Deputy Legal Secretary to the Law Officers, Law Officers’ Department 2003-04; Deputy Legal Adviser, Home Office 2004-

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Born 7 May 1937; Married Jean Margaret Boyle 1967 (2 sons); Education: Bell Baxter School, Fife; St Andrews University (MB, ChB 1961); London University (MSc 1968); Dundee University (MD 1974)
Career: Dundee Royal Infirmary 1961-62; St Andrews University 1962-64; Hammersmith Hospital 1968-74; Professor of Clinical Pharmacology, Liverpool University 1974-2002; Mersey Regional Health Authority (RHA) 1990-94: Non Executive Director 1990-94, Vice Chair 1993-94; Director, Research and Development, Northwest RHA 1994-96; Chair, Northwest Regional NHS Executive 1996-99; Chair, Medicines and Healthcare Products Regulatory Agency 2003-

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Professional bodies: Bencher, Lincoln’s Inn
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Career: Head of Health Team, Public Services, HM Treasury -2003; Home Office 2003-:
Head, Treatment and Young People, Drugs Unit, Crime Reduction and Community Safety Group 2003-07, Director, Strategic Support Directorate 2007-
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Career: Department of the Environment 1973-91: Head, Environmental Policy Co-ordination division, Head, Housing Policy Studies division, Head, Local Government Review division, Principal Private Secretary to Secretary of State for the Environment 1988-90; Director of Information, Department of the Environment 1990; Deputy Chief

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Honours: CB 2001
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Career: Northern Ireland Office 1975-84: Private Secretary to Don Concannon then Michael Alison as Ministers of State 1979-81, Private Secretary to the Permanent Under-Secretary 1982; Police Department, Home Office 1984-87; Northern Ireland
BUCHANAN, ALISTAIR

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Born 22 December 1961; Married Linda Pollock 1988 (1 son, 2 daughters); Education: Malvern College; Durham University (BA politics 1983); Recreations: Rugby, football

Career: Charted Accountant, KPMG 1983-87; Head of UK Utilities Research, Smith New Court (now Merrill Lynch) 1987-94; Head of UK, European and Global Research, BZW 1994-97; Head of USA Utilities Research, Salomon Smith Barney (New York) 1997-2000; Head of European Research (London), Donaldson, Lufkin and Jenette 2000-01; Chief Executive, Office of Gas and Electricity Markets (Ofgem) 2003-

Honours: CBE 2009; Professional bodies: FCA 1996

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Henry James Gerard Burns

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Professional bodies: Chair, Scottish Directors of Public Health; Member, Scottish Medical and Scientific Advisory Committee; Member, Scottish Cancer Group; Member, European Commission’s Executive Group on the European Code against Cancer; Special Adviser to House of Commons Health Select Committee; Board Member, Faculty of Public Health; Member, Academy of Royal Colleges Health Inequalities Working Group; Senior Research Fellow, School of Business and Management, Glasgow University; Fellow: Royal College of Surgeons 1979, Royal College of Physicians 2000, Faculty of Public Health 2005; Fellowships: Visiting Professorship in Public Health Medicine, Glasgow University 1999

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Colin David Byrne
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Career: Scientific officer Ministry of Agriculture, Fisheries and Food 1979-85; Department of the Environment 1985-91: Senior scientific officer 1985-87, National expert EC (seconded to) 1988-91; Department of Environment, Transport and the Regions 1991-97; Head of division Health and Safety Executive 1997-2000; Director Planning and Innovation, (Hants/IoW), Government Office for the South East 2000-06; Department for Communities and Local Government 2007-08: Director town and country planning 2007, Director Home Information Pack Implementation 2007-08; Regional Director, Government Office for the South East 2008-

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CAHN, ANDREW THOMAS
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Born 1 April 1951; Married Virginia Beardshaw 1976 (2 sons, 1 daughter); Education: Bedales School; Trinity College, Cambridge (BA English literature 1973); Recreations: Walking, literature, mountains
Career: Ministry of Agriculture, Fisheries and Food (MAFF) 1973-77, 1988-92; Foreign and Commonwealth Office (FCO) 1977-78; Private Secretary to Permanent Secretary, MAFF 1978-79; First Secretary, UK Permanent Representation to European Commission (EC) 1981-84; First Secretary, Cabinet of Vice President, EC 1984-88; MAFF 1988-92; Principal Private Secretary to William Waldegrave: as Chancellor of Duchy of Lancaster 1992-94, as Minister for Agriculture 1994-95; Deputy Head, European Secretariat, Cabinet Office 1995-98; Chef de Cabinet to Neil Kinnock as European Commissioner 1998-2000; Government and Industry Affairs Director, British Airways plc 2000-06; Chief Executive, UK Trade & Investment 2006-; Acting Permanent Secretary, Department for Business, Enterprise and Regulatory Reform March 2009 - May 2009
Honours: CMG 2001; KCMG 2009

Sir Andrew Thomas Cahn KCMG, Chief Executive, UK Trade & Investment, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW Tel: 020 7215 4779 Fax: 020 7215 8237 E-mail: andrew.cahn@ukti.gsi.gov.uk

CALDWELL, SANDRA
Director of Field Operations, Health and Safety Executive
Sandra Mary Caldwell
Born 20 June 1948; Married; Education: Dearney Grammar School for Girls, London; Imperial College, London; Hatfield Polytechnic (BSc applied biology specialising in biochemistry and microbiology) London University (BSc, MSc biochemistry, Diploma in occupational health and safety)
Honours: CB 2008

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CALLAGHAN, BILL
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William Henry Callaghan
Born 19 May 1948; 1 son; Education: St John’s College, Oxford (BA philosophy, politics and economics); Kent University (MA economics); Recreations: Sailing, cycling, music
Career: Assistant, Economic Department, Trade Union Congress (TUC) 1971-74; Assistant Secretary, Economic Department, TUC 1974-77; Head, Economic Department, TUC 1978-94; Chief Economist and Head of the Economic and Social Affairs Department, TUC 1994-99; Chairman, Health and Safety Commission 1999-2007; Chair, Legal Services Commission 2008-
Professional bodies: Visiting Fellow, Nuffield College, Oxford 1999-, Member, DTI Fair Markets Board 2004-
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CAMLEY, MARK
Chief Executive, Royal Parks
Born 11 June 1964; Married Camilla Rosier 2002; Education: Lornshill Academy, Alloa; Edinburgh University (MA economics 1986); Recreations: All sports, arts, single malts
Career: Executive Officer, Cabinet Office 1986-88; Assistant Statistician, Central Statistical Office 1988-90; Lord Chancellor’s Department 1990-99: Various roles 1990-99, Private Secretary to the Permanent Secretary 1999; HM Courts Service 1999-2003: Director, Crown Court 1999-2001, Director, Customer Service 2001-03; Director, Supreme Court, Department for Constitutional Affairs 2003-05; Chief Executive, Royal Parks 2005-
Mark Camley, Chief Executive, Royal Parks, The Old Police House, Hyde Park, London W2 2UH Tel: 020 7298 2123 Fax: 020 7298 2005 E-mail: mcamley@royalparks.gsi.gov.uk

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Career: Department for Transport 1983-88; Department of the Environment 1988-96; European Commission (seconded to) 1990-93; Secretary, Economic and Domestic Secretariat, Cabinet Office 1996-98; Area Director, Kent, Government Office for the South East 1998-2001; Private Secretary to Stephen Byers Secretary of State for Transport 2001-02; Private Secretary to Helen Liddell Secretary of State for Scotland 2002-03; Office of the Deputy Prime Minister/Department for Communities and Local Government 2003-: Director, Regional Co-ordination Unit, Regional Development Group 2003-07, Director, Local Government Policy and Performance 2007-
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Born 9 March 1959; Education: St Anne’s College, Oxford (BA literae humaniores)
Career: Various posts, Department of the Environment/Department for Transport 1982-96; Head of Housing Policy and Home Ownership, Department of the Environment 1996-98; Scottish Executive/Scottish Government 1998-: Head of Environment

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James MacRae Campbell

Born 17 June 1952; Married Catherine Russell 1975 (1 son, 1 daughter); Education: Duncanrig Senior Secondary, East Kilbride; Strathclyde University (BSc physics 1974)

Career: Research scientist National Engineering Laboratory 1974-79; Offshore Supplies Office 1979-94: Research and development assessor 1979-82, Industrial liaison officer 1982-91, Assistant director 1991-94; Assistant director, Oil and Gas Projects and Supplies Office 1994-96; Director, Industry and Downstream Exports, British Trade International 1996-2000; Department of Trade and Industry/for Business, Enterprise and Regulatory Reform (BERR) 2000-: Director, Oil and Gas, Environment and Decommissioning 2000-02, Head, Licensing Consents Unit 2003-05; Director, Energy Development Unit: BERR 2005-08, Department of Energy and Climate Change 2008-

Professional bodies: MInstP 1975; CPhys 1987

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CAMPBELL, MANDIE

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Career: Joined Civil Service as an Immigration Officer, 1985; Variety of Operational and Policy roles 1985-2002; Deputy Head of Intelligence, UK Border Agency 2002-04; Director, Operations, UK Visas, Foreign and Commonwealth Office 2004-06; Home Office 2006-: Director: Criminal Case Management 2006-07, Leadership and Learning 2007-08, Drugs and Alcohol Strategy 2008-

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CARDY, PETER

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Born 4 April 1947; Single; Education: University College, Durham (BA 1968); Cranfield Institute of Technology (MSc social policy 1983); Recreations: Sailing, reading

Career: Adult Education Principal, Cromwell Community College 1968-71; District Secretary, Workers’ Educational Association, North of Scotland 1971-77; Deputy Director, Volunteer Centre UK 1977-87; Director, Motor Neurone Disease Association 1987-94; Chief Executive, Multiple Sclerosis Society of Great Britain and Northern Ireland 1994-2001; Chief Executive, Macmillan Cancer Relief 2001-07; Chief Executive, Maritime and Coastguard Agency 2007-

Honours: Charcot Medal, Association of British Neurologists 2001; Professional bodies: Chair, National Association of Volunteer Bureaux 1988-91; Member, NHS Modernisation Board 2004, Chair, Brain and Spine Foundation 2005-08
CASSIDY, ELIZABETH

Command Secretary Fleet, Ministry of Defence

Elizabeth Grace Cassidy

Born 6 July 1951; Married Edward Dolby 1984; Education: Girls’ Grammar School, Prescot, Lancashire; Girton College, Cambridge (BA biological sciences 1972, MA); Wye College, London University (MSc 1973)

Career: Ministry of Defence 1978-: Principal Private Secretary to Chief of Defence Procurement 1983-84, Private Secretary to Chief of Air Staff 1990-93, Assistant Secretary to Head of IT strategy 1993-95, Adviser to Joint Services Command and Staff College 1995-97, Director, Finance Policy 1997-99, Command Secretary to Second Sea Lord and Commander-in-Chief Naval Home Command and Assistant Under Secretary of State (Navy) 1999-2002, Command Secretary to Adjutant General 2002-07, Command Secretary Fleet 2007-

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CAVENDISH, WILL

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William Patrick Cavendish

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**Career:** Manager, Northwick Park Hospital NHS Trust 1991-93; Contracts Manager, Hertfordshire Health Agency 1993-95; Directorate Manager of Medicine, Great Ormond Street Hospital, London 1995-98; Visiting Professor, School of Information Science, University of London 1996-; Strategy Consultant, McKinsey & Company 1998-2001; Director, Operations and Services, British Library 2001-05; Chief Executive, Keeper of Public Records and Historical Manuscripts Commissioner, National Archives, and Head of Government Knowledge and Information Management Profession 2005-

**Awards:** Information World Review: Information Professional of the Year 2008

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Permanent Secretary and Clerk of the Crown in Chancery, Ministry of Justice

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Born 12 January 1959; Married Mari Sako 1983 (1 daughter); Education: City of London School for Boys; New College, Oxford (BA philosophy, politics and economics 1981); Sussex University (MA development economics 1984)


**Honours:** KCB 2006; Fellowships: Fellow of Royal Society of Arts; Honorary Fellow, New College, Oxford University; Honorary Bencher, Middle Temple; **Honorary degrees:** Honorary Doctorate of Laws, University of Sussex

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Director-General, Workforce Directorate, Department of Health

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**Career:** Quaker Oats Inc: Head, Human Resources, Chicago, Dean of Quaker University; Vice-President, Human Resources, PepsiCo; Group HR Director, Tesco plc 2006; Department of Health: Director-General, NHS and Social Care Workforce 2007-09, Director-General, Workforce Directorate 2009-
Professional bodies: Member, Government Apprenticeship Task Force, Fellow of the Institute of Personnel, Board Member, Qualifications and Curriculum Authority 2004-, Non-Executive Director, First Choice Holidays 2004-

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Chief Executive, Emergency Planning College, Cabinet Office

Married Julia Redfern 1979 (2 sons, 1 daughter); Education: Millfield School, Somerset; Royal Military Academy, Sandhurst

Career: Regular Army 1971-: Commanding Officer, 4th Regiment, Royal Artillery 1990-92, Chief Faction Liaison Officer, Bosnia 1995-96, Director, Operational Requirements (Land), Ministry of Defence (MoD) 1997-2000, Senior Directing Staff (Army), Royal College of Defence Studies 2001-02, Deputy Adjutant General, MoD 2002-03; Chief Executive, Emergency Planning College, Cabinet Office 2003-

Honours: OBE 1993; CBE 1997

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CHISHOLM, JOHN

Chair, Medical Research Council

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Born 27 August 1946; Married Catherine Alexandra Pana 1969 (1 son, 1 daughter); Education: Cambridge University (MA mechanical sciences); CEng 1974; FREng 1996; Recreations: Sport, vintage cars


Honours: Kt 1999; Professional bodies: Non-Executive Director, Bespak plc 1999-, President, the Institution of Electrical Engineers (IEE) 1999-

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CLANCY, CLAIRE

Chief Executive and Clerk to the Assembly, National Assembly for Wales

Born 14 March 1958; Married Michael Clancy 1994; Education: Dartford Grammar School; Open University (BA psychology 1992); Recreations: Horse riding, particularly dressage

Career: Manpower Services Commission 1977-88; Department of Employment 1988-90; Chief Executive, Powys TEC 1990-92; Government Office for the South West 1992-96; Director, Policy and Planning, Companies House 1996-97; Secretary and Director, Administration Resources Patent Office 1998-2002; Chief Executive and Registrar of Companies for England and Wales March 2002-07; Chief Executive and Clerk to the Assembly, Office of the Presiding Officer, National Assembly for Wales 2007-

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Born 16 June 1951; Married 1976 (2 children); Education: Hutcheson Grammar School, Glasgow; Glasgow University (MA philosophy with sociology 1973); Durham University (MSc managing problem people 1979); Recreations: Sport, walking


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CLARK, ROD

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Born 10 May 1961; Married Kate Paul 1995 (1 daughter); Education: Corpus Christi College, Oxford (BA literae humaniores)

Career: Civil Service Fast Stream 1984; Department of Social Security; Two-year secondment within PA Consulting; Principal Private Secretary to Alistair Darling as Secretary of State for Work and Pensions; Department for Constitutional Affairs/Ministry of Justice 2003-08: Director, Strategy, Planning and Performance 2003-05, Director-General, Strategy/Strategy Group 2005-08; Principal and Chief Executive, National School of Government 2008-

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Career: Director, Business Development, IT Services Agency 1989-93; Benefits Agency 1993-2002: Director, Territorial and Jobseekers Allowance 1993-97, Director, Operations Support 1997-2000, Chief Executive 2000-02; Chief Executive, Pension Service 2002-07, Director-General, Transformational Government and Cabinet Office Management 2007-09; Director-General, Corporate Services Group, Cabinet Office 2009-; Non-Executive Director, Defra Management Board 2008-; Non-Executive Director, DCMS Management Board 2009-

Honours: CB 2004

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Career: Department of Health: Branch Head, Private Finance and Investment, Counter Fraud Service, Directorate for Children, Older People and Social Care Services -2003, Branch Head, Capital and Investment, Finance and Investment Directorate 2003-04, Deputy Director, Investment, Finance and Investment, Health and Social Care Services Delivery Group 2004-05, Director of Finance and Investment, Capital Investment, NHS Finance, Performance and Operations 2007-08, Managing Director, Commercial 2008-09, Head, Procurement, Investment and Commercial Division 2009-
Honours: CBE; Professional bodies: Member, Chartered Institute of Management Accountants (ACMA)
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Born 28 July 1955; Education: Brighton Polytechnic (HND Business Studies 1986); London School of Economics (BSc Economics 1989); Recreations: Travel, film, walking, keeping fit, good food and wine
Career: Department of Health 1990-2006: Resource Management Unit 1990-91, Senior operational and managerial roles 1991-01, Operations director then deputy chief executive, East Kent Hospitals, NHS Trust 2001-03, Head of Secondary Care 2003-06; UK Border Agency: Strategic Director, Asylum 2006-08, Head of Immigration Group 2008-
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Born 6 November 1950; Married (3 children); Education: Birmingham Dental School (1973)
Career: Dentist, NHS General Practice 1975-2002; Department of Health 2002-: Deputy Chief Dental Officer 2002-05; Acting Chief Dental Officer 2005-06; Chief Dental Officer 2006-
Professional bodies: Secretary, then Chair, Warwickshire Local Dental Committee (LDC); Chair, West Midlands Association of LDCs; Magistrate, Warwickshire Bench 1992-2000; General Dental Services Committee (GDSC) of the British Dental Association: Member 1990-, Vice-Chair 2000-
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Education: Manchester University (BA (Econ) 1974); Chartered Institute of Public Finance and Accountancy (CIPFA)
Career: Cheshire County Council 1975-80; Berkshire County Council 1980-82; Cumbria County Council 1982-86; Lothian Regional Council 1986-91; Deputy Finance Director, Regional Health Authority 1991-94; Finance Director: Funding Agency for Schools 1994-98, Benefits Agency 1998-2000, Department of Social Security 2000-01; Director-General, Finance, Department for Work and Pensions 2001-
COGBILL, ALAN

Director of the Office, Wales Office

Born 1 December 1952; Education: Queen Elizabeth’s hospital, Bristol; Oxford University (BA Greats 1974)

Career: Home Office 1972-92; Lord Chancellor’s Department/Department for Constitutional Affairs: Director, Civil Justice and Legal Services Directorate, Policy Group 1992-2003; Finance Director, Finance Group, 2003-05; Director, Wales Office 2005-

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Professional bodies: Associate Fellow, Royal Institute of International Affairs; Visiting Professor, Southampton University; Liveryman of the Worshipful Company of Information Technologists; Member, CIO Connect; Member, Defence Scientific Advisory Council (DSAC); Vice President, British Computer Society; Associate Fellow, RIIA Chatham House on Future Global Security Issues

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Peter George Collis

Born 13 October 1953; Married Jan Morgan 2000 (2 sons, 1 daughter); Education: Woking Grammar School; Aston University, Birmingham (BSc Communication, Science and Linguistics 1975); Recreations: Family, travel, enjoying countryside


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Born 2 September 1954; Married Evelyn Joyce Steven 1983 (3 sons, 1 daughter); Education: St Vincent’s College, Langbank; St Mungo’s Academy, Glasgow; Glasgow College of Technology (BA social sciences 1976); Strathclyde University (Diploma management studies 1980, MBA 1984); Recreations: Hillwalking, cycling, hockey, golf

Career: General Manager, Charles Letts 1979-87; General Manager, Southern General Hospital 1987-93; Chief Executive: Victoria Infirmary 1993-94, Western General Hospital 1994-99, Fife Hospitals 1999-2002; Director, National Waiting Times Unit 2002-06; Director, Health Delivery Directorate, Health Department/Directorate General, Scottish Executive/Scottish Government 2006-

Professional bodies: Fellow, British Institute of Management 1983-94

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Born 6 July 1938; Married (2 daughters, 1 son); Education: University College of Wales (BSc Zoology 1959); Cambridge University (Diploma, Agricultural Science 1960)

Career: President, Rockefeller Foundation 1998-2004; Chair, Presidents’ Committee, MTCT Plus: AIDS Care for Women and Infants 2001-04; Chair, Visiting Arts, London 2004-; Professor of International Development, Imperial College London 2005-; Chief Scientific Adviser, Department for International Development 2005-

Awards: Leadership in Science Public Service Award, American Society of Plant Physiologists 2000; Fellowships: FIbIol, FRSA, FRGS, FRES; Honorary Fellow, University of Wales, Bangor 1997; Fellow, American Academy of Arts and Science 2000; Honorary Fellow, Institute of Biology 2001; Professor Emeritus of Environmental Science, University of Sussex 2002; Fellow, American Association for the Advancement of Science 2002; Fellow, World Academy of Arts and Science 2003; Fellow, Imperial College of Science, Technology and Medicine 2003; Honorary degrees: Hon LLD,

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Honours: LVO 1991; CMG 1997; KCMG 2004
COX, SARAH

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Born 19 May 1967; Education: Arnold School, Blackpool; Birmingham University (BCom commerce 1988); Recreations: Chelsea FC


Professional bodies: Associate, Pensions Management Institute 1991

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Born 16 September 1952; Married (4 children); Education: Worcester College, Oxford (BA jurisprudence)
Career: Barrister-at-law 1975; Deutsche Bank 1976-2002: Financial Adviser, Projects and Export Policy Division, Department of Trade and Industry (secondment to) 1983-85, Global Head of Project and Export Finance (New York), Global Head of Project Finance (New York and London); Managing Director, Emerging Africa Advisers, Principal Advisers to Fund Manager of Emerging Africa Infrastructure Fund, Standard Bank London 2002-04; Chief Executive, Export Credits Guarantee Department 2004-; Non-Executive Director, Crossrail Limited 2008-
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Professional bodies: Member, UK Partnerships Advisory Council
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Jonathan Stephen Cunliffe
Born 2 June 1953; Married Naomi Brandler 1984 (2 daughters); Education: St Marylebone Grammar School, London; Manchester University (BA English 1975, MA 1976); Recreations: Cooking, tennis, walking
Honours: CB 2001
DALTON, GRAHAM

Chief Executive, Highways Agency
Married Fiona Iles 1985 (3 daughters); Education: Imperial College London (civil engineering 1983); Henley Management College (MBA 1999); Recreations: Competitive and cruising sailing, walking
Career: Management Trainee and Civil Engineer, British Rail 1983-88; Principal Project Engineer, Mouchel 1988-95; Senior Programme Manager, Bovis Lendlease 1995-2001; Director, Project Implementation, Strategic Rail Authority 2001-05; Director, Projects, Department for Transport 2005-08; Chief Executive, Highways Agency 2008-
Professional bodies: Member, Institution of Civil Engineers 1989; Fellowships: Institution of Civil Engineers (chartered 1989, fellow 2002)
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Francis Richard Dannatt
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Career: Research Assistant, Electricity Council 1974-77; Various posts, Department of Energy (DoE) 1977-84; Economic Secretariat, Cabinet Office 1984-85; DoE 1985-92: Principal Private Secretary to Peter Walker as Secretary of State 1985-87, Assistant Secretary, Electricity Division 1987-89, Head, Offshore Safety Branch 1989-91, Head, Finance Branch 1991-92; Department of Trade and Industry/for Business, Enterprise and
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DAVIES, JOHN

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John Hamilton Davies

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Honours: OBE 2006; Fellowships: Fellow: Chartered Institute of Bankers (FCIB); Chartered Institute of Personnel and Development (FCIPD)

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National Director, Pandemic Influenza Preparedness, Department of Health

Lindsey Margaret Davies

Born 21 May 1953; 2 sons; Education: Keighley Girls Grammar School; Nottingham University (BM, BS 1975); MFPHM 1985; MHSBM 1987; FFPHM 1991

Career: Paediatrician 1976-82; Public Health Medicine 1982-85; Director, Public Health, Southern Derbyshire Health Authority (HA) 1985-89; Director, Public Health, Nottingham HA 1989-92; Head, Public Health Division, NHS Executive, Department of Health (DoH) 1992-94; Director, Public Health and Medical, Trent Regional Health Authority (RHA) 1994-96; Director, Public Health and Medical, Trent Regional Office, NHS Executive, DoH 1996-2002; Professor, Nottingham University Medical School 2001-, Regional Director, Public Health, Government Office for the East of England 2002-06; National Director, Pandemic Influenza Preparedness, Department of Health 2006-

Honours: CBE 2004; Professional bodies: Member of the Institute of Health Services Management; Awards: Royal Pharmaceutical Society ‘Synergy’ award 2003; Fellowships: Fellow of the Faculty of Public Health Medicine; Fellow of the Royal College of Physicians

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Career: Department of Health: Head of NHS services, long-term illness and disabilities, Principal private secretary to Sir Nigel Crisp, Chief Executive of the NHS, Head of Emergency Care Strategy Division, Directorate of Access and Choice, NHS Modernisation Agency 2004, Director, Children and Mental Health, Care Services Directorate 2004-06, Head of Partnerships, Experience and Involvement, Chief Nursing Officer’s Directorate 2006-08, Director, Reducing Health Inequalities/Health Inequalities and Partnership, Policy and Strategy Directorate 2008-

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Career: Surgeon and Senior Health Officer (SHO), Manchester 1972-74; Clinical assistant in cardiology, Madrid 1974-77; SHO in paediatrics, Middlesex Hospital, London 1977-79; Lecturer 1979-83; Middlesex Hospital 1983-85: Fellow in recombinant DNA technology 1983-85, European consultant haematologist 1985; Department of Health 1996-: Director, Research and Development, North Thames Region 1996-98, Professor of Haemoglobinopathies, Imperial College Faculty of Medicine 1997- Head, Research and Development, Directorate of Social Care, London 1999-2002, Honorary Professor in Public Health, Institute of Child Health, University College, London 2003-, Deputy Director, Research and Development 2003-04, Director-General, Research and Development, Department of Health 2004-
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Career: Various posts concerned with EC agricultural policy, environmental affairs, assistant private secretary to Minister of Agriculture, Fisheries and Food -1989; First Secretary (Agriculture), British Embassy, Washington DC 1989-92; Head, Environmental Protection Division 1992-95; Deputy Director, Better Regulation Unive, Cabinet Office 1995-98; Head, BSE inquiry Liaison Unit (MAFF) 1998-2000; Department for Environment, Food and Rural Affairs: Head of EU International Division, EU and International Policy Directorate 2000-03; Director, Food and Farming Group 2003-08; Director, Marine and Fisheries Directorate 2008-
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Career: Veterinary Medicines Directorate: Area Director (Europe, Africa and Australasia), Syntex Animal Health 2002, Director of Licensing 2002-, Chief Executive 2002-
Professional bodies: Royal College of Veterinary Surgeons (MRCVS); British Veterinary Association; British Small Animal Veterinary Association; Scientific Fellow of Zoological Society of London; Professor for Nottingham University (veterinary school) and Royal Veterinary College, London
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Chief Executive, Engineering and Physical Sciences Research Council
Born 11 August 1948; Married Margaret Kimber 1972 (2 sons); Education: Heaton Grammar School, Newcastle; Brunel University (BSc applied physics); University College London (DSc medical physics); Recreations: Reading, walking, gardening
Career: Technical Management Services, Darchem ltd 1970-71; Non-Clinical Lecturer, University College London Medical School 1971-76; University College Hospital, London 1976-99: Senior Physicist 1976-82, Principal Physicist 1982-86, Senior Lecturer, Department of Medical Physics and Bioengineering, UCL 1986-91, Hamamatsu Professor of Medical Photonics, UCL 1991-99, Head, Department of Medical Physics and Bioengineering 1992-99; Vice-Provost, UCL 1999-2007; Chief Executive, Engineering and Physical Sciences Research Council 2007-
DEVEREUX, ROBERT

Permanent Secretary, Department for Transport

Robert John Devereux

Born 15 January 1957; Married Margaret Johnson 1980 (2 daughters); Education: King Henry VIII School, Coventry; Oxford University (BA mathematics 1978); Edinburgh University (MSc statistics 1979)


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Born 29 December 1952; Married Alan Cogbill 1979 (1 son, 1 daughter); Education: Northampton High School for Girls; Newnham College, Cambridge (BA medical sciences/natural sciences 1974); Warwick University and CIPFA (PG Diploma and CPFA 2007); Recreations: Family, home and garden


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DIAMOND, IAN

Chief Executive, Economic and Social Research Council

Born 14 March 1954; Married Jane Harrison 1997 (1 son, 1 stepdaughter, 1 stepson); Education: Torquay Boys’ Grammar School; London School of Economics (BSc economics 1975, MSc 1976); St Andrews University (PhD statistics 1981); Recreations: Football, swimming, running


Professional bodies: AcSS 2000; FBA 2006; British Society for Population Studies; Royal Statistical Society; Awards: Clifford Clogg Prize, Population Association of
DIAMOND, YASMIN

Director, Communication Directorate, Home Office

Born 27 October 1967; Married; Education: Leeds University (BA history and business management and administration); Leeds Business School (postgraduate diploma in Marketing)

Career: Marketing Manager, Bradford Health Authority 1992-95; Senior Communications Manager, NHS Executive 1995-99; Publicity Commissioner, BBC 1999-2000; Department for Education and Skills 2000-; Head, Communications, Welfare to Work 2000-01; Divisional Manager, Strategic Marketing, Strategy and Communications Directorate 2001-05; Director, Communications Directorate, Department for Environment, Food and Rural Affairs 2005-07; Director, Communication Directorate, Home Office 2008-

Professional bodies: Member, Chartered Institute of Marketing

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DICKINSON, BILL

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Born 11 November 1966; Married Nancy Zonana Dickinson, 1997 (1 daughter, 1 son); Education: Marlborough College, Wiltshire; Durham University (BSc geography 1988); Registered Auditor


Professional bodies: Fellow of Institute of Chartered Accountants in England and Wales (ICAEW)

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Director, Primary and Community Care Directorate, Health Directorate General, Scottish Government

Career: Head of Enterprise and Industrial Affairs Group, Enterprise, Transport and Lifelong Learning Department, Scottish Executive -2007, Director, Enterprise, Energy and Tourism Directorate, Education Directorate General, Scottish Government 2007-08; Director, Primary and Community Care Directorate, Health Directorate General 2008-

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DINHAM, MARTIN

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Martin John Dinham
Born 9 July 1950; Married Jannie Sanderson 1980 (1 daughter, 1 son); Education: Haberdashers’ Aske’s School, Elstree; Christ’s College, Cambridge (BA modern languages 1971); Recreations: Tennis, cinema, planning holidays
Career: Ministry for Overseas Development/Overseas Development Administration/Department for International Development 1974-: Assistant Private Secretary to successive Ministers for Overseas Development 1978-79; Desk Officer, Zambia and Malawi 1979-81; Assistant to UK Executive Director, World Bank; Washington DC, USA World Bank (seconded to) 1981-83, Head, Personnel Branch 1983-1985; Private Secretary to Tim Raisin and Chris Patten as Ministers for Overseas Development 1985-87; Head, Development Division for South East Asia, Bangkok 1988-92; Personal Adviser to Chris Patten as Governor of Hong Kong (seconded to) 1992-97; Head of Personnel 1997-2000; Director, Asia and Pacific Division 2000-05, Director, Europe, Middle East and Americas and East Asia Division 2005-07; Director, UN Conflict and Humanitarian Division 2007-; Acting Director-General Corporate Performance 2007-08; Director-General, International 2008-
Honours: CBE 1997
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Born 20 August 1971; Married Elizabeth Woodeson 2001; Education: Lincoln College, Oxford (BA history); Imperial College, London (MBA 2000); Recreations: Running, hiking, Greek islands
Career: Department of Health (DH) 1993-2005: Bill Principal, Health Act 1998-99, Deputy Director, Primary Medical Care 2001-04, Deputy Director, NHS Performance and Delivery 2004-05; Senior Policy Adviser on Health, Prime Minister’s Policy Unit 2005-06; Director, Policy Support Unit, DH 2006-
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Group Director, Business Group, Export Credits Guarantee Department
Career: Export Credits Guarantee Department: Director: Central Services and Principal Establishment Officer, Central Services Division -2004, Human Resources, Chief Executive’s Group 2004-06, Group Director, Business Group 2006-
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Born 11 December 1946; Married Dilys Lloyd 1972 (2 sons, 1 daughter); Education: Glasgow High School; Glasgow University (MA modern history and politics 1969, MEd 1974); Recreation: Golf, walking


Professional bodies: FRSA 2003; Publications: James IV: a Renaissance King (1975); Industry and Scottish Schools (1981)

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Born 3 May 1949; Married Brenda 1994 (3 sons); Education: Rotherham Grammar School; Bristol University (MB, ChB 1972); Birmingham University (MSc anatomy 1975); Leicester University (MD 1982); Recreation: Victorian Staffordshire pottery, Newcastle United FC, rock music, history of medicine

Career: Clinical and academic posts 1972-82; Senior lecturer in epidemiology, Leicester University 1981-86; Admissions tutor, School of Medicine, Leicester University 1984-86; Department of Health 1986-: Regional Director, Public Health, Northern Regional Health Authority (RHA) 1986-92, Professor, Applied Epidemiology, Newcastle University 1989-92, Director of Public Health, Northern RHA 1992-94, Director of Public Health, Northern and Yorkshire RHA 1992-94; Regional Director, NHS Executive Northern and Yorkshire 1994-98, Chief Medical Officer 1998-, Member, Department of Health Management Board 1998-, Director-General, Regional Public Health Directorate 2007-


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Hilary Kay Douglas
Born 27 July 1950; Née Black; married Robert Harold Douglas 1972 (2 sons); Education: Wimbledon High School; New Hall, Cambridge (BA history 1971); Recreations: Travel, European languages, history, singing

Career: Press librarian, Royal Institute of International Affairs 1971-73; Department of Education and Science/for Education/for Education and Employment 1973-2000: Further Education Funding Council (seconded to) 1991-92, Head, Personnel 1993-94, Director, Administration, Office for Standards in Education (seconded to) 1995-96; Director, Civil Service Employer Group, Cabinet Group (seconded to) 1996-97, Director, Personnel and Support Services 1997-2000; Managing Director, Corporate Services and Development, HM Treasury 2000-04; Chief Operating Officer, Office for National Statistics 2004-06; Chief Operating Officer, Department of Trade and Industry/for Business, Enterprise and Regulatory Reform 2006-

Honours: CB 2002

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Richard Philip Douglas
Born 20 November 1956; Married Carole Elizabeth Hodgson (2 sons, 1 daughter); Education: Archbishop Holgate’s Grammar School, York; Hull University (BA English 1978); Recreations: Reading, walking, gardening

Career: HM Customs and Excise 1978-80; Exchequer and Audit Department/National Audit Office 1980-96; Executive, NHS Financial Planning, Department of Health (DoH) (seconded to) 1990-92; Ministry of Agriculture, Fisheries and Food (seconded to) 1992-94, Director, Financial Audit 1994-96; Deputy Director, Finance, NHS Executive, DoH 1996-99; Director, Finance, National Savings 1999-2001; Department of Health 2001-: Director-General and Finance Director, Finance and Investment/Finance and Operations 2001-, Member, Management Board 2001-

Honours: CB 2006

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**Career:** HM Courts Service: Director, Personnel and Training -2001, Director, Human Resources 2001-03; Director, Human Resources, Department for Constitutional Affairs 2003-06; Cabinet Office 2006-: Director, Human Resources 2006-08, Director, Leadership and Talent Management 2008-

Honours: CBE 2005

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Born 18 May 1956; Married Stephen Morgan 1990; *Education*: St Joseph’s Comprehensive; Liverpool University (BA 1978); Victoria University, British Columbia (MA 1980)

**Career:** Lecturer in further and higher education, South Bank Polytechnic 1984-88; Department of Employment (DoE) 1988-90: Private Secretary to Minister for Employment 1989-90; Private Secretary to Minister for Education 1990-91; Assistant Director, Labour Market Policies, DoE 1991-95; Assistant Director, Deregulation, Department of Trade and Industry (DTI) 1995-97; Low Pay Commission 1997-2000;
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**DYSON, BEN**

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Born 5 August 1966; Education: The Manchester Grammar School; Sidney Sussex College, Cambridge (BA history 1988); University of Warwick (MA history 1989)

Career: Department of Health 1991-: Branch Head, NHS Pay, NHS Human Resources Directorate 2001-04, Branch Head, Elective and Emergency Care 2004-05, Director, Dental and Eye Care Services 2005-07, Director, Primary Care 2007-

Honours: CBE 2009

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**ECCLES, ALAN**

Regional Director, Midlands, HM Courts Service

Born 5 July 1959

Career: HM Courts Service 1983-: Trainee Court Clerk, Middlesex MCC, Principal Assistant, Dudley Magistrates Court, Justices’ Clerk and Justices’ Chief Executive, Borough of Dudley 1985-99, Justices’ Clerk and Assistant Justices Chief Executive, Black Country 1999-2001, Justices’ Chief Executive, West Midlands 2001-04, Regional Director, Midlands 2004-

Professional bodies: Chair, West Midlands Local Criminal Justice Board 2003-

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**EDMONDS, SIMON**

Director, Business Relations 1, Enterprise and Business Group, Department for Business, Enterprise and Regulatory Reform

Born 1 August 1958; Education: Aston University (BSc 1981); Henley Management College (MBA 1996)

Career: General Manager, Raychem Corporation 1982-98; Divisional Managing Director, Rical Group Ltd 1998-2000; Chief Executive, W Pearce & Co Ltd 2000-02; Department of Trade and Industry/for Business, Enterprise and Regulatory Reform Business Group: Director, Materials and Engineering, Business Relations 2002-05, Director, Business Relations 1 2005-

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EDWARDS, HELEN
Director-General, Criminal Justice Group, Ministry of Justice
Born 2 August 1953; Married David Rounds 1987 (3 sons); Education: Sussex University (BA social science 1975); Warwick University (MA 1977, Certificate of Qualification in Social Work 1977)
Career: Social worker, East Sussex County Council 1975-80; Deputy Project Director, Save the Children Fund 1980-83; National Association for the Care and Resettlement of Offenders 1983-2002: Director, Policy Research and Development 1993-95, Chief Executive 1997-2002; Home Office/Ministry of Justice 2002-: Director, Active Community Unit, Community Policy Directorate 2002-03, Director-General, Communities Group 2004-06, Chief Executive, National Offender Management Service 2006-08, Acting Director-General, Corporate Performance Group 2008 (Sept-Dec), Director-General, Criminal Justice Group 2008-
Honours: CBE 2001; Professional bodies: Trustee, Milton S. Eisenhower Foundation 2000-, Fellow, RSA; Honorary degrees: Honorary Doctorate, Middlesex University 2004
Helen Edwards CBE, Director-General, Criminal Justice Group, Ministry of Justice, 102 Petty France, London SW1H 9AJ Tel: 020 3334 3017 Fax: 020 3334 3011 E-mail: helen.edwardscjg.@justice.gsi.gov.uk

EISENSTADT, NAOMI
Director, Social Exclusion Task Force, Cabinet Office
Born 10 February 1950; Married Michael Moutrie 2005 (1 son); Education: University of California, San Diego (BA sociology, Postgraduate diploma in early childhood education 1972); Cranfield University (MSc social policy 1982); Recreations: Movies, cooking
Career: Head, Moorlands Children’s Centre, Milton Keynes 1978-83; Lecturer, Open University 1983-86; National Council for Voluntary Organisations (NCVO) 1992-96; Chief Executive, Family Service Units 1996-99; Non Executive Director, Milton Keynes Primary Care Trust 1999-; Director, Sure Start Unit, Children, Young People and Families Directorate, Department for Education and Skills/for Work and Pensions 1999-2005; Chief Adviser, Children’s Services, Department for Education and Skills 2005-06; Director, Social Exclusion Task Force, Cabinet Office 2007-
Honours: CB 2005; Honorary degrees: Honorary Doctorate, Open University 2002
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ELAND, MIKE
Director-General, Enforcement and Compliance, HM Revenue and Customs
Michael John Eland
Born 26 September 1952; Married Luned Rhiannon Wynn Jones 1981 (1 son, 1 daughter); Education: Trinity College, Oxford (BA jurisprudence, MA); Recreations: Hillwalking, theatre, gardening
Honours: CB 2006
ELLAM, MICHAEL

Director of Communications and Prime Minister’s Spokesman, Prime Minister’s Office

Career: HM Treasury: Head of Communications and Strategy, Ministerial Support Team -2003, Director, Policy and Planning 2003-07; Director of Communications and Prime Minister’s Spokesman, Prime Minister’s Office 2007-

Michael Ellam, Director of Communications and Prime Minister’s Spokesman, Prime Minister’s Office, 10 Downing Street, London SW1A 2AA Tel: 020 7930 4433*

ELLIOTT, JOHN

Chief Economist, Home Office

Born 26 March 1959; Education: Bemrose School, Derby; Jesus College, Oxford (BA philosophy, politics and economics, MA 1980, MPhil economics 1982); Recreations: Rowing

Career: Economic Assistant, Manpower Services Commission 1982-83; Senior Economic Assistant, Department of Education and Science 1983-86; Economic Adviser, Ministry of Defence 1986-89; Senior Economic Adviser, Department of Employment 1989-95; Department for Education and Skills/Children, Schools and Families 1995-2004; Chief Economist, Corporate Services Directorate/Chief Economist Strategic Analysis and Data Services Group 2004-07; Chief Economist, Home Office 2007-

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ELVIDGE, JOHN

Permanent Secretary, Scottish Government

John William Elvidge

Born 9 February 1951; Married Maureen Margaret Ann McGinn 2003; Education: Sir George Monoux School, Walthamstow; St Catherine’s College, Oxford (BA English language and literature 1972); Recreations: Walking, swimming, contemporary music and fiction, visual arts and theatre, cooking


Honours: KCB 2006

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Professional bodies: Member, Institute of Civil Engineers

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EVANS, LESLIE

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Born 11 December 1958; Derek George McVay 1990 (1 son); Education: Liverpool University (BA music); Recreations: The arts, pilates, keeping fit

Career: Scottish Executive/Scottish Government: Head, Local Government, Constitution and Governance 2000-03, Head of Public Service Reform Group, Finance and Central Services Department 2003-05, Head of Tourism, Culture and Sport, Education Department 2006-07, Director, Europe, External Affairs and Culture Directorate, Office of the Permanent Secretary 2007-2008, Director, Culture, External Affairs and Tourism 2008-

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EVANS, BOB

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Born 3 August 1955; Married Lesley Diane 1979 (1 son); Education: Aylesbury Grammar School; Gonville and Cains College, Cambridge (MA geography 1977)

Career: Ministry of Defence 1977-82; HM Treasury 1987-2003; East Sussex County Council 2003-04; Home Office 2005; Serious Fraud Office 2005-: Director, Outreach 2009-

Fellowships: Fellow CIPD; Associate CIMA

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EVERISS, FELICITY
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Career: Deputy Director, Planning and Training and Enterprise Councils 1996-99; Divisional Manager, Individual Learning Division, Department for Education and Employment -1999; Regional Director, Government Office for Yorkshire and The Humber 1999-
Honours: CBE
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Michael Ewart
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EWING, JOHN
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Career: Scottish Office/Scottish Executive/Scottish Government 1980-: Principal, Industry Department 1986-91, Principal, Scottish Home and Health Department 1992-93, Assistant Secretary, (Housing), Scottish Office Development Department, 1993-97, Head, Constitutional Policy Division, Constitution Group 1997-99; Chief Executive, Scottish Court Service 1999-2004; Head of Transport Group, Enterprise Transport and Lifelong Learning Department 2004-07, Director, Transport Directorate, Economy Directorate General/Economy Directorates 2007-08, Director of Public Service Reform, Scottish Government 2008-
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Geneva Mission 1968; Civil Service College 1970; Eastern European and Soviet Department and Western Organisations Department, FCO 1971; British Trade and Development Office, New York 1975-76; Harvard University Centre for International Affairs 1976-77; Counsellor, Moscow embassy 1977-79; FCO 1979-84: Head of Energy, Science and Space Department 1979-80, Head of Eastern European and Soviet Department 1980-81, Principal Private Secretary to Foreign Secretary 1981-84; Director, Cabinet, Secretary-General of NATO 1984-86; Assistant Under-Secretary of State, Defence, FCO 1986-88; Minister, Washington embassy 1988-89; High Commissioner to Canada 1989-92; Ambassador to: Azerbaijan, Belarus, Kazakhstan, Kyrgyzstan and Uzbekistan 1992-93, Russian Federation and Republics of Armenia, Georgia, Moldova and Turkmenistan 1992-95; Principal, Lady Margaret Hall, Oxford 1995-2002; UK Special Representative for the South Caucasus 2002-

Honours: CMG 1984; KCMG 1992; GCVO 1994; Honorary degrees: Hon LLD, York University, Toronto 2002

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Career: Assistant press secretary, Prime Minister’s Office 1993-96; Press secretary, Department for International Development 1996-98; Policy and communications manager, Social Exclusion Unit 1998-2000; Communications adviser Teenage Pregnancy Unit, Department of Health 2000-01; Department for Culture, Media and Sport 2005-: Head of News 2005, Director, Communications Directorate 2005-09; Director, Communications, Department of Energy and Climate Change 2009-

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Career: BP Chemicals 1969; Assistant Professor, Maryland University 1976-78; HM Treasury 1983-2003: Various posts in Expenditure, Privatisation and International Finance, Deputy Director, Financial Sector 1998-2000, Director, Finance Regulation and Industry 2000-03; Cabinet Office 2003-: Economic and Domestic Affairs Secretariat: Deputy Director 2003-08, Director and Deputy Head 2008-

Honours: CB 2007

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Career: Overseas Development Administration (ODA)/Department for International Development (DFID) 1988-: Head, Overseas Pensions Department 1988-93; Head, Procurement, Appointments and New Departments 1993-97; Head, Eastern Africa (Nairobi) 1997-99; Director, Human Resources Division, Corporate Performance and Knowledge Sharing Division 2000-04; Director, East and Central Africa Division/Directorate, Country/Regional Programmes Division 2004-
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Chief of Corporate Services, Defence Equipment and Support Organisation

Timothy James Flesher

Born 25 July 1949; Married Margaret McCormack 1986 (2 daughters); Education: Haywards Heath Grammar School; Hertford College, Oxford (BA philosophy, politics, economics 1970); Recreation: Psychology, cooking, American football


Honours: CB 2002

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FLETCHER, IAN

Chief Executive, UK Intellectual Property Office

Born 25 August 1959; Education: Burnside High School, Christchurch, New Zealand; Canterbury University, NZ (MA history 1982)


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FLETCHER, PHILIP

Chair, Water Services Regulation Authority

Philip John Fletcher

Born 2 May 1946; Married Margaret Anne Boys 1977 (2 daughters (1 deceased)); Education: Marlborough College; Trinity College, Oxford (BA history 1967, MA); Recreation: Walking

Career: Assistant Principal, Ministry of Public Building and Works 1968-70; Department of Environment/Department of Environment, Transport and the Regions 1970-95: Assistant Private Secretary to the Secretary of State for the Environment 1970-73, Principal, West Midlands Regional Office 1973-76, Private Secretary, Permanent Secretary 1977-79, Assistant Secretary, private house building and mortgage finance 1980-82, Local government finance 1982-85, Director, central finance 1986-89, Director, planning and development control 1990-93, Chief Executive PSA services and Deputy Secretary, Property Holdings 1993-94, Deputy Secretary, Urban, Rural and Regional Policy 1994-95; Receiver, Metropolitan Police District, Metropolitan Police Service 1996-2000; Director-General, Water Services, Office of Water Services 2000-06, Chair, Water Services Regulation Authority 2006-
Honours: CBE 2006
Philip Fletcher CBE, Chair, Water Services Regulation Authority, Centre City Tower, 7 Hill Street, Birmingham B5 4UA Tel: 0121-625 1300*
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FOLLETT, BRIAN

Chair, Training and Development Agency for Schools
Born 22 February 1939; Married Deb Booth 1961 (1 son, 1 daughter); Education: Bournemouth School; Bristol University (BSc 1960, PhD pharmacology 1964); Wales University (DSc 1975); FRS 1984
Career: Lecturer in Zoology, Leeds University 1956-69; Lecturer in, then Professor of, Zoology, Bangor University 1969-78; Director, Research Group on Photoperiodism and Reproduction 1976-94; Professor of Zoology and Head of Department of Zoology, Bristol University 1978-93; Vice-Chancellor, Warwick University 1993-2001; Chair, Arts and Humanities Research Council 2001-08; Professor of Zoology, Oxford University 2001-; Chairman, Teacher Training Agency/Training and Development Agency for Schools 2003-
Honours: Kt 1992; Professional bodies: FRS 1984; Royal Commission on Environmental Pollution 2000-06; Chair, British Library Advisory Board 2000-07
Prof Sir Brian Follett, Chair, Training and Development Agency for Schools, 151 Buckingham Palace Road, London SW1W 9SZ Tel: 020 7023 8814
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FOSTER, ANGIOLINA

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FOULIS, MIKE

Director, Housing and Regeneration Directorate, Justice and Communities Directorate General, Scottish Government
Michael Bruce Foulis
Born 23 August 1956; Married Gillian Margaret Tyson 1981 (1 son, 1 daughter); Education: Kilmarnock Academy; Edinburgh University (BSc geography 1978); Recreation: Exercise, playing cello

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FOXALL, COLIN

Chair, Passenger Focus

Born 6 February 1947; Married Diane Linda Foxall 2003; Education: Gillingham Grammar School; Recreations: Farming, guitar

Career: Private Secretary to Permanent Secretary at Department of Trade 1974-75; Export Credits Guarantee Department (ECGD) 1975-91: Underwriter, Eastern Bloc 1975-77, Deputy Head, Foreign Currency Branch 1977-79, Head, Financial Planning 1979-82, Assistant Secretary, Middle East Project Group 1982-86, Under-Secretary and Director, Comprehensive Guarantee 1986-91; NCM Credit Insurance Ltd: Chief Executive 1991-97, Vice-President 1995-97; Reinsurance Consultant 1997-; Non-Executive Director, Radian Asset Assurance Ltd 2003-, Member, British Transport Police Authority 2005-; Chair, Passenger Focus 2005-

Honours: CBE 1995

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FRASER, SIMON

Permanent Secretary, Department for Business, Enterprise and Regulatory Reform

Simon James Fraser

Born 3 June 1958; Married (2 daughters); Education: St Paul’s School, London; Corpus Christi College, Cambridge (MA 1979); Recreations: Skiing, opera, sport, art

Career: Joined Foreign and Commonwealth Office (FCO) 1979-; Second Secretary: Baghdad 1982-94, Damascus 1984-86; First Secretary, FCO 1986-88; Private Secretary to Minister of State William Waldegrave 1989-90; Policy Planning Staff 1991-92; Assistant Head, Non-Proliferation and Defence Department 1992-93; First Secretary, Financial and European Affairs, British Embassy in Paris 1994-96; Deputy Head of Cabinet of Vice-President Sir Leon Brittan, European Commission 1996-99; Political Counsellor, British Embassy, Paris 1999-2002; Foreign and Commonwealth Office: Director, Strategy and Information Group 2002-04, Director, Middle East and North Africa 2004-05; Head cabinet of Trade Commissioner Peter Mandelson, European Commission 2004-08; Director-General, Europe and Globalisation, Foreign and Commonwealth Office 2008-09; Permanent Secretary, Department for Business, Enterprise and Regulatory Reform 2009-

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FREEMAN, PETER

Chair, Competition Commission

Born 2 October 1948; Married Elizabeth Rogers 1972 (2 sons, 2 daughters); Education: Kingswood School, Bath; Goethe Institute, Berlin 1967; Trinity College, Cambridge (BA History and Law 1971, MA); Université Libre de Bruxelles (Licence Spéciale en Droit Européen 1973); Recreations: Naval history, playing the piano, painting in oils

Career: Called to the Bar 1972; Admitted Solicitor (E&W) 1977; Partner, Simmons & Simmons 1978-2003; Head, EC and Competition Group 1987-2003; Managing Partner, Commercial and Trade Law Department 1994-99; Chair, Regulatory Policy Institute 1998-07, Deputy Chair, Competition Commission 2003-06; Chair, Competition Commission 2006-


Peter Freeman, Chair, Competition Commission, Victoria House, Southampton Row, London WC1B 4AD Tel: 020 7271 0114 Fax: 020 7271 0203 E-mail: info@competition-commission.gsi.gov.uk

FRENCH, DAVID

Chief Executive, Westminster Foundation for Democracy

Born 20 June 1947; Married Sarah Halsey 1974 (4 sons); Education: Sherborne School; Durham University (BA politics and sociology 1969); Recreations: Challenging projects

Career: National Council of Social Service 1971-74; Head, Social Services Department, Royal National Institute for Deaf People 1974-78; Director, Services, Church of England Children’s Society 1978-87; Chief Executive, National Marriage Guidance Council/Relate 1987-95; Consultant on Family Policy 1995-97; Director-General, then Chief Executive, Commonwealth Institute 1997-2002; Chief Executive, Westminster Foundation for Democracy 2003-

Professional bodies: Member, Chartered Institute of Personnel and Development 1970; MRSM 1988; FRSA 1993

David French, Chief Executive, Westminster Foundation for Democracy, Artillery House, 11/19 Artillery Row, London SW1P 1RT Tel: 020 7799 1311 Fax: 020 7799 1312 E-mail: wfd@wfd.org

FROST, JANE

Director, Individuals, HM Revenue and Customs

Born 14 July 1957; Married Martin Frost 1981 (1 son, 1 daughter); Education: Beverley High School for Girls; New Hall, Cambridge (BA medieval history 1978)

Career: Controller, Brand Marketing, BBC 1995-2000; Director of marketing and strategy, BBC Technologies Ltd 2000-01; Director, Greystones Consultancy 2001-02; Director, Consumer Strategy Directorate, Clients and Policy Group, Department for Constitutional Affairs 2003-06; Director, Individuals, HM Revenue and Customs 2006-; Non-executive Director: Children in Need, DirectGov; Member, Audit and Governance Committee, Jobcentre Plus

Professional bodies: Director, Children in Need Ltd; Non-Executive Director, Lowry Arts Centre; Fellowships: Fellow: Chartered Institute of Marketing, Marketing Society

Jane Frost, Director, Individuals, Personal Tax Business Area, HM Revenue and Customs, 100 Parliament Street, London SW1A 2BQ Tel: 020 7147 2168 E-mail: jane.frost@hmrc.gsi.gov.uk
FUHR, MIKE

Director, Major Projects Directorate, Department for Transport

Michael John Fuhr

Born 5 June 1949; Married Susan Harrington 1995 (2 daughters); Education: Bradford Grammar School; Surrey University (BSc 1973)


Honours: OBE 1999

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GALLAGHER, EDWARD

Chair, Renewable Fuels Agency

Edward Patrick Gallagher

Born 4 August 1944; Married Helen Wilkinson 1969 (2 sons); Education: Dunstable Grammar School; Sheffield University (BEng, Post Graduate Diploma business studies);

Recreations: Tennis, walking, theatre, guitar


Honours: CBE; Honorary degrees: Hon DEng, Sheffield 1996; Hon DSc, Tomsk, Russia 1998; Hon DSc, Plymouth 1998; Hon DSc, Brunel 1999; DUni, Middlesex 2005

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GALLAGHER, JIM

Director-General, Devolution, Ministry of Justice

James Daniel Gallagher

Born 23 September 1959; Married Una Mary Green 1978 (1 son, 2 daughters); Education: St Aloysius College; Glasgow University (BSc chemistry, natural philosophy 1976); Edinburgh University (MSc public policy 1986)

Career: Private Secretary to Malcolm Rifkind then Ian Lang as Secretaries of State for Scotland 1989-91; Director, Scottish Prison Service 1991-96; Head, Local Government and Europe Group, Scottish Office 1996-99; Policy Advisor, No 10 Policy Unit 1999-01; Head (DG), Scottish Justice Department 2001-04; Professor of Government, Glasgow University 2005-07; Visiting Professor, Glasgow University School of Law 2005-


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GALTON, BERNARD

Director-General, People, Places and Corporate Services, Welsh Assembly Government

Bernard John Galton

Born 5 August 1957; Married Susan Fox 1978 (2 sons); Education: City of Bath Boys’ School; Recreations: Reading, travelling


Professional bodies: Chartered Fellow, Chartered Institute of Personnel Management; Member, Government Sector Skills Board

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GARDINER, ELIZABETH

Parliamentary Counsel, Office of the Parliamentary Counsel

Elizabeth Anne Finlay Gardiner

Born 19 March 1966; Married; Education: Millburn Academy, Inverness; Edinburgh University (LLB 1987)


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GARRARD, SUE

Director, Communications and Customer Champion, Department for Work and Pensions

Born 30 August 1960; Married Dr Martin Garrard 1988; Recreations: Dressage, music, choral singing, travel

Career: Department of Energy 1980-86: Account Director, Young and Rubicam Advertising Agency 1987-89; Board Director, Abbott Mead Vickers Advertising Agency 1990-2000; Board Member, Fishburn Hedges Consultancy 2000-06; Director, Communications and Customer Champion, Department for Work and Pensions 2007-

Awards: IPA Awards Gold Winner 2004

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GASKELL, VINCE

Executive Director, New Service Implementation, Identity and Passport Service
Vincent Gaskell
Born 17 June 1952; Married Anna Frances Neill 1972 (2 daughters, 1 son); Education: West Park Grammar School, St Helen’s; Open University (BA earth sciences); Recreations: Mountaineering, mountain biking, travel

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GAYMER, JANET

Commissioner for Public Appointments
Janet Marion Gaymer
Born 11 July 1947; Married John Gaymer 1971 (2 daughters); Education: Nuneaton High School for Girls; St Hilda’s College, Oxford (MA jurisprudence 1970); London School of Economics (LLM 1977); Recreations: Watercolour painting, opera, theatre, music
Honours: CBE 2004; Honorary Queen’s Counsel 2008; Awards: The Times Woman of Achievement in the Law Award 1997; The Lawyer Partner of the Year Award 1998; The City of London Law Society Lifetime Achievement Award 2006; Honorary degrees: Honorary LLD Nottingham 2004; Honorary Doctor University of Surrey 2006; Publications: The Employment Relationship (2001)

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GERAGHTY, STEPHEN

Commissioner, Child Maintenance and Enforcement Commission
Born 29 August 1954
Career: Civil Servant; Rank Xerox; National and Provincial Building Society: Business Development Manager, Director, Customer Relationship Development; Direct Line Group: Managing Director, Green Flag Group and UK Insurance, Managing Director, Direct Line Financial Services, Managing Director, Assistance Division -2005; Chief Executive, Child Support Agency 2005-09; Commissioner, Child Maintenance and Enforcement Commission 2009-

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GHOSH, HELEN

Permanent Secretary, Department for Environment, Food and Rural Affairs
Helen Frances Ghosh
Born 21 February 1956; Married (1 daughter, 1 son); Education: Farnborough Hill Convent; St Hugh’s College, Oxford (BA modern history 1976); Hertford College, Oxford (MLitt 1980)


Honours: DCB 2008

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GIBSON, VAL

Director, Contact Centre, Jobcentre Plus
Born 30 July 1954; Married 2002; Recreations: Bridge

Career: Jobcentre Plus: Field Director, North East 2001-07, Director, Contact Centre 2007-

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GILBERT, CHRISTINE

HM Chief Inspector of Education, Office for Standards in Education, Children’s Services and Skills
Married Tony McNulty MP


Honours: CBE 2006; Professional bodies: Chair, Association of Chief Education Officers 1999-2000; Chair, Teaching and Learning 2020 Review Group 2006- Christine Gilbert, HM Chief Inspector of Education, Office for Standards in Education, Children’s Services and Skills, Alexandra House, 33 Kingsway, London WC2B 6SE Tel: 020 7421 6762 Fax: 020 7421 6546 E-mail: christine.gilbert@ofsted.gov.uk

GILES, HUGH

Head, Litigation and Employment Group, Treasury Solicitor’s Department
Hugh Peter Giles
Born 25 January 1964; Married Karen Duke 1997 (1 son, 1 daughter); Education: Brentwood School, Essex; Nottingham University (BA politics 1986)
GILL, MAGGIE

Director, Rural and Environment Research and Analysis Directorate and Chief Scientific Adviser, Rural Affairs and Environment, Environment Directorate General, Scottish Government

Evelyn Margaret Gill

Born 10 January 1951; Single; Education: Mary Erskine School for Girls, Edinburgh; Edinburgh University (BSc agricultural science 1972); Massey University, New Zealand (PhD 1976); Open University (BA maths 1989); Recreations: Hillwalking, classical music

Career: Researcher, Grassland Research Institute, Agricultural and Food Research Council 1976-89; Overseas Development Administration: Various posts 1989-94, Director of research 1994-96; Chief Executive, Natural Resources International Limited 1996-2000; Chief Executive and director of research, Macaulay Land Use Research Institute 2000-06; Head of Science and Analysis Group, Environment and Rural Affairs Department, Scottish Executive 2006-07, Director, Rural and Environment Research and Analysis Directorate and Chief Scientific Adviser, Rural Affairs and Environment, Environment Directorate General, Scottish Government 2007-

Professional bodies: Fellow, Royal Society of Edinburgh 2003; Honorary degrees: Honorary Professor, Aberdeen University 2001

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GLOVER, ANNE

Chief Scientific Adviser for Scotland, Scottish Government

Lesley Anne Glover

Born 19 April 1956; Married Ian George 1996; Education: Dundee High School; Morpeth Grammar School; Edinburgh University (BSc biochemistry 1978); King’s College, Cambridge (MPhil microbial biochemistry 1979, PhD microbial molecular biology 1981); Recreations: Sailing, cycling, reading


Honours: CBE 2009; Professional bodies: Council Member, Society of General Microbiology 1984-; Member, American Society for Microbiology 1995-; Fellow, American Academy of Microbiology 1995; Founding Director, REMEDIOS 1999; Member, Natural Environment Research Council (NERC) 2001-; Trustee, Contaminated Land: Applications in Real Environments (CI:aire) 2004-; Fellow, Royal Society of Edinburgh 2005-; Fellowships: Research Fellow, Rowett Research Institute, Aberdeen 1992-; FRSE; FAAM
GOLDHILL, FLORA

Director, Workforce Capacity, Analysis and HR, Department of Health
Flora Taylor Goldhill
Born 13 February 1953; Née Kissock; married Jonathan Paul Goldhill 1978; Education: Morgan Academy, Dundee; Edinburgh University (MA English language and literature 1976); Recreations: Family, friends
Honours: CBE
Flora Goldhill CBE, Director, Workforce Capacity, Analysis and HR, Department of Health, Quarry House, Quarry Hill, Leeds LS2 7UE Tel: 020 7210 5749 E-mail: flora.goldhill@dh.gsi.gov.uk

GOLDSTONE, DAVID

Director, Build and Finance, Government Olympic Executive, Department for Culture, Media and Sport
Born 9 July 1962; Married Jenny 1990 (3 sons); Education: Haberdashers Aske’s School; Hertford College, Oxford University (BA politics, philosophy and economics 1984); Post graduate certificate in education 1985
Career: Audit Commission 1986-89; PriceWaterhouseCoopers 1989-97, Secondment to Private Finance Panel Executive 1995-97; Private Finance Taskforce, HM Treasury 1997-2000; Private Finance Taskforce incorporated into Partnerships UK 2000; Secondment as Chief Executive Partnerships for Health 2000-01; Finance Director, Partnerships UK 2001-07; Secondment to Partnerships for Schools 2004-05; Director, Finance and Build, Government Olympic Executive, Department for Culture, Media and Sport 2007-
Professional bodies: CIPFA 1987
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GOODFELLOW, CHRISTINE

Director, Improving Information Sharing and Management Programme, Children and Families Directorate, Department for Children, Schools and Families
Born 31 December 1954; Education: London University (BSc chemistry)
Honours: CBE 2005; Professional bodies: Chartered Institute of Marketing
GOODING, STEPHEN

Director-General, Motoring and Freight Services Group, Department for Transport

Stephen Leonard Gooding

Born 20 November 1960; Married Bernadette Kearns 1985 (2 sons); Education: Colfe’s School, Lee, London; Durham University (BA politics 1982); Recreations: Film, motorcycling


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GORDON, ROBERT

Director-General, Justice and Communities Directorate General, Scottish Government

Robert Smith Benzie Gordon

Born 7 November 1950; Married Joyce Ruth Cordiner 1976 (2 sons, 2 daughters); Education: Gordon Schools, Huntly; Aberdeen University (MA Italian studies); Recreations: Family, current affairs, rural issues


Honours: CB 2000

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Goudie, Andrew

Director-General and Chief Economic Adviser, Economy Directorates, Scottish Government

Andrew William Goudie

Born 3 March 1955; Married Christine Lynne Hurley 1978 (2 sons, 2 daughters); Education: Queens’ College, Cambridge (BA economics, MA, PhD 1992); Open University (BA mathematics, statistics)

Career: Research officer, Department of Applied Economics, Cambridge University 1978-85; Research fellow, Queen’s College 1981-83; Fellow and Director of Studies,

Honours: FRSE; Professional bodies: Fellow, Royal Society of Edinburgh; Honorary degrees: Honorary DLitt Strathclyde University 2003

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GRAHAM, JOHN

Chief Executive, Historic Scotland

Born 27 May 1950; Married Anne Stenhouse 1979 (2 sons, 1 daughter); Education: Edinburgh Academy; Corpus Christi College, Oxford (BA literae humaniores)


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GRANT, IAN

Chairman, Crown Estate

Born 28 July 1943; 3 daughters

Career: Farmer of arable, beef and sheep in Perthshire, 1962-93; President, NFU of Scotland Chair Scottish Tourist Board Non-Executive Director, Crown Estate Commissioner; Crown Estate: Board member 1996-, Chairman and First Commissioner 2002-03, Chairman 2003-

Professional bodies: Chairman, Scottish Exhibition Centre Ltd; Deputy Chairman, Scottish and Southern Energy plc; Fellow, Royal Agricultural Societies Non-Executive Director, Clydesdale Bank plc Non-Executive Director, East and Scotland Farmers Ltd

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GRAY, PAUL

Director, Change and Corporate Services, Scottish Government

Born 17 August 1962; Married Fiona Gray 1982 (1 son, 2 daughters); Education: Linlithgow Academy

Career: Scottish Executive/Scottish Government: Director of IT, Communication and Information Services Division, Corporate Services Department 2000-03, Director, Social Justice 2003-05, Director, Primary and Community Care Directorate, Health Department 2005-07, Interim Director, eHealth Directorate, Health Directorate General 2007; Director, Change and Corporate Services Directorate, Office of the Permanent Secretary/Finance and Corporate Services Directorates 2007-

Paul Gray, Director, Change and Corporate Services Directorate, Finance and Corporate Services Directorates, Saughton House, Broomhouse Drive, Edinburgh EH11 3XD Tel: 0131-244 3938 Fax: 0131-244 3833 E-mail: paul.gray@scotland.gsi.gov.uk
GRAY, SUE

Director, Propriety and Ethics Team, Cabinet Office

Career: Cabinet Office: Head of Ethics and Propriety Issues Unit, Government Machinery and Propriety Unit -2001, Deputy Director, Machinery of Government Secretariat 2001-03, Director, Propriety and Ethics Team 2005-

Honours: CBE 2007

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GREENBERG, DANIEL

Parliamentary Counsel, Office of the Parliamentary Counsel

Daniel Issac Greenberg

Born 5 September 1965; Married Julia Becker 1988 (2 daughters, 2 sons); Education: City of London School; Trinity College, Cambridge (LLB 1986); Recreations: Jewish law and philosophy


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GRIMSHAW, MARK

Managing Director, Child Support Agency

Born 13 January 1961; Married Nicola Jane Grimshaw 1984 (3 daughters); Education: Manshead Upper School, Luton, Bedfordshire; Recreations: Watching Manchester City FC, qualified light aircraft pilot

Career: Regional Sales Manager, Swan National Car Rental; Sales Director, Talkland International; Customer Director, Mercury Communications; Senior Vice President, Cable & Wireless; Director, Employer Services, Jobcentre Plus -2004; Child Support Agency 2004-: Chief Operating Officer 2004-08, Operational Improvement Programme Director 2005-08, Managing Director 2008-

Mark Grimshaw, Managing Director, Child Support Agency, Room BP6201, Benton Park View, Longbenton, Newcastle upon Tyne NE98 1YX Tel: 0191-216 8492
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GROVES, MEL

Chief Executive, Jobcentre Plus

Melvyn Groves

Born 12 September 1946; Married Deborah Karen Morley 1983 (1 son); Education: Queen Elizabeth Grammar School for Boys, Mansfield; Recreations: Watching sport, particularly rugby and football, food and wine, keeping fit

Career: Administrative and Executive Posts in Jobcentres 1966-75; Manpower Services Commission (MSC) 1975-93; East Midlands Employment Service and Eastern Office 1993-2001: Deputy Regional Director 1993-95, Regional Director (including 9 month secondment to HM Treasury) 1996-2001; Jobcentre Plus 2002-: Field Director East Midlands (including leading an organisational design review with Deloitte of Jobcentre Plus) 2002-05, Chief Operating Officer 2005-, Chief Executive 2008-

Honours: CBE; Professional bodies: FRSA
GUNNYEON, BILL

Director, Health, Work and Wellbeing and Chief Medical Adviser, Department for Work and Pensions

Born 10 June 1953; Education: Dundee University (MB, ChB 1977)

Career: Medical Officer, Royal Air Force (RAF) 1978-83; Medical adviser, OMS Ltd 1983-92; Principal Medical Adviser, Grampian Regional Council 1992-96; Director, Grampian Occupational Health Service 1996-97; Liberty Occupational Health: Director 1997-99, Chief Executive 1999-2000; President, Faculty of Occupations Medicine 2002-08 Director of Health Services, Capita Health Solutions 2004-05; Department for Work and Pensions 2005-: Director, Health, Work and Wellbeing and Chief Medical Adviser 2005-


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GWYNN, HEATHER

Director, Chief Nursing Officer’s Directorate, Department of Health

Born 24 October 1955; Education: Walthamstow High School; St Hilda’s College, Oxford (BA English literature 1977)

Career: Department of Health: Branch Head, Primary Care – GP Services 1991-93, Branch Head, Public Expenditure Survey Team 1994-96, Branch Head, NHS White Paper Team 1997-99, Programme Director, Coronary Heart Disease and Cancer, Specialist Health Services Directorate 2000-04, Head of Secretariat, Departmental Management Directorate 2004-07, Director, Secretariat and DH Capability Team 2007, Director, Secretariat 2008-, Director, Chief Nursing Officer’s Directorate 2008-

Honours: CBE 2003

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HACKLAND, BRIAN

GO Transformation Director, Regional Co-ordination Unit, Government Offices for the English Regions

Born 3 March 1951; Education: Alexandra High School, South Africa; Wade Hampton High School, South Carolina; Natal University, South Africa (BA botany and entomology 1974); Balliol College, Oxford (BA politics, philosophy and economics 1977, DPhil political science 1984); Recreations: Gardening, walking, reading


HAIRD, SUSAN
Deputy Chief Executive, UK Trade & Investment
Susan Margaret Haird
Born 10 October 1952; 1 daughter, 1 son; Education: Dollar Academy, Clackmannanshire; St Andrews University (MA history and economics 1974); College of Europe, Bruges (certificate and diploma, European studies 1975); Recreations: Family, travel, swimming
Honours: CB 2007
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HAIRE, WILL
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Born 14 April 1956; Married Bronwen Jess 1984 (2 children); Education: Royal Belfast Academical Institution; Queens’ College, Cambridge (MA history 1979); Ulster University (MSc 1986)
Career: Private Secretary to Minister for Economic Development, Finance and Agriculture; Seconded to UK Permanent Representation to the European Communities, Brussels 1990-93; Director, Equality and Industrial Relations, Department of Economic Development 1993-97; Director, International Marketing, Industrial Development Board 1997-2000; Director, Economic Policy Unit 2000-02; Northern Ireland Executive 2002-: Second Permanent Secretary, Office of the First Minister and Deputy First Minister 2002-06, Permanent Secretary, Department of Education 2006-
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HALL, GARETH
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Gareth John Hall
Born 26 June 1956; Married Moira Llewellyn 1986; Education: Brecon Boys’ Grammar School; Bristol Polytechnic (BSc estate management 1977); Reading University (MSc recreational land management 1981); Cardiff University (MBA 1990); Joint Services Defence College (1991)
HALL, JAMES

Chief Executive and Registrar General, Identity and Passport Service
Born 9 October 1954; Education: Edinburgh Academy; Aberdeen University (BA politics and international relations 1976); Recreations: The countryside
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HAMILTON, RUSSELL

Director, Research and Development, Department of Health
Russell Douglas Hamilton
Born 6 September 1955; Education: Pimlico High School, London; James Cook University, Australia (BSc 1976); London University (PhD physiology 1990); Brunel University
Career: Scientific officer (SO) Adelaide 1977-79; SO/principal chemical scientist Charing Cross Hospital, London 1980-83; Research and development (R&D) manager South West Regional Health Authority 1993-98; R&D Department of Health 1998-: Head research policy and strategy 2003-04, Director, Research and Development 2004-
Dr Russell Hamilton, Director, Research and Development, Research and Development Directorate, Department of Health, Richmond House, 79 Whitehall, London SW1A 2NS Tel: 020 7210 5786 E-mail: russell.hamilton@dh.gsi.gov.uk

HANDCOCK, PETER

Director-General, Access to Justice Group, Ministry of Justice
Born 26 August 1951; Married
Career: HM Courts Service 1997-2004: Circuit Administrator, Midland and Oxford Circuit 1997-2001, Director of Field Service 2001-03, Chief Executive 2003-04; Principal Adviser to Secretary of State on Criminal Justice and Director of Delivery, Department for Constitutional Affairs 2004; Chief Executive, Tribunals Service 2004-08; Director-General, Access to Justice Group, Ministry of Justice 2008-
Honours: CBE 2005
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HANNIGAN, ROBERT

Prime Minister’s Security Adviser and Head, Intelligence, Security and Resilience Group
Born 23 February 1965
Career: Northern Ireland Office: Director, Information Services Directorate -2005, Associate Director(London), Political Directorate 2005, Senior Director, Political Directorate 2005-07, Security Adviser to Prime Minister and head of Intelligence, Security and Resilience, Cabinet Office 2008-
HARDING, BRIAN

Director, Food Chain Portfolio, Department for Environment, Food and Rural Affairs

Brian John Harding

Education: Queen Elizabeth’s School, Crediton, Devon; University College, London (BA geography 1974)


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HARDWICK, NICK

Chair, Independent Police Complaints Commission

Born 19 July 1957; Married Susan Heaven 1985 (1 daughter, 1 son); Education: Epsom College; Hull University (BA English literature 1979); Wolverhampton University (Honorary PhD social sciences)

Career: Youth Training Manager, National Association for the Care and Resettlement of Offenders (NACRO) 1980-85; Deputy Chief Executive, Society of Voluntary Associates 1986; Chief Executive, Centrepoit 1986-95; Chief Executive, Refugee Council 1996-2003; Chair, European Council for Refugees and Exiles 1999-2003; Independent Police Complaints Commission 2003-: Shadow Chair 2003-04, Chair 2004-

Professional bodies: Member, Social Security Advisory Committee 1994-99; FRSA 1995;

Nick Hardwick, Chair, Independent Police Complaints Commission, 90 High Holborn, London WC1V 6BH Tel: 020 7166 3000

HARLEY, JOE

Director-General, Corporate IT and Chief Information Officer, Department for Work and Pensions

Born 14 February 1953; Education: Paisley University

Career: British Petroleum Plc -2004: Trading and Operations manager, BRITOIL, BP Alaska, BP Explorations, Glasgow, Global IT Vice-President -2000, IGlobal IT Chief Information Officer, ICI Paints 2000-04; Director-General, Corporate IT and Chief Information Officer, Department for Work and Pensions 2004-, Member DWP Executive Team 2005-

Honours: CBE 2008

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Director-General and Chief Scientist, Health Improvement and Protection
Directorate, Department of Health

Born 6 June 1955; Married (1 daughter, 2 sons); Education: Dundee University (BSc microbiology 1977); Birmingham University (PhD biochemistry 1982); recreations: Music, sport, motorcycles

Career: Department of Health: Chief Scientist and Head of Environment and Health 2000-03, Director-General and Chief Scientist, Health Protection, International Health and Scientific Development 2003-08, Director-General and Chief Scientist, Health Improvement and Protection Directorate 2008-

Honours: CBE; Professional bodies: FIBiol; FFPH; CBiol

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HARRIS, MARTIN

Director, Office for Fair Access

Born 28 June 1944; Married Barbara Daniels 1966 (2 sons); Education: Devonport High School for Boys 1955-62; Queens’ College, Cambridge (BA, MA, Hon Fellow 1992); School of Oriental and African Studies, London (PhD 1968)

Career: Various lecturing posts 1967-87; Pro-Vice Chancellor, Salford University 1981-87; Vice-Chancellor, Essex University 1987-92; Vice-Chancellor, Manchester University 1992-2004 Chair, Committee of Vice-Chancellors and Principals of the Universities of the UK 1997-99; Chair, North West Universities Association 1999-2000; Director, Office for Fair Access 2004-; President, Clare Hall College, University of Cambridge 2008-


Prof Sir Martin Harris, Director, Office for Fair Access, Northavon House, Coldharbour Lane, Bristol BS16 1QD Tel: 0117-931 7171* E-mail: director@offa.org.uk

HARRIS, WIN

Director, Joint International Unit, Departments for Children, Schools and Families, for Innovation, Universities and Skills and for Work and Pensions

Winifred Anne Charlotte Harris

Born 1 January 1947; Married David John Normington (1985); Education: Whyteleafe County Grammar School for Girls; Aberdeen University (MA history with French and geography 1969); recreations: Opera, ballet, music, walking, gardening, collecting antique fans

Career: Regional Director, Employment Department, London 1996; Divisional Manager, European Union Division, Department for Education and Employment 1996-2001; Divisional Manager, European Union Division, Joint International Unit,

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HARRISON, SARAH

Managing Director, Corporate Affairs, Office of Gas and Electricity Markets

Career: Various roles in government and public relations consultancy; Director, ICSTIS Telephone Services Watchdog 1994-99, Office of Gas and Electricity Markets 1999-; Director of Communications 1999-2005, Executive Member of the Authority 2005-; Managing Director, Corporate Affairs 2005-

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HARTNETT, DAVE

Permanent Secretary for Tax, HM Revenue and Customs

David Anthony Hartnett

Born 25 February 1951; Married Aileen Patricia Mary O’Dempsey 1977 (2 sons, 1 daughter); Education: Hampton School, Middlesex; Birmingham University (BA Latin 1973); Recreations: Food, wine


Honours: CB 2003

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HARVEY, FELICITY

Director and Head, Medicines Pharmacy and Industry, NHS Medical Directorate, Department of Health

Born 6 June 1956; Married (2 children); Education: Richmond County School for Girls, Surrey; St Bartholomew’s Medical College, London (MB BS 1980); London University (Post Graduate Diploma clinical microbiology 1983); Henley Management College (MBA 1997); Recreations: Singing, acting, Scottish country dancing, family pursuits

Career: House surgeon and house physician posts 1980-81; Lecturer, Department of Medical Microbiology, London Hospital Medical College 1981-83; Lecturer and Honorary Senior Registrar in Medical Microbiology, King’s College School of Medicine and Dentistry, London 1983-90; Department of Health 1990-: Senior Medical Officer 1990-94, Private Secretary to Chief Medical Officer 1994-96, Henley Management College (seconded to) 1996-97, Head, Quality Management, NHS Executive 1997-2000, Director and Head, Medicines Pharmacy and Industry, NHS Medical Directorate 2000-
Honours: CBE 2008; Professional bodies: Hospital Infection Society, British Society of Antimicrobial Chemotherapy, British Medical Association, British Society for the Study of Infection, The Society of Hospital Epidemiologists of America, Pathological Society of Great Britain and Ireland, British Association of Medical Managers; Publications: Numerous articles in specialised journals

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HATFIELD, RICHARD

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Richard Paul Hatfield

Born 8 February 1953; Married Penelope Bratton 1982; Education: Whitgift School, Croydon; University College, Oxford (MA philosophy, politics and economics 1974)


Honours: CBE 1991

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HEMMING, SUE

Head of Counter-Terrorism Division, Crown Prosecution Service

Born 18 October 1964; Education: University College, Cardiff (LLB 1986); Recreations: Travel, skiing, food and wine, mountain biking, wildlife

Career: Called to the Bar 1988; Crown Prosecution Service (CPS) 1988-: CPS, Cambridgeshire 1988-2000, CPS HQ, Casework 2000-05, Head of Counter-Terrorism Division 2005-

Honours: OBE 2005

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Fellowships: Fellow, Royal Society of Arts (FRSA) 1995-
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David Anthony Hendon
Born 19 October 1949; Married Gillian Iles 1976 (1 son, 2 daughters); Education: Royal Grammar School, Guildford; Southampton University (BSc engineering 1972)
Career: Ministry of Defence 1974-84; Assistant director engineering, Home Office 1984-88; Department of Trade and Industry/for Business, Enterprise and Regulatory Reform 1988-: Deputy Director, Technology Policy 1988-98, Director, Technology Policy 1992-98, Chief Executive, Radiocommunications Agency 1998-2002; Head of Communications and Information Industries 2002-03, Director, Business Relations 2, Enterprise and Business Group 2003-
Honours: CBE 2006; Professional bodies: FIEE 2000; FREng 2002
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Born 23 November 1947; Married Janet Elizabeth Hughes 1971 (5 daughters); Education: Bristol Grammar School; Churchill College, Cambridge (MA electrical science 1969); Bath University (CEng MIEE 1971, DMS 1972); Recreations: Horse riding, travel, the arts, theatre
Career: Broadcast Satellites Programme manager, European Space Agency 1973-84; Managing Consultant, BIS - Mackintosh 1984-85; Managing Director, Defence Technology Enterprises Ltd 1985-90; Commercial Director, Met Office 1990-95; Chief Executive, Driving Standards Agency 1995-99; Chief Executive, Passport and Records Agency/UK Passport Service 1999-2006; Executive Director, Service Planning and Delivery, Identity and Passport Service 2006-
Honours: CB 2007; Professional bodies: MIET, MIInstD
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HERRON, MICHAEL

Directorate Manager, Information Management Directorate, Department for Transport
Born 7 January 1954; Education: North East London Polytechnic (BA)

Career: Management Trainee, Aerospatiale 1978-79; Sales Manager, MM Electronics 1979-80; General Manager, York Mill Ltd 1981-86; Department of Trade and Industry 1986-95; Cabinet Office 1995-2004; Directorate Manager, Business Delivery Services Directorate/Information Management Directorate, Department for Transport 2004-

Michael Herron, Directorate Manager, Information Management Directorate, Department for Transport, Great Minster House, 76 Marsham Street, London SW1P 4DR Tel: 020 7944 6182 E-mail: michael.herron@dft.gsi.gov.uk

HEYWOOD, JEREMY

Permanent Secretary to Prime Minister’s Office

Jeremy John Heywood
Born 31 December 1961; Married Suzanne Elizabeth Cook 1997 (twin son and daughter, 1 son); Education: Bootham School, York; Hertford College, Oxford (BA history and economics 1983); London School of Economics (MSc economics 1986); Harvard Business School (management development 1994);

Recreations: Travel, modern art, contemporary cinema, Manchester United FC

Career: Economic assistant, Health and Safety Executive 1983-84; HM Treasury (HMT) 1984-97: Economic assistant 1984-85, Private Secretary to Norman Lamont as Financial Secretary 1986-88; Adviser UK Executive Director, International Monetary Fund and World Bank, Washington DC (seconded to) 1988-90; Private Secretary to Norman Lamont and David Mellor as Chief Secretaries 1990-91, Principal Private Secretary to Norman Lamont and Kenneth Clarke as Chancellors of the Exchequer 1991-95, Head, Fundamental Expenditure Review Team 1994-95, Head, Securities and Markets Policy 1995-97; Prime Minister’s Office (PMO) 1997-2003: Private Secretary to Tony Blair as Prime Minister (PM), Domestic and Economic Affairs 1997-99, Principal Private Secretary to PM 1999-2003, Head of Policy Directorate 1999-2003; Managing Director Investment Banking Division, Morgan Stanley 2004-07; PMO 2007-: Head of Domestic Policy and Strategy 2007-08, Permanent Secretary, Prime Minister’s Office 2008-

Honours: CB 2002; CVO 2003

Jeremy Heywood CB CVO, Permanent Secretary, Prime Minister’s Office, 10 Downing Street, London SW1A 2AA Tel: 020 7930 4433

HIGGINS, DAVID

Chief Executive, Olympic Delivery Authority

Education: Sydney University (civil engineering); Securities Institute of Australia (diploma)

Career: Lend Lease Group, Australia 1985-2002: Managing Director and Group Chief Executive 1995-2002; Chief Executive, English Partnerships 2003-05; Chief Executive, Olympic Delivery Authority 2005-

David Higgins, Chief Executive, Olympic Delivery Authority, 1 Churchill Place, Canary Wharf, London E14 5LN Tel: 020 3201 2000*

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Chief Executive, Office of Nuclear Development, Department of Energy and Climate Change
Born 2 May 1955
Career: Director, Business Relations Postal Services, Business Relations, Business Group, Department of Trade and Industry (DTI) 2001-03; Deputy Chief Executive, Shareholder Executive, Cabinet Office/DTI 2003-06, Director, Nuclear: Department for Business, Enterprise and Regulatory Reform 2007-08, Department of Energy and Climate Change 2008; Chief Executive, Office of Nuclear Development, Department of Energy and Climate Change 2008-
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HILLIER, STEPHEN

Director, Business and Skills Directorate, Department for Innovation, Universities and Skills
Born 30 May 1957; Education: City of London Polytechnic (BA); Birkbeck College, London (MSc); Recreations: Chelsea FC
Career: Officer, Schools Council 1978-81; Department of Education and Science/Department for Education and Skills/Department for Innovation, Universities and Skills 1981-: Officer, Curriculum 1981-82, Higher Education Officer, Student Loans Policy 1982-85, Private Secretary to Education Secretary 1985-87, Senior Officer, Teachers’ Branch 1987-89, Team Leader, Grant Maintained Schools 1988-93, Deputy Chief Executive, Teacher Training Agency 1994-99, Divisional Manager, Post-16 Education and Training 1999-2001, Deputy Director, School Workforce Unit, Schools Directorate 2001-03, Director, School Workforce Group, Schools Directorate 2003-06, Director, Business and Skills Directorate, Lifelong Learning Directorate/Universities and Skills Group 2006-
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Matthew James Hilton
Born 25 January 1967; Married Elizabeth Sarah Jones 1995 (1 daughter, 2 sons); Education: John Fisher High School, Wigan; Sheffield University (BA philosophy 1988, MA philosophy 1989); Imperial College, London (MBA 2000)
Career: Department of Trade and Industry/for Business, Enterprise and Regulatory Reform 1992-: Private Secretary to the Secretary of State and Minister for Energy and Industry 1994-97, Director, Business Support Review 2001-03, Principal Private Secretary to Secretary of State 2003-05, Director, Strategy and Communications 2005-07, Director, Employment Relations Directorate 2007-
Matthew Hilton, Director, Employment Relations Directorate, Department for Business, Enterprise and Regulatory Reform, 1 Victoria Street, London SW1H 0ET Tel: 020 7215 2599 Fax: 020 7215 0168 E-mail: matthew.hilton@berr.gsi.gov.uk
HIND, ANDREW
Chief Executive, Charity Commission
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Director, Learners Directorate, Department for Innovation, Universities and Skills
Born 12 March 1951; Education: Imperial College, London (BSc 1972, PhD 1976)
Career: Lecturer, Glasgow University 1976-86; Department of Education and Science/Department for Education and Skills/Department for Innovation, Universities and Skills 1988-: Manager, HE Funding and Organisation Division, Acting Director, Higher Education Strategy and Implementation Group, Lifelong Learning Directorate 2004, Director, Student Finance Strategy Directorate, Universities and Skills Group 2004-08, Director, Learners Directorate, Universities and Skills Group 2008-
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HOBMAN, TONY
Chief Executive, The Pensions Regulator
Born 5 July 1955; 3 sons, 3 daughters; Education: Cardinal Newham School, Hove; North Staffordshire Polytechnic (BA modern studies 1976)
Professional bodies: Advisory Group Member, DWP Task Force on Pensions 2003-04
Tony Hobman, Chief Executive, The Pensions Regulator, Napier House, Trafalgar Place, Brighton BN1 4DW Tel: 0870 606 3636*

HOGARTH, ADRIAN
Parliamentary Counsel, Office of the Parliamentary Counsel
Adrian John Hogarth
Born 7 July 1960; Married Archana Singh 1996; Education: St Paul’s School, London; Magdalene College, Cambridge (BA, MA archaeology, anthropology and law, LLM 1982); Inns of Court School of Law 1983; Recreations: Cricket, tennis, travel

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HOLT, JOHN

Chief Crown Prosecutor, Greater Manchester, Crown Prosecution Service
Born 29 November 1950; Married Shirley Stuart 1981 (2 daughters, 1 son); Education: Chorley Grammar School; Nottingham University (BA geography 1973); Recreations: Golf, cricket, football
Professional bodies: Member, Law Society
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HOLT, STEPHEN

Director, Directorate of Change Management, Department for Work and Pensions
Born 8 May 1953; Married (2 sons); Education: Cray Valley School; University of Kent, Canterbury (BSc physics 1974); Bristol University (MSc public policy 1983); Recreations: Hillwalking, bridge, motorbikes
Honours: OBE 2000
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HOMER, LIN

Chief Executive, UK Border Agency
Born 4 March 1957; Married Ian Homer 1979 (3 daughters); Education: University College, London (LLB 1978); Recreations: Skiing, gardening
Career: Admitted Solicitor 1980; Reading Borough Council 1979-82; Hertfordshire County Council 1982-97; Chief Executive, Suffolk County Council 1998-2002; Chief Executive, Birmingham City Council 2002-05; Chief Executive, Immigration and Nationality Directorate, Home Office/Border and Immigration Agency 2005-08; Chief Executive, UK Border Agency 2008-
Honours: CB 2008
HOPSON, CHRIS

Director, Customer Contact, HM Revenue and Customs

Born 9 April 1963; Married Charlotte Gascoigne 1994 (2 sons); Education: Marlborough College; St Andrews School Delaware USA (English speaking union scholarship); Sussex University (BA politics 1985); Cranfield School of Management (MBA 1992); Recreations: Family, reading, theatre, cinema, football (West Ham United), good food and wine

Career: Communications Consultant 1989-91; Political Adviser, Department of National Heritage 1992; Granada plc 1993-2002; Consultant, Department for Education, and Skills 2002-04; HM Revenue and Customs 2005-: Director: Communications and Marketing 2005-07, Board 2006-08, Change and Capability 2007, Customer Contact 2008-

Chris Hopson, Director, Customer Contact, Personal Tax Business Area, HM Revenue and Customs, 100 Parliament Street, London SW1A 2BQ Tel: 020 7147 2136 E-mail: chris.hopson@hmrc.gsi.gov.uk

HOSKER, EDMUND

Acting Director-General, Corporate Support and Shared Services, Department of Energy and Climate Change

Born 25 April 1958; Married Elizabeth Thornley 1983 (3 daughters); Education: Slough Grammar School; St Catharine’s College, Cambridge


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HOUSDEN, PETER

Permanent Secretary, Department for Communities and Local Government

Peter James Housden

Education: Grove Comprehensive, Market Drayton, Shropshire; Essex University (BA sociology 1973); Recreations: Theatre, reading, sport

Career: School teacher, Madeley Court Comprehensive School, Telford, Shropshire 1975-79; Humberside County Council (CC) 1979-82, Nottinghamshire CC 1982-86, Lancashire CC 1986-88; Nottinghamshire CC 1988-2001: Deputy Director, Education 1988-91, Director, Education 1991-94, Chief Executive 1994-2001; Head NHS National Plan, Audit Commission 2000 (seconded to); Director-General, Schools, Department for Education and Skills (DfES) 2001-05; Member DfES Board 2001-05; Permanent Secretary, Office of the Deputy Prime Minister/Department for Communities and Local Government 2005-2006; Permanent Secretary, Department for Communities and Local Government 2006-

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HOWLISON, VANESSA
Director, Finance, Office for Standards in Education, Children’s Services and Skills
Born 21 August 1966; Married (1 daughter, 1 son); Education: Warwick University (BA sociology and social administration 1988)
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HOYLE, JONATHAN
Chief of Staff, Defence Equipment and Support Organisation
Born 5 December 1960; Married Amanda Mary Catlow 1991; Education: Baines Grammar School; Hull University (BA geography and economics 1982); Cranfield University (MBA 1988); Recreations: Golf, travel
Jonathan Hoyle CBE, Chief of Staff, Defence Support, Defence Equipment and Support Organisation, Abbey Wood, Bristol BS34 8JH Tel: 0117-913 0037

HUDSON, ANDREW
Managing Director, Public Services and Growth Directorate, HM Treasury
Born 22 March 1958; Married Judith Simpson 2002; Education: King Edward’s School, Birmingham; New College, Oxford (BA modern history 1980); Recreations: Running, walking, watching sport
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Director of Licensing, Medicines and Healthcare products Regulatory Agency
Born 18 September 1958; Education: London University/London Hospital Medical College (BSc anatomy, MBBS medicine, MD neonatal haematology); Diploma in Child Health (DCH); Diploma in Pharmaceutical Medicine
Career: Paediatrician 1984-89; Various posts in pharmaceutical industry 1989-2001; Director of Licensing, Medicines Control Agency/Medicines and Healthcare products Regulatory Agency 2001-
Professional bodies: Fellow Royal College of Physicians (FRCP); Fellow Faculty of Pharmaceutical Medicines (FFPM)

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Hudson, Paul
Director, Thames Gateway, Homes and Communities Agency

Paul David Hudson
Born 22 May 1947; Married Jan 1972 (1 son, 1 daughter); Education: Cambridgeshire High School for Boys; King’s College London (BA geography 1969); University of Wales, Cardiff (MSc planning 1971); University of Kent (MA management 1991)

Career: Planning and Development Posts, Kent County Council 1971-89; Director, Travers Morgan Consulting 1989-91; City Technical Director, Rochester County Council 1991-98; Chief Executive, Locate in Kent 1998-99; Executive Director, South East England Development Agency 1999-2006; Department for Communities and Local Government 2006-: Chief Planner 2006-08, Director, Delivery, Thames Gateway Executive 2007-08; Director, Thames Gateway, Homes and Communities Agency (seconded to) 2008-

Professional bodies: Member, Royal Town Planning Institute, 1974

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Hughes, Bill
Director-General, Serious Organised Crime Agency

Born 11 August 1950; Education: Aston University (BSc mechanical engineering 1973)

Career: Police Constable up to Superintendent, Thames Valley Police 1975-91; Assistant Chief Constable, West Yorkshire Police 1991-97; Deputy Chief Constable, Hertfordshire Constabulary 1997-2001; Director-General, National Crime Squad 2001-04; Serious Organised Crime Agency: Director-General Designate 2004-06, Director-General 2006-

Honours: QPM 2001

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Hughes, Mike
Director, National Statistics and Policy, Office for National Statistics

Born 22 June 1947

Career: Divisional Manager, Transport Statistics: Freight Division, Logistics and Maritime Transport Directorate, DTLR/Department for Transport -2003; Director, National Statistics and Planning Group, Office for National Statistics 2003-
HUGHES, PATRICK

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Born 19 September 1957; Née Lewis; married James Hunter 2007 (1 daughter, 1 son); Education: Dunfermline High School; Edinburgh University (MA English language and literature 1979)
Career: Scottish Office 1979-: Scottish Executive/Scottish Government: Head of Community Care Division, Health Department 1999-2001, Head of Cabinet Secretariat, Finance and Central Services Department 2001-03, Head of Ministerial Support Group, Office of the Permanent Secretary 2003-06, Head of Schools Group, Education Department 2006-07, Director, Schools Directorate 2007-08, Director, Equalities, Social Inclusion and Sport Directorate 2008-
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HURST, MARTIN

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Career: Economist Posts at HMT and Department for the Environment, Transport and the Regions (DETR) 1985-98; Deputy Director, Air Quality, DETR 1999-2002; Senior Policy Adviser, 10 Downing Street 2002-05; Transformation Director, Natural England 2005-06; Department for Environment, Food and Rural Affairs: Director: Regulation Directorate 2006-07, Water and Floods Directorate 2007-
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Career: Strategy consultant, later Head of Corporate Strategy, Siemens South Africa 1997-2002; National Savings and Investments 2002-: Corporate Strategy and Planning Manager, Head of Corporate Delivery and Development, Director, Change and Strategy 2007-
Professional bodies: Association of MBAs 2002; Strategic Planning Society 2003; Chartered Industry of Marketing 2004; Chartered Management Institute 2007
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Career: Called to Bar, Gray’s Inn 1976; Legal Adviser’s branch, Home Office 1975-86; Legal Secretariat to Law Officers 1986-88; Legal Adviser’s branch, Home Office 1988-91; Legal director Office of Fair Trading 1991-95; Treasury Solicitor’s Department 1995-2001: Legal Adviser to Ministry of Defence 1995-97, Deputy Treasury Solicitor 1997-2001; Solicitor and Director-General, Legal Services Group, Department of Trade and Industry/for Business, Enterprise and Regulatory Reform 2002-08; General Counsel and Solicitor, Executive Committee, HM Revenue and Customs 2008-
Honours: CB 2008
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Born 3 April 1953; Education: City University (BSc social science 1974); Kent University (MA women’s studies 1987); Recreations: Walking, theatre, jazz, travel

Career: Director, Community Policy Directorate, Home Office 2001-03; Director, Corporate Strategy, Treasury Solicitor’s Department 2003-05; Northern Ireland Office 2005-: Director (London), Political Directorate 2005-07; Director-General, Political 2007-

Honours: OBE

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Director-General, Communications Directorate, Department of Health

Born 11 April 1963; Partner John Sobey (1 son, 1 daughter (twins)); Education: Loughborough University (BA drama and English); Recreations: Opera, horseback riding, theatre, travel to Africa, skiing


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Career: Department for Education and Skills/ Children, Schools and Families 1981-: Private Secretary to Permanent Secretary 1984-85, Principal Private Secretary to Secretary of State 1987-89, Director, Student Loans Company 1989-92, Head of Special
Educational Needs 1992-95, Head of Personnel 1995-98, NHS Plan Taskforce Manager, Head of Children’s Services, Department of Health (seconded to) 1998-2001, Director, Children and Families Group, Schools Directorate 2001-03, Director-General, Children, Young People and Families/Children and Families Directorate 2003-

Honours: CB 2006

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Born 28 February 1948; Married Joan MacNaughton 1979 (No children); Education: Alan Glen’s School, Glasgow; Glasgow University (BSc mathematics 1970); Recreations: Watching football, reading, hillwalking, films

Career: Home Office 1971-88: Private Secretary to Permanent Under-Secretary of State 1975-76, Principal 1976-84, Assistant Secretary, Criminal Policy Department 1984-88; HM Prison Service 1988-91; Assistant Under-Secretary of State (Operations and Resources) Immigration and Nationality Department, Home Office 1991-94; Under-Secretary, Economic and Domestic Affairs Secretariat, Cabinet Office 1994-98; Deputy Secretary, Political Director, Northern Ireland Office 1998-2002; Director-General, Immigration and Nationality Directorate, Home Office 2002-05; Security and Intelligence Co-ordinator and Permanent Secretary, Cabinet Office 2005; Permanent Secretary, Ministry of Defence 2005-

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Career: Doctor in General Practice; Clinical Director and Director of Public Health in Norfolk, Suffolk and Cambridgeshire Strategic Health Authority 2004-06; Chief Medical Officer and Director, Public Health and Health Professions Department, Welsh Assembly Government 2006-
Professional bodies: President, UK Association of Directors of Public Health 2004-06
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Career: Overseas Health Volunteer 1988-91; Officer, Overseas Development Agency 1991-93; Public Health Consultant 1996-99; Visiting Professor, Nuffield Institute for Health, Leeds University 2002-; Regional Director of Public Health, Yorkshire and Humber 2002-
Professional bodies: Faculty of Public Health; Royal College of General Practitioners; Publications: Management Support for Primary Care (1994)
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Career: Legal Adviser, Motor Agents Association 1986-89; Office of Fair Trading 1989-93; Department of Transport Advisory Division, Treasury Solicitor’s Department 1993-94; Attorney General’s Chambers, Legal Secretariat to the Law Officers 1994-98; Deputy Legal Adviser, HM Treasury 1998-2002; Legal Director, Department for Education and Skills 2002-04; Legal Secretary/Director-General, Attorney General’s Office 2004-
Professional bodies: Barrister, and Bencher, Middle Temple; Member of the Bar of Northern Ireland
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Career: AEA Technology: Various roles 1987-2000, Managing Director, Rail 2000-03, Group Director, Environment 2003-05; Self-employed contractor 2005-07; Chief Executive, Centre for Environment, Fisheries and Aquaculture Science 2007-
Fellowships: Fellow Institution of Mechanical Engineers (FIMechE) 2006; Chartered Engineer
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Born 1 June 1971; *Education:* Bristol University; School of Oriental and African Studies, London (SOAS)

**Career:** NHS Management Trainee; Senior Researcher, Demos; Senior Policy Adviser, New Opportunities Fund; Home Office: Head, Strategic Policy Team -2005, Director, Active Communities Directorate 2005-07; Deputy Director/Team Leader, Public Service Improvement, Strategy Unit, Cabinet Office 2007-09, Director, Public Services Strategy and Innovation, Strategy Unit, Cabinet Office 2009-


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Born 24 November 1956; Married Jan Evans 1989 (2 daughters); *Education:* Eccles Sixth Form College, Manchester; St Edmund Hall, Oxford (BA politics, philosophy and economics 1978); London School of Economics (MSc, PhD 1982); CPFA accountancy qualification 2007; *Recreations:* Overseas travel, tennis, theatre, cinema

**Career:** Economist, Trades Union Congress 1981-88; Chief Economic Adviser, London Borough of Hackney 1988-92; HM Treasury 1992-2001: Various positions including, head of budget team and head of local government finance; Director, Public Service Reform, Cabinet Office 2002-05; Director, Performance and Finance, Home Office 2006-

**Fellowships:** CIPFA 2008

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**Career:** Department of Trade and Industry 1987:- HM Treasury 1998-2000 (seconded to), Principal private secretary to Secretary of State for Trade and Industry 2000-02, ICI 2002-03 (seconded to), Director, Company Law and Governance, Fair Markets Group 2003-05; Senior Policy Adviser, Prime Minister’s Office 2005-07; Director, Planning Executive, Planning for Major Infrastructure Directorate, Department for Communities and Local Government 2008-

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Career: Called to Bar, Middle Temple 1971; Legal Adviser, Public Utilities Commission, Trinidad 1972-74; Department of Health and Social Security/ of Social Security/ of Work and Pensions 1974-; Legal Assistant, then Senior Legal Assistant 1974-85; Assistant Solicitor 1985-91; Director, SOL A - Social Security, Legal Services 1991-
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Career: Various civil service posts 1969-86; Area Manager, Devon and Cornwall Employment and Enterprise Group 1986-87; Employment Service 1987-2002: Area Manager, Plymouth/Cornwall 1987-91, Deputy Head of Personnel 1991-93, Deputy Director, South West 1993-96, Director, Wales 1996-2002; Director, Wales, Jobcentre Plus 2002-06; Director, Customer Services, Jobcentre Plus 2006-
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Career: Called to the Bar 1974; Senior Legal Assistant, Director of Public Prosecutions, Crown Prosecution Service 1976-85; Senior Legal Assistant, Attorney General’s Office 1985-88; Partner and Head of Fraud and Regulation Unit, Stephenson Harwood 1988-94; Admitted as a Solicitor 1989; Managing Partner and Head of Fraud Department, Simons, Muirhead and Burton 1994-2006; Director, Fraud Prosecution, Crown Prosecution Service 2006-

Professional bodies: Inner Temple 1974-1989; Law Society 1989-

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Career: Various obstetrics posts, Sheffield and Newcastle 1975-82; Public health training 1982-85; Consultant, Newcastle 1986-87; Senior lecturer, Newcastle University 1987-91; Director, Public Health, North Tyneside 1987-91; Department of Health 1991-; Director, Performance Division, NHS Executive, Director, NHS Trusts Division, NHS Executive, Regional Director of Public Health and Healthcare, Northern England and Yorkshire 1999-2002, Regional Director of Public Health, North East, Directorate of Health and Social Care 2002-05, Deputy Chief Medical Officer, Health and Social Care Standards and Quality Group 2005-06, Director-General, Clinical Programmes Directorate 2006-07, Associate Chief Medical Officer and Chief of Staff 2007-08; Associate Medical Director 2008-

Honours: CBE 2008; Professional bodies: FRCOG 1993; FFPHM 1994; FRCP 2007

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**Career:**
- Department of Trade and Industry 1996-98; Cabinet Office 1998-2000; HM Treasury 2000-02; Head, Community Cohesion Unit, Home Office 2002-03; Head, Productivity and Structural Reform, HM Treasury 2003-04; Director, Active Communities Directorate, Home Office 2004-05; Chief Executive, Better Regulation Executive, Cabinet Office/Department for Business, Enterprise and Regulatory Reform 2005-

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- BOC Group 1978-2000: Project Engineering and Management roles, Director, Global Information and Management User Services 1998-2000; Chief Information Officer and Vice-President of Information Management, British Gas Group 2000-04; HM Customs and Excise and Inland Revenue/HM Revenue and Customs 2004-: Chief Information Officer 2004-07, Director-General 2005-, Chief Operating Officer 2007-08, Director-General, Benefits and Credits 2008-

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Career: Institute of Historical Research, University of London 1972-75; British Secret Service (MI5) 1975-2002: Director-General 1996-2002; Non-Executive Director, HM Customs and Excise 2002-05; Independent Commissioner, Law Society 2002-05; Non-Executive Director, Northgate Information Solutions 2004-, Non-Executive Director, Streamshield Networks 2004-, Chair, Serious Organised Crime Agency (SOCA) 2004-, Member, Board of the Solicitors Regulation Authority 2005-

Honours: CB 1995; KCB 2000; 
Honorary degrees: Honorary LLD, Hertfordshire University 2005; Honorary DSc, Cranfield University 2007

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Career: Economic Assistant, HM Treasury (HMT) 1978-80; Overseas Development Institute Fellowship (Malawi) 1980-83; Senior Economic Assistant, Country Risk Analysis, HMT 1983-84; Country Economist and Country Risk Analyst, World Bank
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Career: Called to the bar, Middle Temple 1964; Junior Counsel to the Crown, Common

Law 1979-85; Junior Counsel to Department of Trade and Industry in export credit


Presiding Judge, Midland and Oxford Circuit 1995-99; Lord Justice of Appeal

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Skills/for Children, Schools and Families 1989-: Head, Training and Enterprise Council

Branch 1989-92, Director, Skills and Enterprise, East Midlands Government Office

1992-95, Review Team Leader 1995, Head, Resources and Budget Management

1995-99, Post-16 Project Team Leader 1999-2000, Director, Learning Delivery and

Standards Group, Lifelong Learning Directorate 2000-05, Director, Qualification and

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Stephen Charles Laws  
Born 28 January 1950; Married Angela Mary Deardon 1972 (died 1998); married Elizabeth Ann Owen 2001 (2 sons, 3 daughters, 1 stepson, 1 stepdaughter); **Education:** St Dunstan’s College, Catford, London; Bristol University (LLB 1972); **Recreations:** Theatre, film  
**Career:** Assistant Lecturer, Bristol University 1972-73; Called to the Bar, Middle Temple 1973; Pupillage and practice at Bar 1973-75; Legal Assistant, Home Office 1975-76; Office of the Parliamentary Counsel 1976-: Assistant Parliamentary Counsel, Senior Assistant Parliamentary Counsel, Deputy Parliamentary Counsel 1976-91, Parliamentary Counsel 1991-2006, First Parliamentary Counsel 2006-  
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**LEATHER, SUZI**

**Chair, Charity Commission**

Born 5 April 1956; Married Prof Iain Hampsher-Monk 1986 (1 son, 2 daughters); **Education:** St Mary’s School, Calne, Wiltshire; Tavistock Comprehensive School, Tavistock, Devon; Exeter University (BA politics 1977, DPhil social work 1986); Leicester University (MA European politics 1978); Certificate of Qualification in Social Work (CQSW) 1986; **Recreations:** Hillwalking, keeping fit, reading, cinema, family discussions  
**Career:** Lecturer, Politics Department, Trent Polytechnic and University Tutor, Leicester University 1977-78; March Research Executive, AMR, London 1978-79; Trainee Probation Officer, Home Office 1984-86; Freelance Consumer Consultant 1987-97;
Chair, Exeter and District Community NHS Trust 1997-2001; Deputy Chair, Food Standards Agency 2002-05; Chair, Human Fertilisation and Embryology 2002-06; Chair, School Food Trust 2005-06; Chair, Charity Commission 2006-; Chair, Council of Food Policy Advisers 2009-


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LESLEY, MARIOT

Director-General, Defence and Intelligence, Foreign and Commonwealth Office

Born 25 June 1954; Education: St Hilda’s College, Oxford (BA classics and modern languages 1975)


Honours: CMG 2005

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LEWIS, LEIGH

Permanent Secretary, Department for Work and Pensions

Leigh Warren Lewis

Born 17 March 1951; Married Susan Gold 1973 (2 sons); Education: Harrow County Grammar School for Boys; Liverpool University (BA Hispanic studies 1973); Recreations: Tennis, collecting phonecards, Watford FC

Career: Department of Employment (DoE) 1973-86: Principal Private Secretary to Lord Young as Minister without Portfolio and Secretary of State for Employment 1984-86; Personnel Director, Cable and Wireless plc 1988-91; DoE/Department for Education and Employment/Department for Work and Pensions (DWP) 1991-2003: Director, International Division 1991-94, Director, Finance Division 1994-96; Chief Executive, Employment Service 1997-2002; Chief Executive, Jobcentre Plus 2002-03; Permanent Secretary for Crime, Policing, Counter Terrorism and Delivery, Home Office 2003-05; Permanent Secretary, DWP 2005-

Honours: CB 2000; KCB 2007

Sir Leigh Lewis KCB, Permanent Secretary, Department for Work and Pensions, Caxton House, Tothill Street, London SW1H 9DA Tel: 020 3267 5103 Fax: 020 7238 0705 E-mail: leigh.lewis@dwp.gsi.gov.uk
LEWIS, PETER  
Chief Executive, Crown Prosecution Service  
Born 8 November 1956; Education: City of Birmingham Polytechnic (BA law 1978)  
Professional bodies: Vice-chair Criminal Law Committee of the Law Society 2005-07  
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LINNARD, BOB  
Director, Rail Strategy Directorate, Department for Transport  
Robert Wynne Linnard  
Born 18 June 1953; Married Sally Gadsden 1974 (3 daughters, 3 sons); Education: Dulwich College, London; Recreations: Family, labradors, walking  
Bob Linnard, Director, Rail Strategy Directorate, Department for Transport, Great Minster House, 76 Marsham Street, London SW1P 4DR Tel: 020 7944 4250 Fax: 020 7944 2158 E-mail: bob.linnard@dft.gsi.gov.uk

LOCKHART, BILL  
Chief Executive, Youth Justice Agency  
Born 28 December 1947; Married Kathleen Audrey Buchanan 1980 (3 sons); Education: Royal Belfast Academical Institution; Queen’s University, Belfast (psychology and philosophy 1971); Aston University (Postgraduate diploma, counselling 1974, PhD counselling and forensic psychology 1983); Diploma in management 1999; Recreations: Coaching youth rugby, gardening, hillwalking  
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LONGSTONE, LESLEY

Director-General, Young People Directorate, Department for Children, Schools and Families

Born 9 December 1964; Married Paul Longstone (1 daughter, 2 sons); Education: Chaucer School, Sheffield; Sheffield University (BSc probability and statistics 1986)


Professional bodies: Fellow, Royal Statistical Society

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LOVE, STEPHEN

Chief Executive and Chief Constable, Ministry of Defence Police and Guarding Agency

Stephen B Love

Married Hilary (4 children); Education: Cambridge University (BA natural sciences 1978); Recreations: Double bass, military and political history


Professional bodies: FSYI

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LOWCOCK, MARK

Director-General, Country Programmes, Department for International Development

Mark Andrew Brian Lowcock

Born 25 July 1962; Married Julia Watson 1991 (1 daughter, 2 sons); Education: Culford School, Suffolk; Oxford University (BA economics and history 1985); Birkbeck College, London (MSc economics 1988); Boston University (economics and business 1988-89); Warwick University (business administration 1990-92); Recreations: Africa, reading, Manchester United FC


Professional bodies: Member Chartered Institute of Public Finance and Accounting

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LYALL GRANT, MARK

Director-General, Political, Foreign and Commonwealth Office
Mark Justin Lyall Grant
Born 29 May 1956; Married Sheila Tresise 1986 (1 son, 1 daughter); Education: Eton College; Trinity College, Cambridge (MA classics/law 1978); ULB, Brussels (Licence Spéciale en droit Européen 1979); Inns of Law Bar exams 1980; Recreations: Golf, bridge


Honours: CMG 2003; KCMG 2006

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McCarthy, Richard

Director-General, Housing and Planning Group, Department for Communities and Local Government
Richard John McCarthy
Born 28 April 1958; Married Judith Karen McCann 1983 (2 sons, 1 daughter); Education: Richard Challoner School, New Malden; Southampton University (BA geography) 1979; Hackney College (FCIH 1987); Recreations: Tennis, theatre, opera, watching rugby and football

Career: Hyde Housing Association 1979-94: Housing Director 1979-87, Operations Director 1987-94; Group Chief Executive, Horizon Housing Group 1994-99; Chief Executive, Peabody Trust 1999-2003; Office of the Deputy Prime Minister/Department for Communities and Local Government 2003-: Director-General, Programmes, Policy and Innovation 2003-08, Director-General, Housing and Planning Group 2008-

Honours: CBE 2009; Fellowships: Fellow, Chartered Institute of Housing

Richard McCarthy CBE, Director-General, Housing and Planning Group, Department for Communities and Local Government, Eland House, Bressenden Place, London SW1E 5DU Tel: 020 7944 4649 Fax: 020 7944 3499 E-mail: richard.mccarthy@communities.gsi.gov.uk

McCarthy, Suzanne

Immigration Services Commissioner, Office of the Immigration Services Commissioner
Born 21 November 1948; Married Brendan McCarthy 1990; Education: New York University (BA 1970); Wolfson College, Cambridge (certificate in social anthropology 1971); Lucy Cavendish College, Cambridge (LLM 1986)

Career: Admitted Solicitor 1977; Privately practicing solicitor 1976-85; Law Lecturer, University of Manchester 1986-89; Civil Service 1989-: Private Secretary to Home Secretary, HM Treasury, Civil Service College; Chief Executive, Human Fertilisation and Embryology Authority 1996-2000; Chief Executive, Financial Services Compensation Scheme 2000-04; Immigration Services Commissioner 2005-

Professional bodies: Non-Executive Director, Royal Brompton and Harefield NHS Trust 1998-2006, Council Member, University of London 2003-08, Deputy chairman, Council of the University of London 2006-08, Board Member, Royal Institute of British
McCORMICK, ANDREW

Permanent Secretary, Department of Health, Social Services and Public Safety, Northern Ireland Assembly and Chief Executive of Health and Social Care, Northern Ireland

Andrew Graham McCormick

Born 26 August 1957; Married Alison Griffiths 1981 (1 son); Education: Bangor Grammar School, Northern Ireland; University College, Oxford (BA earth sciences 1978, MA); Queen’s University, Belfast (PhD 1989); Recreations: Geology, classical music, reading, hillwalking

Career: Northern Ireland Executive 1980-: Finance and Personnel Department (DFP), Head, Finance and Strategic Planning Division, Education Department 1993-98, Director of Central Finance Group and Treasury Officer of Accounts for Northern Ireland, Finance and Personnel Department 1998-2002, Second Permanent Secretary, Finance and Personnel Department 2002-05, Permanent Secretary, Department of Health, Social Services and Public Safety 2005-

Fellowships: Fellow of the Geological Society of London 2005

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McCORMICK, BARRY

Chief Analyst and Chief Economist, Policy and Strategy Directorate, Department of Health

Born 3 August 1949; Married Doreen McCormick 1975 (2 sons); Education: County High School, Arnold, Nottingham; Manchester University (BA economics 1970, MA); Massachusetts Institute of Technology (PhD 1976); Recreations: Music, various sports


Professional bodies: Council Member, Royal Economic Society; Publications: Co-author: Housing Policy and Labour Market Performance (2000), Immigration Policy and the Welfare State (2002); Papers in professional journals

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McCULLY, ANDREW

Director, Supporting Children and Young People Group, Young People Directorate, Department for Children, Schools and Families

Born 14 November 1963; Education: Birkenhead School; Worcester College, Oxford (BA classics 1986); Recreations: Food (eating and cooking), music, especially 20th century British classical music

Career: Policy posts in Department of Employment 1986-97; Secretary to the New Deal Task Force 1997-99; Department for Education and Skills/for Children, Schools and
Families 1999-: Bill Manager, Learning and Skills Bill 1999-2000, Deputy Director, Children and Young People’s Unit 2000-02, Schools Directorate: Divisional Manager, Pupil Standards Division 2002-04, Standards and Effectiveness Unit: Director, Schools Standards Group 2004-07, Director, Supporting Children and Young People Group 2007-

Honours: OBE 2001

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McDONALD, ANDREW

Chief Executive, Government Skills
Andrew John McDonald

Born 27 June 1962; Married Louise London 1992 (1 daughter); Education: St John’s College, Oxford (MA modern history 1988); Bristol University (PhD modern British political history 1988); Recreations: History, walking, sport

Career: Director, Client Services and subsequently Acting Chief Executive, Public Trust Office/Public Guardianship Office 2000-01; Lord Chancellor’s Department/Department for Constitutional Affairs 2001-05: Tribunal Programme Director 2001-02, Constitution Director 2003-05; Fulbright Fellow, University of California, Berkeley 2005-06; Chief Executive, Government Skills, Cabinet Office/Department for Innovation, Universities and Skills 2006-


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McDONALD, LYN

Director, Tell Us Once Programme, Department for Work and Pensions
Married Dr Martin Colbert 1985 (2 sons); Education: Bannama High School; Stirling University (BA political philosophy 1985)

Career: Joined Civil Service 1987; Qualified International Tax Inspector 2001; Officer in Charge, Ealing Broadway Tax District Office; Head, Central Design Authority, The Pensions Service 2002-08; Director, Tell Us Once Programme, Department for Work and Pensions 2008-

Professional bodies: Her Majesty’s Inspector of Taxes 1987-2002

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McDOWALL, MIKE

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**MacDOWALL, SIMON**

Director, Communications and Marketing, HM Revenue and Customs

Simon Charles MacDowall  
Born 18 July 1956; Married Gabriele Simone Kuzaj 1981 (separated) (1 daughter, 1 son);  
*Education:* St Mary’s High School, Hamilton, Ontario, Canada; College Militaire Royal de St Jean (BA 1978);  
*Recreations:* Roman military history, canoeing, travel, scuba diving, running

Director, Communications, Department of Social Security/Department for Work and Pensions 1999-2006; Director-General, Media and Communication, Ministry of Defence 2007-08; Director, Communications and Marketing, HM Revenue and Customs 2008-  
*Honours:* Canadian Forces Decoration 1985; Special Service Medal NATO 1987; NATO Medal Bosnia 1994; NATO Medal Kosovo 1999;  
*Professional bodies:* Member, CIPR;  
*Publications:* Late Roman Infantryman (1995); Late Roman Cavalryman (1977); Germanic Warrior (1999); Adrianople (2001)

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**MACE, CHRIS**

Director, Science and Technology Operations, Ministry of Defence

Alan Christopher Hugh Mace  
Born 17 September 1953; Married Sian Avery Huggins 1979 (1 daughter, 1 son);  
*Education:* Weymouth Grammar School; Exeter University (BSc physics 1975, PhD theoretical physics 1982);  
*Recreations:* Local church, music, walking

*Honours:* CBE 1991

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**McGIBBON, SUSANNA**

Director, Legal A (Enforcement, Insolvency and Corporate Law), Department for Business, Enterprise and Regulatory Reform

Born 11 November 1967; Married Patrick Spencer 2004;  
*Education:* Bolton County Grammar School; Sheffield University (LLB 1989);  
*Recreations:* Mountains, opera, India

Professional bodies: Member, Lincoln’s Inn
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McGINLEY, AIDEEN
Permanent Secretary, Department for Employment and Learning, Northern Ireland Executive
Born 31 May 1954; Married James McGinley 1975 (1 daughter, 2 sons); Education: Salford University (BSc environmental science 1975); Ulster University (MSc social policy, administration and planning 1983); Harvard University (Women in Power: Leadership 2006); Recreations: Family, reading, travel, gardening
Career: Community Services Officer, Fermanagh District Council (DC) 1976; Community Services Officer, Strabane DC 1976-89; Fermanagh DC 1989-99: Principal Officer, Policy and Planning 1989-98, Director of Development 1992-95, Chief Executive 1995-99; Northern Ireland Executive 1999-: Permanent Secretary, Culture, Arts and Leisure Department 1999-2006, Permanent Secretary, Department for Employment and Learning 2006-
Honours: OBE 2000; Professional bodies: Honorary membership of RSUA 2004; Fellowships: Honoury Member of RSUA; Honorary degrees: Honorary doctorate, Ulster University 1998
Dr Aideen McGinley OBE, Permanent Secretary, Department for Employment and Learning, Adelaide House, 39-49 Adelaide Street, Belfast BT2 8FD Tel: 028 9025 7833 Fax: 028 9025 7878 E-mail: permanent.secretary.office@delni.gov.uk

MCINTYRE, PAUL
Director, Energy Security and Markets, Department of Energy and Climate Change
John Paul McIntyre
Born 4 December 1951; Married Jennifer Eastabrook 1984 (2 daughters); Education: Austin Friars School, Carlisle; Churchill College, Cambridge (BA economics 1974); Recreations: Family, sport
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McKIBBIN, MALCOLM
Permanent Secretary, Department of Agriculture and Rural Development, Northern Ireland Executive
Born 20 November 1956; Married Susan Crook 1981 (2 daughters); Education: Royal Belfast Academical Institution; Southampton University (BSc civil engineering 1978); Ulster University (D Phil 1987; MBA business administration 1991); Recreations: Rugby, tennis, skiing
Career: Chartered Engineer 1982; Northern Ireland Executive: Regional Development Department 2000-02, Deputy Secretary, Central Procurement Division, Finance and Personnel Department, Chief Executive, Roads Service 2002-07, Permanent Secretary, Department of Agriculture and Rural Development, Northern Ireland Executive 2007-
Professional bodies: Fellow, Institution of Civil Engineers; Chartered Engineer; Awards: Winston Churchill Travelling Scholarship 1990, Institution of Highway and Transportation (UK) Premium Papers Award 1988
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MACKINNON, JIM
Chief Planner and Director, Built Environment Directorate, Economy Directorates, Scottish Government
Jim Gordon Mackinnon
Born 17 June 1952; Married Gwen Moggach 1974 (2 sons); Education: Forres Academy; Edinburgh University (MA geography 1974); Strathclyde University (DIP TP town planning 1977); Recreations: Blues, jazz and world music, football, golf and squash
Career: Graduate Planner, Burgh of Motherwell and Wishaw 1974-75; Senior Planner, Motherwell District Council 1975-79; Scottish Office/Scottish Executive/Scottish Government 1979-: Senior Planner 1979-86, Principal Planner 1986-96, Assistant Chief Planner 1996-99, Head, Planning Division 1999-2000, Chief Planner and Director, Planning Group, Development Department 2000-07, Chief Planner and Director, Built Environment Directorate, Economy Directorate General/Economy Directorates 2007-
Professional bodies: Member, Royal Town Planning Institute 1978; Fellowships: Honorary member, Royal Institute of Chartered Surveyors 2009
Jim Mackinnon, Chief Planner and Director, Built Environment Directorate, Economy Directorates, St Andrew’s House, Regent Road, Edinburgh EH1 3DG
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McLAUGHLIN, LÉONIE
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Léonie Anne McLaughlin
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MACLEAN, COLIN

Director, Schools, Education Directorate General, Scottish Government

Colin Ross MacLean
Born 22 May 1951; Married Ilse Youngman 1974 (2 sons, 1 daughter); Education: Forfar Academy; Edinburgh University (BSc pure maths 1972; DipEd 1973; MSc microelectronics 1980); Recreation: Music, gardening


Publications: Author, Computing in Schools (Holmes McDougall 1985)

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MACLEOD, IAIN

Deputy Legal Adviser, Home Office

Born 15 March 1962; Married Dr Alison M Murchison 1988 (2 daughters, 2 sons); Education: Portree High School, Isle of Skye; Glasgow University (LLB 1979, Dip Legal Practice 1985); University College London (LLM 1984)

Career: Trainee Solicitor, Dundas and Wilson 1985-87; Admitted as a solicitor (Scotland 1987, England and Wales 2007); Foreign and Commonwealth Office (FCO) 1987-2005: First Secretary (Legal), UK Representation to the EC 1991-95, Law Officers’ Department 1997-2000; Legal Counsellor, UK Mission to the UN 2001-04; Deputy Legal Adviser, Home Office 2005-


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MACNIVEN, DUNCAN

Registrar General for Scotland

Born 1 December 1950; Married Valerie Margaret Clark 1976 (2 daughters); Education: Melville College, Edinburgh; Aberdeen University (MA history 1972, MLitt 1978); Recreations: Hillwalking, skiing, Scottish history, local church


Honours: TD 1985; Honorary degrees: LLD Robert Gordon University 2008

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**MCNULTY, ROY**

Deputy Chair, Olympic Delivery Authority

Born 7 November 1937; Married Ismay Ratcliffe Rome 1963 (1 son, 2 daughters);
Education: Portora Royal School, Enniskillen; Trinity College, Dublin (BComm 1959)


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**MACPHERSON, NICHOLAS**

Permanent Secretary, HM Treasury

Nicholas Ian Macpherson

Born 14 July 1959; Married Suky Jane Appleby 1983 (2 sons); Education: Eton College; Balliol College, Oxford (BA philosophy, politics and economics 1981); University College, London (MSc economics of public policy 1982)


Honours: KCB 2009

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**MAKEHAM, PETER**

Director-General, Strategy and Reform Directorate, Home Office

Peter Derek James Makeham

Born 15 March 1948; Married Carolyne Rosemary Dawe 1972 (1 son, 3 daughters);
Education: Chichester High School for Boys; Nottingham University (BA economics/economic history 1970); Leeds University (MA labour economics 1971);
Recreations: Sailing

Honours: CB 2003
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MAKHLOUF, GABS

Director, Government Banking Service, HM Revenue and Customs
Born 3 February 1960; Married Sandy Cope 1984 (1 son); Education: Prior Park College, Bath 1978; Exeter University (BA economics 1981); Bath University (MSc industrial relations 1984)
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MANLEY, SIMON

Director, Defence and Strategic Threats Directorate, Foreign and Commonwealth Office
Born 18 September 1967; Married Maria Isabel Fernandel Utges 1996 (3 daughters); Education: Latymer Upper School; Magdalen College, Oxford (BA modern history 1988); Yale University (MA international relations 1990)
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MANN, BRUCE

Director, Civil Contingencies Secretariat, Cabinet Office
Born 30 October 1956
Career: Ministry of Defence: Director-General, Resources and Plans 1999-2002, Director-General, Financial Management, Finance 2003-04; Head, Civil Contingencies Secretariat, Cabinet Office 2004-
Bruce Mann CB, Director, Civil Contingencies, Civil Contingencies Secretariat, Cabinet Office, London SW1A 2WH Tel: Enquiries: 020 7276 5061*
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**MANTELL, CARL**

Command Secretary Air, Ministry of Defence

Carl Nicholas Mantell

Born 2 February 1954; Married Janet Martin 1978 (divorced) (1 daughter, 2 sons);

**Education:** Berkhamsted School; Pembroke College, Cambridge (MA modern and

medieval languages 1977); **Recreations:** Listening to music, reading military history,

plastic modelling

**Career:** Ministry of Defence 1977-: Assistant private secretary to Minister of State for

Armored Forces 1982-83, Principal 1983-92: Procurement Finance, Procurement Policy,

Army Equipment Planning; Head of Resources and Programmes (Management Planning)

1992-94, Secretary, Support Management Group, RAF Logistics Command 1994-97,

Head of Resources and Programmes (Air) 1997-99, Director of Capability Resources and

Scrutiny 1999-2002, Director-General, Central Budget 2002-05, Command Secretary,

RAF Personnel and Training Command 2005-06, Command Secretary, RAF Strike

Command and RAF Personnel and Training Command 2006-07, Command Secretary Air

2007-

Carl Mantell, Command Secretary Air, Air, Ministry of Defence, Air Command, RAF

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**MANUEL, MARCUS**

Director, Pan-African Strategy and Programmes Directorate, Department for

International Development

Born 12 January 1962; Married 1985; **Education:** London University (MSc economics

1986)

**Career:** Policy analyst, British Petroleum 1983-88; Overseas Development Institute

Fellow, Fiji 1988-90; Economics Adviser, HM Treasury (HMT) 1991-96; Senior

Economics Adviser, Ministry of Finance, Uganda 1996-2000; Head of International

Poverty Reduction Team, HM Treasury 2000-02; Deputy Director, Asia and Pacific

Division, Department for International Development 2003-04, Deputy Director, West

Africa, Africa Division 2005-07, Director, Pan-African Strategy and Programmes, Africa

Division 2007-

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**MARKWICK, PAUL**

Chief Executive, Vehicle Certification Agency

Born 13 July 1957; Married Anita Diane Marwick 1983 (1 daughter); **Education:**

Westlain Grammar School, Brighton; Falmer High School, Brighton; Aston University

(BSc mechanical engineering 1980); **Recreations:** Motorsport, golf

**Career:** Jaguar Cars 1976-85: Student Engineer 1976-80, Project Engineer 1980-85;

Motorsport Engineer, Pirelli Ltd 1985-87; Land Rover Ltd 1987-97: Manager, Chassis

Development 1987-91, Project Manager, ‘Discovery’ 1991-93, Chief Engineer,

‘Defender’ 1993-97; Director, Vehicle Engineering, Ricardo MTC Ltd 1997-2001;

Director, Business Development, Ricardo Vehicle Engineering 2001-03: Project

Director, IVM Automotive 2003-04; Chief Executive, Vehicle Certification Agency

2004-

**Professional bodies:** Institution of Mechanical Engineers 1980- (Fellow 2006-)

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Born 26 June 1956; Married Alison Margaret Cruikshanks 1990 (1 son, 2 daughters); Education: Chichester High School for Boys; Hertford College, Oxford (BA geography 1978); University College, London (MPhil town planning 1981); Recreations: Photography
Career: Senior Town Planner, Kent County Council 1980-85; Department of the Environment 1985-90; Scottish Office 1990-94; Deputy Chief Executive, Registers of Scotland 1994-96; Scottish Office/Scottish Executive/Scottish Government 1996-: Assistant Secretary, Enterprise and Industry 1996-2000, Principal Private Secretary to the First Minister 2001-02, Under Secretary and Head, Tourism, Culture and Sport Group, Education Department, Director, Environment Group, Environment and Rural Affairs Department 2006-07, Director, Environmental Quality Directorate, Environment Directorate General 2007-08, Director, Climate Change and Water Industry Directorate, Economy Directorate General/Economy Directorates 2008-
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Career: Liverpool Association for the Disabled 1970-72; Royal Association for Disability and Rehabilitation (RADAR) 1978-99; Director 1990-99; Chair, Disability Rights Commission 2000-07; Commissioner, Equality and Human Rights Commission 2007-08; Commissioner, Commission for the Compact 2008-
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Career: Research Officer, London School of Economics 1972-75; Senior Research Officer, Department for the Environment 1975-85; HM Treasury 1985-99; Department of Trade and Industry (seconded to) 1999-2001; Office of Fair Trading 2001-: Divisional Director, Markets and Policy Initiatives 2001-06, Executive Director, Strategy and Policy 2006-, Executive Director, Markets and Projects 2008-
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Career: Probate Office 1976-79; HM Courts Service 1979-: Court Clerk, Listing Officer, Finance Officer, Court Manager, Greater Manchester, Courts Administrator, Lancashire and Cumbria 1994-96, Group Manager, Greater Manchester Courts 1996-2001, Circuit Administrator, Northern Circuit 2001-04, Regional Director, North West 2004-08; Chief Executive, HM Courts Service 2008-; Member, Access to Justice Group, Ministry of Justice 2008-

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MEEK, LIZ

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MILLER, JULIAN

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Julian Alexander Miller
Born 14 July 1955; Married Roslin Mair 1986 (1 son, 1 daughter); Education: Farnham Grammar School; Sussex University (BSc biology 1976); Leeds University (PhD biology 1980); Certified Diploma, Accountancy and Finance 1998

Career: Ministry of Defence (MoD) 1980-2001: Private Secretary to Armed Forces Minister 1990-92, First Secretary then Counsellor, UK delegation to NATO 1992-96, Head of Army Resources and Programmes/Programme Development 1996-99; Principal Private Secretary to George Robertson then Geoff Hoon as Secretaries of State for Defence 1999-2001; Chief of Assessment Staff, Cabinet Office 2001-03; MoD 2003-: Director-General, Personnel Policy 2003-06, Director-General, Resources and Planning 2006-09, Director, Strategy and Resources 2009-

Honours: CB 2003

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Born 28 October 1951; Married Elizabeth Cliff 1984 (1 son, 2 daughters); Education: Christ’s Hospital School, Horsham; Mansfield College, Oxford (BA modern history 1973)

Career: Called to the Bar, Middle Temple 1975; Government Legal Service 1977-85; Department of Employment (DE): Legal Assistant 1977-81, Senior Legal Assistant 1981-85; Assistant solicitor advising DE, Treasury Solicitor’s Department and Department of Energy 1985-92; Department of Trade and Industry/for Business, Enterprise and Regulatory Reform 1992-: Assistant Solicitor 1992-2001, Director, Legal Services C 2001-08; Legal Adviser and Director of Legal Services, Department of Energy and Climate Change 2009-

Professional bodies: Chair, Whitehall Prosecutors’ Group 2001-

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MITCHELL, JOHN

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Honours: OBE 2001; Professional bodies: Visiting professor, School of Maths, Meteorology and Physics, Reading University; FRMetS 1973; Member, Climate Dynamics Editorial Board 1994-; FRS 2004; Awards: LG Groves Trust Fund Prize for Meteorology 1984; Mumm Gerbier Award 1997, 1998; Hans Oeschger Medal, European Geophysical Society 2001

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**Director-General, National Networks, Department for Transport**

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Born 22 February 1948; *Education:* Aberdeen University (MA history 1970, PhD 1993); Edinburgh University (MBA 1987); CMILT 1977  
**Career:** British Rail 1970-86: Area manager Coventry 1978-80; Eastern Scottish Omnibuses Ltd 1986-94: Director of Operations 1990-94; Managing Director, Grampian Regional Transport/FirstBus plc 1994-97; FirstGroup plc 1997-2005: Managing Director, First Great Western 1998, Director, Rail 1999-2000, Chief Operating Officer 2001-04, Business Development Director 2004-05; Director-General, National Networks, Department for Transport 2005-  
*Publications:* Aberdeen Suburban Tramways (1980); Aberdeen District Tramways (1983); Fae Dee to Don and Back Again: 100 Years of Aberdeen Transport (1998)  
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**Career:** Director, Regeneration Lewisham Borough Council -2001; Chair, National Community Forum 2002-, Department for Communities and Local Government (and predecessors) 2001-: Director- General: Neighbourhood Renewal, Tackling Disadvantage Group, Places and Communities, Regions and Communities 2008-  
*Honours:* CB 2006  
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Barbara Jane Moorhouse

Born 21 November 1958; Education: Prince Henry’s High School, Evesham; St Catherine’s College, Oxford (BA philosophy, politics and economics 1981)

Career: Company accountant 1981-86: TI Group plc, Northern Foods; European Finance Director, Courtaulds plc 1986-90; Regulatory Director, South West Water plc 1990-95; Director, European Finance, Johnson Controls Inc 1996-97; Director, Group Finance, Morgan Sindall plc 1997-98; Interim executive appointments 1998-2000: Jigsaw plc, Energis plc, Mondex International; Group Finance Director, Kewill Systems plc 2000-02; Chief Finance Officer, Scala Business Solutions NV 2003-05; Director-General, Finance and Commercial, Department for Constitutional Affairs/Ministry of Justice 2005-07; Director-General, Corporate Resources, Department for Transport 2007-

Professional bodies: CIMA Governing Council 1996-2002; Fellow, Chartered Institute of Management Accountants; Associate Member, Association of Corporate Treasurers; Non-Executive Director and Chair, Audit Committee, Child Support Agency 2003-06; Member, Financial Reporting Review Panel 2004-

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Honours: CB 2007

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Born 10 June 1958; Married Barbara Goly 1978 (2 daughters); Education: Windsor Grammar School

Career: Inland Revenue (IR) 1976-94; Department of Trade and Industry 1994-96; Cabinet Office 1996-97; International division IR 1997-99; Tax policy, HM Treasury 1999-2000; Team leader, review of charity law, Prime Minister’s Strategy Unit 2000-02; Physical activity programme, Departments of Health and for Culture, Media and Sport 2003; Deputy Principal Private Secretary to Tony Blair as Prime Minister 2003-07; Department for Innovation, Universities and Skills: Director, Business Operations 2007-08, Director, Strategy Directorate 2009-

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Career: BBC News 1987-91; Communications Manager, Centrepoint 1992-96; Communications Director, Barts and the London NHS Trust 1996-2001; Director of Communications and Corporate Support, West Midlands Regional Development Agency 2002-06; Director of Communications, Welsh Assembly Government 2006-
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Career: Ministry of Defence (MoD) 1968-75: Assistant Private Secretary to Lord Carrington as Secretary of State for Defence 1971-72; Cabinet Office 1975-77; MoD 1979-92: Private Secretary to Permanent Under-Secretary 1979-81, Manpower Control and Audit Procurement Executive 1981, Private Secretary to John Nott and Michael Heseltine as Secretaries of State for Defence 1982-86, Under-Secretary, Defence Programme 1986-89, Deputy Under-Secretary, Policy 1989-92; Permanent Secretary: Office of Public Service and Science 1992-95, MoD 1995-98, Department of the Environment, Transport and the Regions/for Transport, Local Government and the Regions 1998-2002, Department for Work and Pensions 2002-05; Member of Civil Service Management Board -2005; Chair, Joint Intelligence Committee (JIC) 2005-07, Permanent Secretary, Intelligence, Security and Resilience, Cabinet Office 2005-07; Chairman, Defence Science and Technology Laboratory 2008-
Honours: KCB 1998, GCB 2006
Sir Richard Mottram GCB, Chairman, Defence Science and Technology Laboratory, Porton Down, Salisbury, Wiltshire, Wiltshire SP4 0JQ Tel: 01980 613121*

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Honours: CB 2004

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Career: Office of the Advocate General for Scotland: Head of Division B 1999-2002, Legal Secretary 2002-05, Solicitor 2005-

Professional bodies: Advocate

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MUNDON, RICHARD

Director, Operations, Department of Health

Career: Department of Health: Head of Corporate Development Team, NHS Human Resources Directorate, NHS Modernisation Agency -2004, Head, Business Improvement, Health and Social Care Services Delivery Group 2004-07, Director, Business Partnering Team 2007-08, Director, Operations 2008-

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Career: Called to Bar, Gray’s Inn 1974; Barrister 1976-83; Treasury Solicitor’s Department (TSD) 1983-88; Law Officers’ Department 1988-91; Head, Employment Litigation Section, TSD 1991-92; Secretary to Scott Inquiry into Export of Defence and Defence-related Equipment to Iraq 1992-96; Deputy Legal Adviser to Ministry of Defence 1996-98, Legal Adviser to Department for Culture, Media and Sport 1998-99; Legal Director, Employment, Environment, Housing and Local Government, Department for Environment, Transport and the Regions 1999-2001; Legal Director, Transport, Department for Transport, Local Government and the Regions/Office of the Deputy Prime Minister 2001-03; Legal Adviser and Director of Legal Services, Department for Transport 2003-

Honours: CB 2006

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Career: Reuters 1982-2002: Various posts including UK political correspondent and chief correspondent, Chile, Bolivia and Peru; Head of Media, Oxfam GB 2002-04; Director, Group Media Relations, Transport for London 2004-07; Director of Communications, Department for International Development 2007-

Professional bodies: Board member Global Alliance for Public Relations and Communication Management; International board member Open University Business School; International board member Open University; Member, Chartered Institute of Public Relations 2004-; Awards: Association of Business Schools (ABS) Business Ethics Award 2001; OUBS MBA Student of the Year 2004; CIPR Award for Crisis Communications 2006; OUBS Alumnus of the Year 2007; Fellowships: Fellow, Chartered Management Institute 2004-; Fellow Royal Society of Arts

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NAPIER, ROBERT

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Career: RTZ Corporation 1969-73; Brands 1973-75; Fisons 1975-81; Redland plc 1981-97: Finance Director 1981-87, Managing Director 1987-97, Chief Executive 1991-97; Director, United Biscuits 1992-2000; Chief Executive, WWF-UK 1999-2006; Director, Anglian Water Services 2002-, Director, English Partnerships 2004-08; Chair, Met Office 2006-; Chair, Homes and Communities Agency 2008-
NASH, FRANCES

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Career: Privately practicing solicitor 1986-87; Legal Department, Ministry of Agriculture, Fisheries and Food 1987-93 & 1995-99; Legal Secretariat to Law Officers 1993-95; Deputy Legal Adviser, Ministry of Defence 1999-2002; Director, Legal Services, Department for Environment, Food and Rural Affairs 2002-04; Head of European Division and Cabinet Office Legal Adviser, Treasury Solicitor’s Department 2004-08; Director, Central Legal Services, Central TLB, Ministry of Defence 2009-

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NEYROUD, PETER

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Born 12 August 1959; Married Sarah Longman 1986 (2 sons, 2 daughters); Education: Winchester College; Oriel College, Oxford (BA modern history 1980, MA 1984); Portsmouth University (MSc 1991); Wolfson College, Cambridge (Diploma in applied criminology 1998)


Honours: QPM 2004; Professional bodies: Member, Institution of Directors; Visiting Fellow, Nuffield College, Oxford, Member, Sentencing Guidelines Council 2004-;

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NICHOLLS, VANESSA

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Born 16 August 1974; Married Revd Neil Nicholls 2000; Education: Warwick University (MA politics and international studies 1995); London School of Economics (MSc criminology 1996); Recreations: Gardening, time with friends and family

Career: Researcher, NSPCC 1996-97; George Orwell School, Islington 1997-98; Department for Education and Skills, working on policies including school IT, vulnerable children and higher education 1998-2001; Account Manager, Prime Minister’s Delivery Unit 2001-04, Metropolitan Police Strategy Unit 2004-06; Director of Crime and Drugs Strategy, Home Office 2006-

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Career: National Health Service (NHS) 1980-: Various hospital management roles in Halifax, Barnsley and Doncaster 1980-88; Chief Executive, Doncaster Royal Infirmary NHS Trust 1988-97; Chief Executive, Montagu Hospital NHS Trust 1991-97; Regional Director of Performance, then Regional Director, NHS Trent 1997-2002; Director of Health and Social Care for the Midlands and East of England 2002-03; Chief Executive, Birmingham and the Black Country Strategic Health Authority (SHA) 2003-05, Chief Executive, West Midlands South and Shropshire and Staffordshire 2005-06, Chief Executive, London SHA 2006-, Chief Executive, NHS, Department of Health 2006-
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Professional bodies: ACMA 1986
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Born 23 January 1948; Married Jenny Stoker 1977 (1 son, 2 daughters); Education: Exeter College, Oxford (BA); Emmanuel College, Cambridge (Diploma in economics); London School of Economics (MSc)
Career: HM Treasury 1972-85; First National Bank of Chicago (seconded to) 1978-80; Private Secretary to Margaret Thatcher 1985-1988; Marks and Spencer 1988-2004: Executive Director 2000-04; Non-Executive Director, Strategic Rail Authority 2002-04; Chair, The Pensions Regulator 2005-; Chair, Low Pay Commission 2009-
David Norgrove, Chair, The Pensions Regulator, Napier House, Trafalgar Place, Brighton BN1 4DW Tel: 0870 606 3636*

NORGROVE, MIKE
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Michael William Norgrove
Born 16 December 1952; Married Lalita Shiner 1977 (1 daughter, 1 son); Education: Bedford College, London (BA 1974); King’s College London (MA modern French literature 1975); St John’s College, Oxford (PGCE 1978); Recreations: Birdwatching, jazz, real tennis
Career: HM Customs and Excise/HM Revenue and Customs 1978-: Executive Officer 1978-81, Trainee 1981-85, Higher Executive Officer, HM Treasury (seconded to) 1985-87, Principal, then Assistant Secretary, to UK Permanent Representation to European Community, Brussels (seconded to) 1988-93, Head, Financial Management

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1993-98, Commissioner and Director, Operations Compliance 1998-2001; Commissioner and Director, Large Business Group 2001-02; Commissioner and Director, Intelligence (Law Enforcement) 2002-06; Director, Central Compliance 2006-08, Director, Excise Stamps and Money Business 2008-

Honours: CBE 2009

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NORMINGTON, DAVID

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Honours: CB 2000; KCB 2005; Fellowships: Fellow of the Chartered Institute of Personnel and Development

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Career: Arthur Andersen 1980-90; Lowe Group 1990-92; Director, Finance Planning, Diageo plc 1993-2002; Finance Director, Burger King 2002-05; Non-Executive Board Member, Audit and Risk Committee, Department for Business, Enterprise and Regulatory Reform; Director-General, Finance and Corporate Services, Department for Communities and Local Government 2006-

Professional bodies: Associate, Chartered Institute of Taxation 1985; Fellowships: Fellow, Institute of Chartered Accountants 1984

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**NYE, WILLIAM**

Director, National Security, National Security Secretariat, Cabinet Office  
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**Career:** Head of Defence Diplomacy and Intelligence, Public Services Directorate, HM Treasury -2002; Home Office 2002-08: Head, Planning and Finance 2002-05, Director, Counter-Terrorism and Intelligence 2005-08, Director, Law, Security and International 2008; Director, National Security, National Security Secretariat, Cabinet Office 2008-  
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**Career:** Department of Health (DH) 1990-94: Policy Manager 1990-92, Performance Manager NHS West Midlands 1992-93; Private Secretary to Minister of State for Health 1993-94; Principal Private Secretary to Brian Mawhinney as Secretary of State for Transport 1994-95; Deputy Director, Prime Minister’s Efficiency Unit, Cabinet Office 1996-98; DH 1998-: Secretary, Public Inquiry into Paediatric Cardiac Surgery in Bristol 1998-2001, Director, Development and Clinical Governance, University College, London NHS Foundation Trust (seconded to) 2002-05, Director, Supply-Side Reform, Programme Management and Communications 2006-07, Director-General, Policy and Strategy Directorate 2007-; Non-Executive Director, Government Legal Service; Non-Executive Director, MoD Audit Committee  
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Born 1 October 1952; Married Melanie Timmis 1979 (1 daughter); Education: Salesian College, Battersea, London; Warwick University (BA economics 1973); Nuffield College, Oxford (MPhil economics 1975); Recreation: Football, golf
Honours: CB 1994; KCB 2005
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National Clinical Director, Kidney Care, Department of Health
Born 15 August 1956; Married Marie (2 sons, 1 daughter); Education: De la Salle College, Pendleton, Salford; Manchester University (BSc physiology 1977; MBChB 1980)
Career: Consultant Renal Physician 1992-; Clinical Director, Renal Services, Salford Royal NHS Foundation Trust 1992-2007; Chair of Nephro-urology Course Development Group, Manchester University 1993-95; Problem Based Learning Tutor, Manchester University 1997-; External Examiner, Cambridge University 2001-; Examiner, Royal College of Physicians 2002-; National Director, Kidney Care, Department of Health 2007-
Honours: Numerous scholarships and awards; Professional bodies: Member of the Renal Association Working Party on Training and Academic Standards; Fellowships: MRCP 1983; FRCP 1995; Publications: Numerous articles and papers
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Chief of Defence Materiel, Ministry of Defence
Born 9 December 1947; Married Jean Monkman 1973 (3 daughters); Education: Eastbourne College; University of Manchester Institute of Science and Technology (BSc)

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Honours: CBE 1996; KCB 2005; Professional bodies: Member, Institute of Royal Engineers; Honorary degrees: Honorary Doctorate from Cranfield University 2008
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Born 25 May 1965; Married Clare Bannerman 1991 (1 daughter 3 sons); Education: Manchester Grammar School; Braserose College, Oxford (MA classics / modern history 1987); London School of Economics (MSc European politics 1988)
Career: Administrative Trainee, Ministry of Defence 1988-91; Second Secretary, Defence, UK Delegation to NATO, Brussels 1991-94; First Secretary: Foreign Office 1994-98; Politico-Military Affairs, British Embassy, Washington 1998-01; Counsellor: Development/Human Rights, UK Mission to the UN, New York 2002-06; External Relations, UK Permanent Representation to the European Union, Brussels 2006-07; UK Special Representative for Sudan and Head of FCO/DFID Sudan Unit, Foreign and Commonwealth Office 2007-
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Permanent Secretary, Department of Finance and Personnel, Northern Ireland Executive
Born 9 June 1955; Married Jane 1978 (2 sons, 1 daughter); Education: St MacNissi’s College, Garron Tower, Co. Antrim; Queen’s University Belfast (BA Economics and Economic History 1977); University of Ulster (MSc Policy Analysis 1986); Warwick Business School (Dip. Public Finance and Leadership 2007)
Career: Northern Ireland Office/Northern Ireland Executive 1979-: Various roles 1979-97, Department of Finance and Personnel: Head of Equal Opportunities and Appointments Division, Head of European Division, Budget Director, Second Permanent Secretary 2007-08, Permanent Secretary 2008-
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Publications: Various articles in academic journals

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Born 23 June 1947; 1 daughter, 2 sons; Education: Washington Grammar School, County Durham; Girton College, Cambridge (BA history 1968); Recreation: Music, theatre, walking
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Born 28 May 1946; Married Alan Hunt 1967 (divorced 1983); Civil partner Mary Josephine Durkin 2006 (2 daughters, 2 stepsons); Education: Open University (BA social sciences 1983)
Professional bodies: Member, National Board for Crime Prevention 1993-95; Member, Youth Justice Board 1998-2000; Member, Court of Leicester University; Honorary degrees: Hon Doct Laws, Brighton University 2006
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Education: Ampleforth College, Yorkshire; Trinity College, Dublin (BA 1972, PhD Natural Sciences 1977)

Career: Assistant Inspector of Fisheries, Department for Agriculture and Fisheries, Ireland 1975-83; Ministry of Agriculture, Fisheries and Food 1983-98: Principal Scientific Officer, Fisheries Research Directorate 1983-87, Principal, Food Contamination and Safety Policy 1987-89, Science Liaison Officer 1989-92, Science Secretariat Cabinet Office (seconded to) 1992, Head, Science Division 1992-98; Director of Food Research Central Science Laboratory 1998; International Director, Office of Science and Technology 1998-2002; Deputy Chief Scientific Adviser and Director, SEG Evidence Programme, Department for Environment, Food and Rural Affairs 2002-

Professional bodies: Fellow, Institute of Biology; Publications: Co-editor Exceptional Plankton Blooms (1987)

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Career: HM Customs and Excise/HM revenue and Customs: Head, Regional Detection Management Team 2001-03, Chair, Joint Customs Consultative Committee, Director, Detection, Law Enforcement 2003-05, Director, Detection 2005-08; Head of Intelligence, UK Border Agency 2008-

Honours: CBE 2004

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PEARSON, DAVID

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Career: Treasury Solicitor’s Department: Legal Adviser and Head of Litigation 2004, Director-General and Head of Litigation 2004-08, Deputy Treasury Solicitor 2008-

Honours: CB 2009

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Career: Home Office 1980-1997: Various posts 1980-93, Head, Efficiency and Consultancy Unit 1993-95, Head, Strategy Unit, Police Policy Directorate 1995-97; Customer Satisfaction Manager, IBM 1997-98; Director, Corporate Affairs, HM Prison Service 1998-2001; Director, Cabinet Office 2001-02; Director, Coca Cola Company GB & Ireland 2002-03; Senior Director, Review of Immigration Enforcement, Home Office 2004; Director, Department for Constitutional Affairs 2004-06; Chief Executive, Judicial Appointments Commission 2006-

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Career: Lecturer, Redbridge College 1977-83; Senior lecturer, Southgate College 1983-86; London Borough of Enfield 1986-91: Education Officer 1986-87, Senior Education Officer 1987-91; Principal, Canterbury College 1991-2000; Director, Further Education and Learning and Skills Performance Group, Lifelong Learning Directorate/Universities and Skills Directorate, Department for Education and Skills/Innovation, Universities and Skills 2000-09; Director, Skills Funding Agency Transition Directorate, Department for Innovation, Universities and Skills 2009-

Honours: OBE 2000

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Career: Civil servant 1984-: Cabinet Office; Department of Transport/for Environment, Transport and the Regions/Transport, Local Government and Regions/for Transport: Rail privatisation; International air services negotiations; Head of Policy Strategy Integration Division 1999-2001; Divisional manager Aviation Environmental Division 2001-04, Director, Road and Vehicle Safety and Standards Directorate 2004-07, Director, Environment and International Directorate 2007-

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Born 25 June 1951; Married Pauline Ann Tunnell 1979 (2 daughters); Education: Southampton University (BSc economics and statistics 1972); Birmingham University (MSoGeSc econometrics 1973); Recreations: Gardening, walking, travel

Career: Assistant and Senior assistant Statistician, Department of Trade and Industry (DTI) 1973-78; Statistician, DTI, Office of Fair Trading (OFT) and Central Statistical Office (CSO) 1978-93; Chief Statistician and Head of Profession, DTI 1993-96; Office for National Statistics 1997-: Director, National Accounts Division 1997-2000, Director, National Statistics and Policy Division 2000-03, Group Director, Statistical Outputs Group 2003-05, Director, Surveys and Administrative Sources 2005-08, Director, Methodology 2008-

Professional bodies: Chartered Statistician; Fellow, Royal Statistical Society; Member, International Statistical Institute; Vice-President, International Association for Official Statistics

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PERRY, NICK

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Nicholas Proctor Perry

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Honours: KCB 2009
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Honours: CB 2004

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PIMLOTT, GRAHAM

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Married (2 children); Education: St Edward’s School; Jesus College, Oxford (MA jurisprudence 1971)


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PITT-BROOKE, JOHN

Command Secretary Land, Ministry of Defence

John Stephen Pitt-Brooke

Born 9 September 1950; Married Frances Way 1999 (2 sons, 1 stepdaughter, 2 stepsons); Education: Salford Grammar School; Queens’ College Cambridge (BA English literature 1972); Harvard, USA (international affairs 1999); NATO Defence College 1979-80;

Recreations: Literature, cricket and baseball, supporting Manchester City FC, holidays in France


Honours: CB 2009

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Married David Bill 1980; Education: Birkenhead High School; St Catherine’s College, Oxford (BA modern languages, MA); Recreations: Arts, wine, watercolour painting
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Career: Various Roles, Rover Group 1976-82; Various Roles, Istel 1983-89; Powergen 1989-99: Commercial Manager 1989-96, IT Director 1996-99; IT Director, TNT UK Ltd 1999-2004; Director, Sendo 2004; Director, Information, Highways Agency 2005-; Non-Executive Director, Heart of Birmingham Teaching Primary Care Trust, NHS 2007-; Non-Executive Director, Centro 2009-
Professional bodies: Institute of Directors 1997-; Chair, Corporate IT Forum 2004-06; Member, Corporate IT Forum Strategy Board 2007-
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Career: Civil Service 1974-: Ministry of Defence 1974-82; Department of Health and Social Services/Department of Health 1982-96: Secretary to Port Stanley Fire Inquiry, Falkland Islands Government (seconded to) 1985, Private Secretary to Chair, and Secretary to NHS Management Board 1985-88, Principal Senior Secretary to Secretary of State for Social Services 1987-88, Head, International Relations Unit 1992-93, Under-Secretary, Health Promotion 1993-96; Ministry of Agriculture, Fisheries and Food (MAFF) 1996-2000: Head, Food Safety and Scientific Group 1996-97, Head, Joint Food Safety and Standards Group 1997-2000; Chief Executive, Foods Standards Agency 2000-03; Executive director, European Food Safety Authority 2003-05; Chief Executive, Health and Safety Executive 2005-
Honours: CB 2003
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1999-2001; Performance and Innovation Unit, Cabinet Office 2001; Strategic Adviser to the Permanent Secretary, Home Office 2001-02; Head of Enterprise Policy, HM Treasury 2002-05; Director and Chief Economist, Corporate Performance Directorate, Department for Environment, Food and Rural Affairs 2005-

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Career: Northern Ireland Office 1985-2006: Principal Private Secretary to Peter Mandelson then John Reid as Secretaries of State for Northern Ireland 1999-2001, Head of Criminal Justice Reform Division 2001-02, Director, Resources 2002-06; Director, Strategy, Office of the First Minister and Deputy First Minister 2006-07; Permanent Secretary, Department for Regional Development, Northern Ireland 2007-

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Career: Rover Group 1975-84: HR Manager, Worldwide Sales and Marketing -1984; European Management Development Manager, Parker-Hannifin Corporation 1984-87; Prudential PLC 1987-2001: Distribution Director, Prudential Assurance, HR and Business Planning Director, Prudential Assurance, UK Sales Director -2001; Independent Consultant 2001-03; Sales Director, National Savings and Investments 2003-

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PRYCE, VICKY

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Vasiliki Pryce

Married G Pryce 1972 (divorced 1981); married Chris Huhne (later MEP then MP) 1984 (3 daughters, 2 sons); Education: London School of Economics (BSc economics 1973, MSc monetary economics 1976)


Professional bodies: Council Member, Royal Society of Arts; Council Member at the University of Kent; 2nd Warden, Court of the Worshipful Company of Management Consultants 2007-; Member of the International Advisory Board of British American Business Inc (BABI); Fellowships: Fellow, Society of Business Economists; IZA Policy Fellow; Visiting Fellow at Nuffield College

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Honours: CB 2008

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Career: Home Office 1984-2003; Chief Executive, Central Police Training and Development Authority (Centrex) 2003-04; Director, North West London Strategic Health Authority and Great Ormond Street Hospital NHS Trust 2005-07; Director, Local Delivery, Home Office 2007-08; Regional Director, Government Office for the East of England 2008-
QUINN, MATTHEW

Director, Environment, Sustainability and Housing Department, Welsh Assembly Government

Matthew John Quinn
Born 21 July 1963; Education: Gateway School, Leicester; Hertford College, Oxford (BA literae humaniores 1986, MA)
Career: Administration trainee, Departments of the Environment and Transport 1986-89; Department of the Environment 1990-95: Principal, Environment White Paper 1990-92, Principal, then acting Head of Division, Planning Development Control 1992-95; Director, Environment and Transport, Government Office for the South West 1995-98; Head of Policy Unit, National Assembly for Wales 1998-2003; Welsh Assembly Government 2003-: Head of Strategic Policy 2003-06, Head of Environment Protection and Quality Division 2006-07, Director, Environment, Sustainability and Housing Department 2007-

Awards: Nuffield and Leverhulme Travelling Fellow 1992-93

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Career: Northern Ireland Executive 1974:- Department of Finance 1974-86; Assistant Secretary, Department of Health and Social Services 1986-87; Department of Finance and Personnel 1987-90, 1994-98: Under-Secretary 1994-98; Department of Education 1990-92, 1998-99: Under-Secretary 1998-99; Central Secretariat 1992-94; Permanent Secretary, Department of the Environment 1999-2002, Permanent Secretary, Department of Regional Development 2002-06, Permanent Secretary, Department of Enterprise, Trade and Investment 2006-

Honours: CB 2008

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Career: Various Posts, National Health Service 1978-84; Senior Medical Officer, Medicines Division, Department of Health 1985-89; Group Manager, Medicines Control Agency (MCA) 1989-98; Principal Assessor, Medicines Commission 1992-; Director of Post-Licensing/Vigilance and Risk Management Division MCA/Medicines and Healthcare products Regulatory Agency 1998-

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Career: Employment Department Group 1979-82, 1987-91; Prime Minister’s Office 1982-86; Director, Education and Training, City and Inner London North Training and Enterprise Council 1991-93; Labour attaché, Benelux, Foreign and Commonwealth Office 1993-98; Head of Permanent Secretary’s Office, Department for Education and Employment 1998-2001; Home Office 2001-04: Head, Strategic Policy Team 2001-03, Director, Children and Coroner's, and ID Cards 2003-04; Department for Culture, Media and Sport 2004-: Director, Sport 2004-07, Director, Staging, Government Olympic Executive 2007-

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Born 11 January 1949; Married Christine Montgomery 1972 (1 son, 2 daughters); **Education**: Belfast Royal Academy; Queen’s University, Belfast (BA modern history 1971); **Recreations**: Gardening, tennis, music, local history, historical studies, travel


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**SHARMA, SURINDER**

**National Director, Equality and Human Rights, Department of Health**

Born 5 July 1953; Married Vijay Sharma 1976 (1 son, 1 daughter); **Education**: Gateway Grammar School, Leicester; University of Kent, Canterbury (BA law); **Recreations**: Philately, gardening, badminton

**Career**: Commission for Racial Equality 1978-90; Justice of the Peace, Leicester City Magistrates Court 1983-; Head of Equal Opportunities, BBC Television 1990-95; Manager of Corporate Equal Opportunities, Littlewoods 1995-2000; Director of Diversity, Ford of Europe 2000-04; Commissioner, Equal Opportunities Commission 2000-07; Director-General/National Director, Equality and Human Rights Directorate, Department of Health 2004-

**Honorary degrees**: Honorary Doctorate, Birmingham University 2006; Honorary Doctorate, Leicester De Monfort University 2007

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SHARPE, SAM

Acting Director-General, Corporate Performance, Department for International Development
Born 4 May 1962
Career: Department for International Development: Head, DFID Southern Africa (Pretoria), Africa Division, Regional Programmes Division -2004, Group Head, Development Effectiveness, Policy Division 2004-06, Acting Director, Policy Division, Policy and International Division 2006-07, Director, Finance and Corporate Performance Division 2007-08, Acting Director-General, Corporate Performance 2009-
Sam Sharpe, Director-General, Corporate Performance, Department for International Development, 1 Palace Street, London SW1E 5HE Tel: 020 7023 1750 Fax: 020 7023 0694 E-mail: s-sharpe@dfid.gov.uk

SHARPLES, ADAM

Director-General, Work, Welfare and Equality Group, Department for Work and Pensions
Adam John Sharples
Born 1 February 1954; Married Barbara Bleiman 1982 (1 daughter, 1 son); Education: Corpus Christi College, Oxford (BA politics, philosophy, economics 1975) Queen Mary College, London (MSc economics 1977); Recreation: Family, football, guitar, cooking
Honours: CB 2007
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SHARPLING, DRU

Born 7 August 1955; Education: City of London School for Girls; Birmingham University (LLB 1976)
Career: Magistrates’ Clerk, Inner London Magistrates’ Court Service; Prosecutor, Crown Prosecution Service (CPS), London 1987-91; CPS Inspectorate 1991-93; Head of Casework Services Unit 1993-97; Chief Crown Prosecutor, Central Casework Unit 1997-99; Associate, Penningtons 1999-2002; Chief Crown Prosecutor, CPS London 2002-
Honours: CBE 2007
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SHERSBY, JANICE

Policy Director and Deputy Head of GEO, Government Equalities Office
Born 24 September 1962
Career: Head of Income Support Branch, Department of Social Security -2001; Children’s Task Force Manager, Directorate for Children, Older People and Social Care
SHOSTAK, RAY

Head, Prime Minister’s Delivery Unit and Director-General, Performance Management, HM Treasury

Born 2 July 1949; Education: Nanuet High School, New York; Syracuse University (BA 1971); University of Southern California (MSc 1973); FRSA 1993

Career: Teacher, California/Hertfordshire 1971-74; Warden, South West Hertfordshire Teachers’ Centre 1974-83; Senior Staff Inspector, Nottinghamshire County Council (CC) 1983-86; Assistant Director of Education, West Sussex CC 1989-96; Ofsted Inspector 1993-99; Department for Education and Skills 1996-2003: Head, Pupil Performance Team, School Effectiveness Division 1996-97, Director of Education 1997-2001, Director, Children, Schools and Families Service 2001-03; Director, Public Services Directorate, HM Treasury 2003-07, Head, Prime Minister’s Delivery Unit and Director-General, Performance Management 2007-

Honours: CBE 2005;

Professional bodies: Board Member, Qualifications and Curriculum Authority (QCA) 2001-03; Board Member, Hertfordshire Learning and Skills Council 2001-03; Member, Eastern Region NHS Children’s Task Force 2001-

Fellowships: Visiting Fellow, Sussex University 1996-

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SHUKLA, RASHMI

Regional Director of Public Health, Government Office for the West Midlands

Born 4 July 1960; Education: Southampton University (BM 1984); FFPH 2001; FRCP 2007; Recreations: Leicester Tigers RFC

Career: Leicestershire Health Authority (HA) 1994-2001: Consultant, Communicable Disease and Public Health Medicine 1994-2001, Acting Director of Public Health 2000-01; Director, Public Health, Eastern Leicester Primary Care Trust (PCT) 2001-04; Director, Public Health, Leicester City PCT 2004; Honorary Senior Lecturer, Leicester University 2003-, Regional Director of Public Health, Government Offices for the English Regions 2004-06, Regional Director of Public Health/Medical Director, DH West Midlands and NHS West Midlands Strategic Health Authority 2006-

Honours: CBE 2007

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SLATER, JONATHAN

Director-General, Corporate Business Transformation, Ministry of Justice

Born 29 November 1961

Career: Cabinet Office: Director, Public Services Reform, Prime Minister’s Office of Public Services Reform -2003, Director, Performance Partnerships Directorate, Corporate Development Group 2003-07; Ministry of Justice: Director, Performance and Improvement Directorate 2007-08, Acting Director-General, Criminal Justice Group 2008, Chief Executive, Office for Criminal Justice Reform 2008-09, Director-General, Corporate Business Transformation 2009-
SMITH, ADRIAN

Director-General, Science and Research Group, Department for Innovation, Universities and Skills

Born 9 September 1946; 1 son; Education: Teignmouth Grammar School; Cambridge University (BA mathematics 1968) London (MSc 1969, PhD 1971)

Career: Lecturer in mathematics, Oxford University 1971-74; Lecturer in statistics, University College London 1974-77; Professor of Statistics and Head of Department of mathematics, Nottingham University 1977-90; Professor of Statistics, and Head of Department of mathematics, Imperial College London 1990-98; Principal, Queen Mary, University Of London 1998-2009; Deputy Vice-Chancellor, University of London 2006-08; Director-General, Science and Research, Department for Innovation, Universities and Skills 2008-


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SMITH, STEVE

Managing Director, Networks, Office of Gas and Electricity Markets

Born 18 June 1972; Married Rebecca Lawrence 2005; Education: King Edward VI School, Chelmsford; Bristol University (BSc economics 1993, MSc economics and econometrics 1994)

Career: Senior Consultant, Energies and Utilities Practice, PricewaterhouseCoopers 1994-99; Director, Trading Arrangements, Office of Gas and Electricity Markets (OFGEM) 1999-2002; Director, Regulatory and Environmental Affairs, American Electric Power 2002-03; OFGEM 2003-: Director, Strategy 2003-04, Managing Director: Markets 2004-08, Networks 2008-

Professional bodies: Member Gas and Electricity Markets Authority 2004-

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SMITH, TIM

Chief Executive, Food Standards Agency

Born 15 November 1955; Married Sheila July Truman 1982 (2 daughters and 1 son); Education: Withernsea High School, East Riding; Leeds University (microbiology/zoology 1978); Recreation: Sailing, walking, playing the guitar and mountain biking


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SPENCER, FIONA

Director, Shared Services Directorate, Home Office
Born 28 August 1960; Married 1988 (1 son, 1 daughter); Education: Skipton Girls’ High School; Birmingham University (BA 1982, MA 1984, PhD French 1987); Recreations: Sport, theatre, cooking

Career: Research Associate, King’s College, London 1987-88; Home Office: Private Secretary to Parliamentary Under-Secretary of State for Immigration 1989-91, Head of Human Resources and Equality Unit 1999-2001, Head of Mental Health Unit 2002-03, Head, Performance and Delivery Unit 2003-06, Strategic Programme Director, UK Border Agency 2006-08, Director, Shared Services Directorate, Financial and Commercial Group 2008-

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SPORLE, KATRINE

Chief Executive, Planning Inspectorate
Born 8 December 1954; Married Sydney F Sporle (1 son); Education: Hreod Burna School, Swindon; Polytechnic of the South Bank, London (MSc public sector management 1984); Recreations: Photography, gardening, travel


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SPRACKLING, DAVID

Parliamentary Counsel, Office of the Parliamentary Counsel
Born 3 April 1963; Education: Nottingham High School; Jesus College, Cambridge (BA Hons law 1985); Worcester College, Oxford (MLitt 1995)

Career: Office of the Parliamentary Counsel 1995-: Senior Assistant Parliamentary Counsel 1999-2003, Deputy Parliamentary Counsel 2003-08, Parliamentary Counsel, Office of the Parliamentary Counsel 2008-

Professional bodies: Law Society

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STAFFORD, ALYSON

Director, Finance Directorate, Scottish Government
Born 20 December 1965; Education: Oxford University (BA geography, MA)

Career: Chartered Accountant 1992; Chief Executive, Northamptonshire Heartlands Primary Care Trust -2004; Chief Operating Executive, NHS Argyll and Clyde 2004; Divisional Director, Greater Renfrewshire 2004-05; Scottish Executive/Scottish Government: Director of Finance, Finance and Central Services Department 2005-07, Director of Finance, Economy Directorate General/Economy Directorates 2007-08, Director, Finance Directorate, Finance and Corporate Services Directorate 2008-

Professional bodies: Honorary Member, Chartered Institute of Public Finance Accountants

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STAPLETON, NIGEL

Chair, Postal Services Commission

Born 1 November 1946; Married Johanna Molhoek 1982 (1 son, 1 daughter); Education: City of London School; Fitzwilliam College, Cambridge (MA, Honorary Fellow 1998); Recreations: Tennis, opera, classical music, travel

Career: Unilever United States Inc, Unilever plc 1968-86: Vice President, Finance; Reed International 1986-99: Director, Finance 1986-96, Deputy Chair 1994-97, Chair 1997-99, Co-Chief Executive 1998-99; Chair, Veronis, Suhler International Ltd 1999-2002; Chair, Uniq plc 2001-06; Director, London Stock Exchange 2001-, Non-Executive Director, Reliance Security Group 2002-, Chair, Postal Services Commission 2004-

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STEIN, PAUL

Director-General, Science and Technology, Ministry of Defence

Born 26 July 1957; Married Juliet 2007 (2 daughters, 1 son, 2 stepsons); Education: Beverley Boys’ School, New Malden; Kings’College London (BSc electrical and electronic engineering 1978)


Fellowships: FIET 2003; FRe ng 2006; FRAeS 2009

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STELL, EDWARD

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Edward Jedidiah Stell

Born 8 June 1962; Education: Merchant Taylors’ School, Northwood; Corpus Christi College, Oxford (BA 1985)

Career: Ashurst, Morris, Crisp, Solicitors 1988-93; Office of the Parliamentary Counsel 1993-: Deputy Parliamentary Counsel 2001-05, Parliamentary Counsel 2005-

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STEPHEN, DAVID

Chief Executive, Student Awards Agency for Scotland

Born 21 November 1947; Married (1 daughter, 1 son); Education: Aberdeen Grammar School; Aberdeen University (German 1969); Recreations: Golf, hill walking

Career: Principal, Manpower Directorate, NHS Management Executive 1988-91; Head, Personnel Policy 1991-98; Student Awards Agency for Scotland 1998-: Director, Operations 1998-99, Chief Executive 1999-

Professional bodies: FCIPD

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**STEPHENS, JONATHAN**

Permanent Secretary, Department for Culture, Media and Sport
Jonathan Andrew de Sievrac Stephens
Born 8 February 1960; Married 1983 (1 son, 1 daughter); Education: Sevenoaks School; Christ Church College, Oxford (MA)
Career: Northern Ireland Office 1983-89, 1992-2002: Principal Private Secretary 1993-94, Associate Policy Director 1996-2000; Director, Modernising Public Services, Cabinet Office 2000-01; HM Treasury 1989-92, 2002-06: Director, Public Services Directorate 2001-03, Director, Public Spending 2003-04, Managing Director, Public Services Directorate 2004-06; Permanent Secretary, Department for Culture, Media and Sport 2006-
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**STHEEMAN, ROBERT**

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Robert Alexander Talma Stheeman
Born 7 June 1959; Married Elisabeth Haas 1989 (4 sons); Education: Stowe School; Hamburg Chamber of Commerce (bank business degree 1982); Recreations: Family, music, walking
Career: Vereins-und Westbank AG, Hamburg 1979-85; Director, Debt Capital Markets, Deutsche Bank AG, Frankfurt and London 1986-2002; Chief Executive, United Kingdom Debt Management Office 2003-
Honours: CB 2008
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**STIRRUP, JOCK**

Chief of the Defence Staff, Ministry of Defence
Graham Eric Stirrup
Born 4 December 1949; Married Mary Alexandra Elliott 1976 (1 son); Education: Merchant Taylors' School, Northwood; Royal Air Force College; Recreations: History, music, theatre, golf
Career: Qualified as flying instructor 1971; Service in the Sultan of Oman’s Air Force 1973-75; Fighter reconnaissance pilot 1976-78; US Air Force 1978-81; Flight Commander 1982-84; OC Army Co-operation Squadron 1985-87; Personal Staff Officer to Chief of the Air Staff 1987-90; Officer Commanding No II RAF Marham 1990-92; Royal College of Defence Studies 1993; Director, Air Force Plans and Programmes, MoD 1994-97; Air Officer Commanding Group 1 1997-98; Assistant Chief of Air Staff 1998-2000; Deputy Commander-in-Chief, Strike Command; Commander NATO Combined Air Operations Centre 9 and Director, European Air Group 2000-02; Deputy Chief of Defence Staff (Equipment Capability) 2002-03; Chief of the Air Staff 2003-06; Chief of the Defence Staff 2006-
Honours: CB 2000; KCB 2002; GCB 2005; Professional bodies: FRAeS; FIMgt
Air Chief Marshal Sir Jock Stirrup GCB AFC FRAeS, Member, Chief of the Defence Staff, Defence Council, Ministry of Defence, Main Building, Whitehall, London SW1A 2HB Tel: 020 7218 6190 Fax: 020 7218 6799 E-mail: jock.stirrup917@mod.uk
STOTT, ANDREW

Director, Digital Engagement, Cabinet Office
Born 11 September 1955; Education: Westminster School; Clare College, Cambridge (BA 1976)
Career: Prime Minister’s Efficiency Unit 1983-85; HM Prison Service 1985-87; Department of Social Security 1987-2001; Department for Work and Pensions 2001-03; Director of Business Management 2001, Director of Digital Infrastructure 2001-03; Modernisation Director, Driver, Vehicle and Operator Group, Department for Transport 2003-05; Deputy Chief Information Officer and Head of service Transformation, e-Government Unit, Cabinet Office 2005-06; Director, Deputy Government CIO, Cabinet Office 2006-09; Director, Digital Engagement, Cabinet Office 2009-
Andrew Stott, Director, Digital Engagement, Office of Her Majesty’s Government
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STOW, BILL

Director-General, Strategy and Evidence, Department for Environment, Food and Rural Affairs
William Llewelyn Stow
Born 11 January 1948; Married Rosemary Burrows 1976 (2 sons); Education: Eastbourne Grammar School; Churchill College, Cambridge (MA history 1970); Recreation: Hill and coastal walking, bird watching, reading
Honours: CMG 2002
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STRATHIE, LESLEY

Chief Executive and Permanent Secretary, HM Revenue and Customs
Born 24 September 1955; 1 son, 1 daughter; Education: Stranraer Academy, Scotland;
Recreation: Supporting Arsenal FC, theatre going
Career: Joined Civil Service, Department of Health and Social Security 1971; Jobcentre Plus: Acting Field Director for London 2001-04, Chief Operating Officer 2004-05; Member of DWP Executive Team 2005-08; Chief Executive, Jobcentre Plus 2005-08; Chief Executive and Permanent Secretary, HM Revenue and Customs 2008-
Fellowships: Companion, Chartered Management Institute
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SUFFOLK, JOHN

HM Government Chief Information Officer, Cabinet Office
Born 25 February 1958; Education: Wolverhampton Business School (MBA)
Career: Midshires Building Society 1980-87: Chief programmer 1981-84, Systems
development manager 1984-86, Technical services manager 1986-87; Birmingham
Midshires 1987-98: Planning and development manager 1987-89, Head, AGM business
systems 1989-91, Director, information services 1991-95, Head, customer services
Managing Director 2002-03; Director, Criminal Justice IT, Criminal Justice Group,
Home Office 2003-06; Government Chief Information Officer, Cabinet Office 2006-
Professional bodies: Non-executive Director, PITO 2004-
John Suffolk, HM Government Chief Information Officer, Office of Her Majesty’s
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SUTTON, PHILIP

Director, Science and Technology Strategy, Ministry of Defence
Born 28 November 1953; Married Kim Cummins 1974 (1 son, 1 daughter); Education:
Southampton University (BSc physics 1975, PhD electronics 1982); Recreations:
Sailing, scuba diving, snow boarding, cycling
Career: Ministry of Defence (MoD) 1975-: Admiralty Surface Weapons Establishment
1975-92: Head of Electro-Optical Laser-Based Countermeasures Programme 1982-85,
Research Head, Electronic Support Measure Techniques, Research Head, Naval sensors,
Senior Principal Scientific Officer 1989-92, Chief Scientist, Above Water Sector,
Evaluation and Research Agency (DERA) 1994-96, Director of Corporate Research
1998-2002, Director of Technology Development and Head of Research Acquisition
Organisation 2002-04, Director-General, Research and Technology 2004-07; Director,
Science and Technology Strategy 2007-
Professional bodies: Trustee and Director, Cancer Care Society; Fellowships: Visiting
Professor, Department of Aerospace, Power and Sensors, Royal Military College 1990-;
Visiting Professor, Mechanical Engineering Department, Loughborough University
1992-; Fellow, Institution of Electrical Engineers; Fellow, Institute of Physics; Fellow,
Royal Academy of Engineering
Prof Philip Sutton, Director, Science and Technology Strategy, Science and
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TAILBY, CHRIS

Director, Anti-Avoidance Group, HM Revenue and Customs
Born 22 February 1949; Married Moira Tailby 1978 (1 son); Education: Beaumont
College, Berkshire; St George’s College, Surrey; College of Law; Recreations: Golf,
shooting
Career: Called to the Bar 1971; Barrister in Private Practice 1973-78; Solicitor’s Office,
Customs and Excise/HM Revenue and Customs 2002-: Director, Tax Practice,
Business Services and Taxes, 2002-04, Director, Anti-Avoidance Group 2004-
Professional bodies: Fellow Chartered Institute of Taxation 2001; Fellow Institute of
Indirect Taxation 2002
Chris Tailby, Director, Anti-Avoidance Group, Business Tax Business Area, HM
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TAYLOR, HUGH

Permanent Secretary, Department of Health
Hugh Henderson Taylor
Born 22 March 1950; Married Diane Bacon 1989 (2 daughters); Education: Brentwood School, Essex; Emmanuel College, Cambridge (BA English 1972); Recreations: Arts, sport, Marylebone Cricket Club


Honours: CB 2000

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TAYLOR, IAN

Director, Commercial Group, Corporate Services Directorate, Department for Children, Schools and Families

Career: Head of Directorate Standing Team, Exchequer Funds and Accounts, Budget and Public Finances Directorate, HM Treasury 2004; Director, Commercial, Chief Information Officer’s Unit, Corporate Services Directorate, Department for Children, Schools and Families 2005-

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TAYLOR, JOHN

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John Edward Taylor
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TAYLOR, JULIE
Director, Offender Management Strategy, Criminal Justice Group, Ministry of Justice
Born 26 March 1968; Married; Education: Lady Margaret Hall, Oxford (BA Mathematics 1989)
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THEW, ROSEMARY
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Recreations: Walking, reading, golf
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THOMAS, PETER
Director, Strategy and Change, Ministry of Justice
Education: Warwick Business School (BSc management science 1985); London School of Economics (MSc industrial relations and personnel management 1987)
Career: Director, Policy and Regeneration, City of Westminster 1995-98; Audit Commission: Associate Director, Public Services Research Directorate 1998-2001, Director, Performance Development 2001-02; Prime Minister’s Delivery Unit, Cabinet Office: Director 2002-05, Interim Head 2005-06, Cabinet Office: Director, Capability Review Programme 2005-07, Director, Performance and Change 2007-09; Director, Strategy and Change, Ministry of Justice 2009-
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THOMPSON, JON

Director-General, Finance, Ministry of Defence

Born 29 December 1964; Married Dawn Elaine Thompson 1987 (3 sons); Education: Earlham High School, Norwich; Norwich City College (AAT 1986), Anglia Ruskin University (CIPFA 1989); Recreations: Reading, keeping fit, cooking, cinema

Career: Various roles, Norfolk County Council 1983-91; Superintendent, Eagle Star Group 1991-93; Senior Public Sector Services Manager, Ernst & Young 1993-97; North Somerset Council 1997-2005: Head of Corporate Finance 1997-2002, Director of Finance and Resources 2002-05; Finance Director, Ofsted 2005-06; Director-General, Corporate Services Directorate, Department for Education and Skills/for Children, Schools and Families 2006-08; Head of Government Finance Profession, HM Treasury 2008-; Director-General, Finance, Ministry of Defence 2009-

Professional bodies: Member, Chartered Institute of Public Finance; Associate Member: Chartered Institute of Personnel and Development, Chartered Institute of Management

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THOMSON, ADAM

Director, South Asia and Afghanistan Directorate, Foreign and Commonwealth Office

Adam McClure Thomson

Born 1 July 1955; Married Fariba Shirazi 1984 (2 daughters, 1 son); Education: Westminster School; Cambridge (BA history 1976); Harvard University (Master’s in public policy 1978)

Career: HM Diplomatic Service 1978-: Third, Second Secretary, Moscow embassy 1981-83; Second, First Secretary, UK Delegation to NATO, Brussels 1983-86; First Secretary Foreign and Commonwealth Office, London (FCO) 1986-89; Cabinet Office (seconded to) 1989-91; First Secretary, Political, Washington DC embassy 1991-95, Counsellor, Head of Chancery, New Delhi high commission 1995-98; Counsellor, Security Policy Department, FCO 1998-2002; Ambassador and Deputy Permanent Representative, UK Mission to United Nations 2002-06; Director, South Asia and Afghanistan, FCO 2006-

Honours: CMG 2009

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THOMSON, KEN

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**THORNTON, DANIEL**

**Director, Local Economic Development and Renewal Directorate, Department for Communities and Local Government**

**Career:** Positions in HMT, Home Office and the Foreign Office; Private Secretary to Tony Blair as Prime Minister 2004-06; Principal Private Secretary to Ruth Kelly then Hazel Blears as Secretaries of State for Communities and Local Government 2006-07; Director, Local Economic Development and Renewal, Department for Communities and Local Government 2007-

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**THORNTON, NEIL**

**Director, Sustainable Consumption, Production and Delivery Transformation, Climate Change Group, Department for Environment, Food and Rural Affairs**

Neil Ross Thornton

Born 11 February 1950; Divorced (2 daughters); **Education:** Sedbergh School; Pembroke College, Cambridge (BA engineering 1971); **Recreations:** Literature, golf, choral singing

**Career:** Private Secretary to Permanent Secretary, Department of Industry 1975; HM Treasury 1979; Department of Trade and Industry 1984-96: Assistant Secretary 1984, Principal Private Secretary to Secretary of State for Trade and Industry 1988-90, Under-Secretary 1990, Head, European Division 1990-93, Exports to Europe/Americas division 1993-96; Ministry of Agriculture, Fisheries and Food 1996-01: Head, Food, Drink and Marketing Policy 1996-99, Head, Food Industry, Competitiveness and Consumers 1999-2000, Department for Environment, Food and Rural Affairs 2001-: Director, Animal Health 2000-03, Director, Environment Quality and Waste Directorate/Sustainable Consumption and Production and Waste Directorate 2003-08; Non-executive Director, Waste and Resources Action Programme 2003-; Director, Sustainable Consumption, Production and Delivery Transformation 2009-

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**TILT, RICHARD**

**UK Social Fund Commissioner and Chair, Social Security Advisory Committee**

Born 11 March 1944; Married Kati Busty 1966 (2 sons, 1 daughter); **Education:** King’s School, Worcester; Nottingham University (BA 1965); Open University (Diploma in industrial relations 1978)


**Honours:** Kt 1999; **Awards:** Churchill Fellow 1991

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Director of Legal Services, HM Land Registry
Education: St Bede’s College, Manchester; Manchester University (LLB 1973)
Professional bodies: Law Society 1976-
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TOLLEY, CAROLE

Director, Scrutiny, Ministry of Defence
Carole Anne Tolley
Born 4 May 1955; Married Graeme Tolley 1982 (2 sons); Education: Hitchin Girls’ Grammar School; Lady Margaret Hall, Oxford (BA philosophy, politics and economics 1977); University College, London (MSc economics 1978); Royal College of Defence Studies 1998; ACCA Certified Diploma in Accounting and Finance (1998); Recreations: Music, alpine hiking, windsurfing, sudoku
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TORPY, GLENN

Chief of the Air Staff, Ministry of Defence (Until 31 July 2009)
Glenn Lester Torpy
Born 27 July 1953; Married Christine Jackson 1977; Education: Imperial College, London (BSc aeronautical engineering); Royal College of Defence Studies 1997; Recreations: Golf, military history, hillwalking, cabinet making
Air Chief Marshal Sir Glenn Torpy GCB CBE DSO ADC, Member, Chief of the Air Staff (Until 31 July 2009), Defence Council, Ministry of Defence, Main Building, Whitehall, London SW1A 2HB Tel: 020 7218 6314 Fax: 020 7218 7220/1527
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TOWNSEND, CHRISTINA

Chief Executive, Valuation Tribunal Service
Born 10 January 1947; Single; Education: Dursley Grammar School, Gloucestershire 1965; Leeds University (BSc psychology 1969); Birmingham University (MSc work design and ergonomics 1970); University of Wales, Cardiff (PhD psychology 1976); Recreations: Theatre, travel, trekking, physical fitness

Career: Lecturer, University of Wales 1973-76; Senior Research Officer, Manpower Services Commission 1976-78; Assistant director, Ashridge Management College 1978-81; Head of Division, Institute of Manpower Studies 1981-84; NHS Training Authority 1984-93: Director of research, education and training 1984-88, Chief Executive 1988-93; Chief Executive: Edexcel Foundation (BTEC and London Exams) 1994-2002, Society for Chiropodists and Podiatrists 2002-03, Appeals Service 2003-06, Valuation Tribunal Service 2007-

Professional bodies: CPsychol 1969; FIPM 1991; Fellow Chartered Institute of Personnel Management and Development; Companion Chartered Management Institute

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TROUP, EDWARD

Director, Business and Indirect Tax, Budget, Tax and Welfare Directorate, HM Treasury
Born 26 January 1955; Married Siriol Jane Martin 1978 (1 daughter, 3 sons); Education: Oundle School, Peterborough; Oxford University (MA mathematics 1976, MSc fluid mechanics 1977); Recreations: Cinema, natural history, astronomy

Career: Solicitor and partner Simmons & Simmons 1979-95, 1997-2004; HM Treasury: Special Adviser 1995-97, Director, Business and Indirect Tax 2004-

Professional bodies: Associate Chartered Institute of Taxation 1983

Edward Troup, Director, Business and Indirect Tax, HM Treasury, 1 Horse Guards Road, London SW1A 2HQ Tel: 020 7270 6006 Fax: 020 7270 4589 E-mail: edward.troup@hm-treasury.gsi.gov.uk

TRUNGLE, SHIRLEY

Director, Families Group, Department for Children, Schools and Families
Shirley Jean Trundle
Born 28 February 1958; Married John Malcolm Trundle 1979 (2 daughters, 1 son);
Education: Guildford College High School; Newnham College, Cambridge (MA natural sciences 1979); St Catharine’s College, Cambridge (MPhil plant biochemistry 1981); Recreations: Family, music, food


Honours: OBE 1999; CBE 2004

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Director, Information Policy and Services, The National Archives
Carol Anne Tullo
Born 9 January 1956; Education: Holly Lodge High School, Liverpool; Hull University (LLB 1976); MA Publishing Management City 1999
Professional bodies: Chair, Law Publishers Executive; Member, Advisory Board
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TURNER, DEREK

Director, Network Operations, Highways Agency
Born 9 May 1953; Education: Hinchley Wood Secondary School; Sheffield University (BEng); CEng 1979; FICE 1991; FIHT 1991; FILT 1995; FREng 2005
Honours: CBE 2003; Professional bodies: Visiting Professor of Civil and Environmental Engineering, University College, London 2003-
Derek Turner, Director, Network Operations, Highways Agency, 123 Buckingham Palace Road, London SW1W 9HA Tel: 0121-678 8403 Fax: 0121-678 8558
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TWEDDLE, DOUG

Director, Customs and International, HM Revenue and Customs
Born 23 February 1948; Married Emma Ormond 1990; Education: Gateshead Grammar School; Recreations: Hill walking, opera, gardening
Honours: CBE 2005
Doug Tweddle CBE, Director, Customs and International, Business Tax Business Area, HM Revenue and Customs, 100 Parliament Street, London SW1A 2BQ
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UNWIN, PETER

Director-General, Environment and Rural, Department for Environment, Food and Rural Affairs

Peter Francis Unwin

Born 8 June 1954; Married Margaret Wiseman 1978 (2 sons, 1 daughter); Education: George Watson’s College, Edinburgh; Pembroke College, Cambridge (BA maths 1975, Diploma mathematical statistics 1976); Recreations: Golf, walking and wine

Career: Assistant statistician, Capital and Company Tax, Inland Revenue 1976-79; Private Secretary to Head of Government Statistical Service 1979-81; Principal, General Finance Division, Ministry of Defence 1981-84; Department of the Environment/for Environment, Transport and the Regions 1984-2001: Statistician, Local Authority Statistics Division 1984-87, Principal, Local Authority Capital Finance Division 1987-90, Head, Inner Cities Policy Unit 1990-93, Head, International Environment Division 1993-97, Head, Global Atmosphere Division 1997-98, Principal Private Secretary to John Prescott as Deputy Prime Minister 1998-2001; Director, Central Policy Group, Cabinet Office 2001-02; Director-General, Corporate Strategy and Resources Group, Office of the Deputy Prime Minister/Department for Communities and Local Government 2002-07; Director-General, Environment and Rural, Department for Environment, Food and Rural Affairs 2007-

Peter Unwin, Director-General, Environment and Rural, Department for Environment, Food and Rural Affairs, Nobel House, 17 Smith Square, London SW1P 3JR Tel: 020 7238 5601 Fax: 020 7238 6902 E-mail: peter.unwin@defra.gsi.gov.uk

VERNON, ANNETTE

Chief Information Officer, Financial and Commercial Group, Home Office

Born 4 May 1963; Education: Preston Polytechnic (HND business studies)

Career: Department of Health and Social Security (DHSS) 1984-99: Australian Department of Social Security 1992-93 (seconded to); Director of IT, HM Court Service, Lord Chancellor’s Department 1999-2002; Director and Chief Information Officer, e-Delivery Group, Department for Constitutional Affairs 2002-06; Executive Director, NHS Programme Delivery and Chief Information Officer, Identity and Passport Service 2006-08; Chief Information Officer, Financial and Commercial Group, Home Office 2008-

Honours: CBE 2004; Awards: Office of Government Commerce Project Team Award 2003; Government Computing Syntegra Award for Innovation 2003; Criminal Justice System Innovation Award 2004; Government Computing BT Award for Innovation - Government to Government Best Project Award 2005; Good Communications Award winner - Telecommunications category 2005; Guardian Public Services Awards Winner 2005

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David Grant Wadsworth
Born 30 December 1944; Married Marcia Lyles (1 daughter, 1 son); Education: Hipperholme Grammar School, Yorkshire; Oriel College, Oxford (BA geography 1966, MA 1970); Newcastle University (MPhil education 1992); Recreations: Sport, travel
Career: Teacher 1966-73; Various Posts, Education Administration, Leeds City Council 1973-85; Deputy Director, Education, Northumberland County Council 1985-89; Chief Education Officer, Bedfordshire County Council 1989-96; Chief Executive, Service Children’s Education 1996-
David Wadsworth, Chief Executive Officer, Service Children’s Education, Wegberg Military Complex, BFPO 40 Tel: +49 2161 908 2371
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WAGSTAFFE, STEVE
Director, Offender Management, Yorkshire and Humberside Region, HM Prison Service
Stephen Wagstaffe
Born 23 April 1955; Married (3 children); Education: York University; Leeds University (Diploma in management studies 1990); Open University (BA chemistry 1992)
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WAKEFORD, RICHARD
Director-General, Environment, Scottish Government
Richard George Wakeford
Born 6 October 1953; Married Susan Mary Beacham 1976 (3 sons); Education: Chichester High School for Boys; King’s College, London (BSc maths and physics); Fellow, Princeton University, USA (1988); Recreations: Gardening, photography, built and natural landscape
Career: Executive Officer 1975-80; Assistant Private Secretary to Minister of State, Department of the Environment (DoE) 1976-80; HEO posts, DoE and Department of Transport 1980-83; Private Secretary to Permanent Secretary, DoE 1983-85; Planning Inspectorate 1985; Development Control 1985-87; Bill Manager, Water Privatisation 1988-89; Principal, Environment White Paper Team 1990; Chief Executive, Crown Suppliers 1991; Head, Development Plans and Policies 1991-94; Assistant Secretary, Economic and Domestic Secretariat, Cabinet Office 1994-96; Chief Executive, Countryside Commission 1996-99; Commissioner of Sustainable Development Commission 2000-04, Chief Executive, Countryside Agency 1999-2005; Scottish Executive/Scottish Government: Head, Environment and Rural Affairs Department 2005-07, Director-General, Environment 2007-
WALLACE, MOIRA

Permanant Secretary, Department of Energy and Climate Change
Born 15 August 1961; Education: Coleraine High School, Co Londonderry; Emmanuel College, Cambridge (BA modern languages 1983); Harvard University, USA (Kennedy Scholarship, AM comparative studies 1985)
Career: HM Treasury 1985-90: Various positions including social security reform, public expenditure planning and banking supervision; Private secretary to Nigel Lawson and John Major as Chancellors of the Exchequer 1987-90; Economic Affairs Private secretary to John Major as Prime Minister 1995-97; Head of Social Exclusion Unit, Cabinet Office 1997-2002; Home Office 2002-08: Chief Executive, Criminal Justice and Community Policy 2002-05, Director-General, Crime, Policing and Counter-Terrorism 2005-07, Director-General, Crime Reduction and Community Safety Group 2007-08; Permanent Secretary, Department of Energy and Climate Change 2008-
Honours: OBE 1997; Fellowships: Visiting fellow, Nuffield College, Oxford 1999-
Moira Wallace OBE, Permanent Secretary, Department of Energy and Climate Change, 3 Whitehall Place, London SW1A 2HH Tel: 020 7270 8630 E-mail: perm.sec@decc.gsi.gov.uk

WARDELL, SUE

Director, Middle East, Caribbean, Asia (North, South and East) and BRICS (MECAB) and the Territories Division, Department for International Development
Born 12 February 1954; Single; Education: BEd (MA London University)
Career: Department for International Development: Head of Performance and Effectiveness, Finance and Corporate Performance Division, Corporate Performance and Knowledge Sharing Division 2002-04, Head, DFID Southern Africa, Africa Division 2004-07, Director, Europe, Middle East, Americas, Central and East Asia Division 2007-09, Director, Middle East, Caribbean, Asia (North, South and East) and BRICS (MECAB) and the Territories Division 2009-
Sue Wardell, Director, Middle East, Caribbean, Asia (North, South and East) and BRICS (MECAB) and the Territories Division, Department for International Development, 1 Palace Street, London SW1E 5HE Tel: 020 7023 0497 E-mail: s-wardell@dfid.gov.uk

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Professional bodies: Society of Business Economists
WATSON, GLEN

Director, Census Division, Office for National Statistics

Born 20 July 1963; Married; Education: King’s Grammar School, Grantham; Liverpool University (computing/statistics)


Professional bodies: Royal Statistical Society

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WEINSTOCK, ANNE

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Anne Josephine Weinstock

Born 28 December 1950; Née Maher; married Harold Weinstock 1976 (2 daughters, 1 son); Education: St Joseph’s Secondary School; Manchester University (BA economics and social studies 1972); Recreations: Family, friends, reading, exercise and cinema

Career: Research Assistant, Manchester Business School 1972-73; Team Leader, Stopover Residential Unit 1973-74; Various posts from Assistant Regional Director to Principal Officer, National Association of the Care and Resettlement of Offenders 1974-79; Chief Executive: Rathbone Society 1985-94, Community Industry 1994-95, Rathbone CI (merger of the previous two charities) 1995-99; Department for Children, Schools and Families and predecessors 1999- : Director, Millennium Volunteers 1999-2000, Chief Executive, Connexions Service National Unit, Children and Families Directorate 2000-03, Director, Supporting Children and Young People Group, Children, Young People and Families/Young People Directorate 2003-07, Director, Youth Task Force, Young People Directorate, Department for Children, Schools and Families 2007--

Honours: CBE 1993

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WELLS, ANDREW

Director, Planning, Department for Communities and Local Government

Andrew Mark Wells

Born 22 February 1955; Education: Bristol Grammar School; St John’s College, Cambridge (MA maths 1976); Recreations: Squash, walking

WHEATLEY, PHIL

Director-General, National Offender Management Service Group, Ministry of Justice

Philip Martin Wheatley

Born 4 July 1948; Married Merryl Angela 1969 (divorced 1989); married Anne Eleanor Roy 1990 (1 daughter, 1 son from first marriage); Education: Leeds Grammar School; Sheffield University (LLB 1969)


Honours: CB 2004

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WHITE, KEVIN

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Kevin Charles George White

Born 20 July 1950; Married Louise Sarah Watt 1977 (3 sons); Education: Haberdashers’ Aske’s School, Elstree; East Anglia University (BA English, history 1972); Warwick University (MA English 1974); Recreations: Sport, theatre, cooking


Professional bodies: FRSA, FCIPD

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WHITE, SHARON

Director, Office for Criminal Justice Reform, Ministry of Justice

Born 21 April 1967; Married Robert William Chote 1997 (1 son); Education: Cambridge University (BA economics 1988); University College, London (MSc economics 1993)

Career: HM Treasury 1990-95; First Secretary (Economic), Washington, Foreign and Commonwealth Office 1995-97; Adviser on Welfare Reform to the Prime Minister 1997-99; Senior Economist, World Bank 1999-2002; Director, Policy Division, Policy and International Division, Department for International Development 2003-06; Director, Welfare to Work Directorate, Department for Work and Pensions 2007 (on maternity leave); Director, Office for Criminal Justice Reform, Ministry of Justice 2009-

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Director and Government Chief Social Scientist, Science and Research Group, Home Office
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Born 24 December 1944; Married Merlyn Alice Morton (1 daughter, 1 son, 3 stepsons);
Education: Nunthorpe Grammar School; London School of Economics (BSc economics 1967); Trinity Hall, Cambridge (DipCrim 1968)
Honours: CB 2005; Publications: Various scientific books and papers
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WILLIAMS, HELEN

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Helen Mary Williams
Born 30 June 1950; Née Myatt; married Ian Vaughan Williams 1975 (divorced 1982); married David Michael Forrester 1993 (1 daughter, 1 son); Education: Allerton High School, Leeds; St Hilda’s College, Oxford (BA history 1972, MA); Recreations: Bell-ringing, fellwalking, home and family
Career: Department for Education and Skills/for Children, Schools and Families and predecessors 1972-: Various posts in Planning, Finance, Curriculum and Science Policy 1972-93, Director, Trans-departmental Science and Technology, Office of Science and Technology, Cabinet Office, Department of Trade and Industry (seconded to) 1993-98, Director, Schools Organisation and Funding Group 1999-2002, Schools Standards Group, Schools Directorate: Director, Primary Education, 2002-06, Director, Curriculum and Pupil Wellbeing 2006-
Honours: CB 2006
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Born 26 September 1948; Married Michael Williams 1970 (3 sons); Education: St Paul’s Girls School; New Hall, Cambridge (BA 1970, MA economics 1971)
WILLIAMS, KATRINA

Director-General, Food and Farming Group, Department for Environment, Food and Rural Affairs

Katrina Jane Williams

Born 30 July 1962; Married Paul Green 2005; Education: Cheadle Hulme School; Lady Margaret Hall, Oxford (BA English 1983)

Career: Ministry of Agriculture, Fisheries and Food (MAFF) 1983-93; Prime Minister’s Efficiency Scrutiny into the implementation of EU law 1993; First Secretary (Agriculture), UK Permanent Representation to EU 1993-96; Head of Branch EU division, MAFF 1996-98; Principal Private Secretary to Minister of Agriculture 1998-99; Counsellor, Agriculture, Fisheries and Food, UK Permanent Representation to EU, Brussels 1999-2003; Deputy Head, European Secretariat, Cabinet Office 2003-06; Department for Environment, Food and Rural Affairs 2006-; Director, Bovine TB Programme, Responsibility and Cost Sharing and Endemic Diseases 2006-08; Director-General, Food and Farming Group 2008-

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WILLIAMS, MARTIN

Director, Higher Education Directorate, Department for Innovation, Universities and Skills

Born 15 May 1959; Education: Cambridge (BA history 1980); Ecole Nationale d’Administration (Diploma, international public administration 1990); Recreations: Trombonist with South London Jazz Orchestra


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WILSON, ALAN

Chair, Arts and Humanities Research Council

Born 8 January 1939; Married Sarah Fildes 1987; Education: Corpus Christi College, Cambridge (BA mathematics 1961, MA 1964); Recreations: Writing

Career: Scientific officer, Rutherford Laboratory 1961-64; Researcher, Economics and Statistics, Oxford University 1964-67; Assistant director, Centre for Environmental Studies 1968-70; Leeds University 1970-2004: Professor of urban and regional geography 1970-2004, Pro-Vice-Chancellor 1981-91, Vice-Chancellor 1991-2004; Director-General, Higher Education Directorate, Department for Education and Skills 2004-06; Master, Corpus Christi College, Cambridge, 2006-07; Professor of Urbanus Regional systems, University College London, 2007-; Chair, Arts and Humanities Research Council 2008-

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Director, State Pensions Directorate, Strategy, Information and Pensions, Department for Work and Pensions
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WOODS, KENT
Chief Executive, Medicines and Healthcare Products Regulatory Agency
Born 5 June 1948; Married Rosemary Anne Whitmarsh 1970 (3 sons); Education: Lawrence Sheriff School, Rugby; Clare College, Cambridge 1972 (MA, MD 1980); Birmingham University (higher clinical training); Harvard School of Public Health (SM epidemiology 1983)
Career: Lecturer in clinical pharmacology, Birmingham University 1978-84; Consultant physician, Leicester Royal Infirmary 1984-; Senior lecturer in clinical pharmacology, Leicester University 1984-94; Regional Director of Research and Development, NHS Executive, Trent 1995-99; Professor of therapeutics, Leicester University 1996-; Director of NHS Health Technology Assessment Programme, Department of Health 1999-2003; Chief Executive, Medicines and Healthcare Products Regulatory Agency 2004-
WOODS, KEVIN

Director-General Health, Health Directorate General and Chief Executive, NHS Scotland, Scottish Government

Kevin James Woods
Born 9 February 1953; Education: Sale Grammar School for Boys; London University (BSc, PhD)

Career: Lecturer, Queen Mary College; Visiting Lecturer, Flinders University of South Australia; Regional General Manager, Trent Regional Health Authority; Director, Strategy and Performance Management, Health Department, Scottish Executive 1995-2000; William R. Lindsay Professor of Health Policy and Economic Evaluation, University of Glasgow 2000-03; Director, Health Policy and Strategy, Avon, Gloucestershire and Wiltshire Strategic Health Authority 2004; Chief Executive, North Central London Strategic Health Authority 2004-05; Scottish Executive/Scottish Government 2005-: Head of Health Department and Chief Executive, NHS Scotland 2005-07, Director-General Health, Health Directorate General and Chief Executive, NHS Scotland 2007-

Professional bodies: Companion, Institute of Health Care Management (CIHM); Fellow, Faculty of Public Health (FFPH)

Dr Kevin Woods, Director-General Health and Chief Executive, NHS Scotland, Health Directorate General, St Andrew’s House, Regent Road, Edinburgh EH1 3DG
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WOODWARD, JOHN

Chief Executive Officer, UK Film Council
Born 18 February 1961; Married Emma Jeffery 2000 (1 daughter, 1 son); Education: Shiplake College; Central London Polytechnic (BA media studies 1983)

Career: Director, Independent Access Steering Committee 1987-88; Deputy Director, Independent Producers Programme Association 1988-90; Chief Executive, Producers Association 1990-92; Chief Executive, Producers Alliance for Cinema and Television 1992-98; Director, British Film Institute 1998-99; Chief Executive, UK Film Council 1999-

Professional bodies: Member, Government Film Policy Review Group 1997

John Woodward, Chief Executive Officer, UK Film Council, 10 Little Portland Street, London W1W 7JG Tel: 020 7861 7861 Fax: 020 7861 7950 E-mail: info@ukfilmcouncil.org.uk

WRIGHT, ANNE

Chair, National Lottery Commission
Born 26 July 1946; Married Martin Wright 1970 (1 daughter); Education: Holy Trinity Independent Grammar School, Bromley; King’s College, London (BA English 1967, PhD 1970); Recreations: Singing, music, theatre

Career: Lecturer in English, Lancaster University 1969-71; Senior Lecturer, then Principal Lecturer and Reader, in Modern English Studies, Hatfield Polytechnic 1971-84; Registrar for Arts and Humanities, Council for National Academic Awards 1984-86; Deputy Rector, Liverpool Polytechnic 1986-90; Rector and Chief Executive, Sunderland Polytechnic 1990-92; Vice-Chancellor and Chief Executive, University of Sunderland 1992-98; Chief Executive, UFI Ltd 1998-2001; Director and Educational Consultant, AWA Ltd 2001-; Member, Armed Forces Pay Review Body 2002-; Board Member, English Partnerships 2004-; Commissioner, National Lottery Commission 2005-, Chair, National Lottery Commission 2006-; Chair, School Teachers’ Review Body 2008-

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WRIGHT, CHRIS
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Christopher John Wright
Born 22 March 1953; Married Barbara Ann Spells 1995; Education: Royal Grammar School, Newcastle Upon Tyne; York University (BA philosophy and politics 1974); Recreations: Modern art, cinema, reading
Career: Ministry of Defence (MoD) 1974-81: Private Secretary to Air Member for Supply and Organisation 1980-81; Principal, Office of Manpower Economics 1982-85; MoD 1985-: Private Secretary to Permanent Secretary 1987-90, Head, Central Services 1990-93, Head, North Atlantic Treaty Organisation (NATO) and European Policy Secretariat 1993-94, Head, Cost Review Secretariat 1994-95, Director, Organisation and Management Development 1995-98, Command Secretary, HQ RAF Strike Command 1998-2002; Director, Security and Intelligence Directorate, Intelligence and Security Secretariat, Cabinet Office 2002-
Chris Wright, Director, Security and Intelligence, Security and Intelligence Directorate, Cabinet Office, 26 Whitehall, London SW1A 2WH Tel: 020 7276 1234*

WYN GRIFFITH, MARTIN
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Born 2 February 1957; Married (1 stepson, 1 stepdaughter); Education: Manchester Grammar School; Bristol University (BA drama and French 1978); Henley Management College (MBA 1994); Recreations: Manchester United football club, skiing, golf, motor racing, cooking
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WYNN OWEN, PHIL

Director-General, Strategy, Information and Pensions, Department for Work and Pensions

Philip Wynn Owen

Born 10 June 1960; Married Elizabeth Mary Fahey 1989 (3 sons); Education: Maidstone Boys’ Grammar School; University College, London (MA modern history 1981); London Business School (MBA 1990); Recreations: Family, gardening, cricket, gym, tennis, running


Honours: CB 2008

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### GOVERNMENT AND PUBLIC OFFICES

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Permanent Secretaries

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Sir Nicholas Macpherson KCB [biog p107]
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Tom Scholar [biog p150]

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Sir Leigh Lewis KCB [biog p97]
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Prime Minister, First Lord of the Treasury and Minister for the Civil Service

Rt Hon Gordon Brown MP

Permanent Secretary
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Principal Private Secretary
James Bowler

Director of Communications and Prime Minister’s Spokesman
Michael Ellam [biog p50]

Deputy Chief of Staff
Gavin Kelly

Director of Political Strategy
David Muir

Director of Government Relations
Sue Nye

Head of Policy Unit
Nick Pearce

Advisers to the Prime Minister on political press issues
Michael Dugher
John Woodcock

Head of International Economic Affairs, European and G8 Sherpa
Jon Cunliffe CB [biog p35]

Head of Foreign and Defence Policy
Simon McDonald CMG
The Department is responsible for productivity, business relations, competition and consumers, and the Better Regulation Executive.

**Staff:** 3,670

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Sir Brian Bender retired in March 2009. Sir Andrew Thomas Cahn was acting Permanent Secretary until May 2009, when Simon Fraser assumed the post full time.
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(including companies investigations), Company investigations and skills; Strengthening regional
economies (including Selective Finance for Investment in England [SfIE]), Olympic legacy and
transformational government

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Minister of State (Trade and Investment) Lord Davies of Abersoch CBE
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policy; UK Trade and Investment

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Directive; Consumer affairs and competition issues

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Baroness Vadera
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Parliamentary Under-Secretary of State (Minister for Communications, Technology and
Broadcasting) Lord Carter of Barnes CBE
(Jointly with DCMS) Communications and content industries; Electronics and IT services; Creative
industries; Better Regulation Executive, including regulatory budgets; Better regulation within BERR

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Parliamentary Under-Secretary of State (Economic and Business Minister)  Ian Pearson MP

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Better Regulation Executive

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Home Office’s shareholding in the Forensic Science Service;
DfID’s shareholding in Actis;
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Director-General, Fair Markets Group
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Lembit Öpik MP (Lib Dem)
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Anita Fuki

Committee Assistant
Eleanor Scarnell

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See Executive Agencies section for full details
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Insolvency Service [p505]

NON-DEPARTMENTAL PUBLIC BODIES

See Non-Departmental Public Bodies section for full details

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Capital for Enterprise Ltd [p617]
Competition Commission [p622]
Competition Service [p623]
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Hearing Aid Council [p639]
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ECGD facilitates the export of UK capital goods and project-related goods and services by providing exporters with insurance against the risk of not being paid by their buyers as a result of the occurrence of commercial and political events. ECGD also guarantees the repayment of bank loans which are made to overseas borrowers in order to finance their purchase of UK goods and services and insures UK investors against the risk of not receiving earnings from investments in overseas enterprises as a result of the occurrence of certain political events.

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David Harrison CBE
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Katherine Letsinger
The Cabinet Office works: to support the Prime Minister – to define and deliver the Government’s objectives; to support the Cabinet – to drive the coherence, quality and delivery of policy and operations across Departments; and to strengthen the Civil Service – to ensure it is organised effectively and has the skills, values and leadership to deliver the Government’s objectives.

**Staff: 1,280**

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The Cabinet Office aims to make Government work better by concentrating on three core functions:

- Supporting the Prime Minister – to define and deliver the Government’s objectives.
- Supporting the Cabinet – to drive the coherence, quality and delivery of policy and operations across departments.
- Strengthening the Civil Service – to ensure that the Civil Service is organised effectively and has the capability in terms of skills, values and leadership to deliver the Government’s objectives.

Priorities for the Cabinet Office include social exclusion, service transformation and responding to national emergencies. The Cabinet Office is also leading work to continue strengthening the Civil Service – work such as the programme of capability reviews of government departments, improving diversity and setting the strategic direction for management of the Civil Service with a focus on leadership.

Gus O’Donnell
## MINISTERS

**Minister for the Cabinet Office; Chancellor of the Duchy of Lancaster**  
Rt Hon **Liam Byrne** MP

Overall responsibility for, and strategic direction of the Cabinet Office; leads on: co-ordinating improvement of public service delivery; oversight of social exclusion and third sector policy; Council of Regional Ministers; Central Office of Information; Government Communications Network; Chancellor of the Duchy of Lancaster

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Tel.</th>
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<tbody>
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<td>Principal Private Secretary</td>
<td>Patrick White</td>
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<td></td>
</tr>
</tbody>
</table>

### Parliamentary Secretary

**Kevin Brennan** MP

Third Sector; Office for National Statistics; Social exclusion; Departmental responsibility for better regulation and human rights

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
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</tr>
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<tbody>
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</tr>
</tbody>
</table>

### Parliamentary Secretary

**Tom Watson** MP

Digital engagement; Power of information; Transformational government; Civil Service matters; Civil contingencies; Departmental corporate matters; Chair Public Services Forum; Sustainability Minister; Promoting data assurance

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Tel.</th>
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<tbody>
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</tr>
</tbody>
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### Parliamentary Secretary

**Baroness Vadera**

Supports National Economic Council; Promotion international economic competitiveness

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
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</tr>
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</table>

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Rt Hon **Tessa Jowell** MP

Reporting to Prime Minister, based in Cabinet Office. Delivery overall Olympic Programme and legacy plans; Humanitarian assistance

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
<th>Tel.</th>
<th>Email</th>
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</thead>
<tbody>
<tr>
<td>Parliamentary Private Secretary</td>
<td>To be appointed</td>
<td></td>
<td></td>
</tr>
<tr>
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**Spokesperson in the House of Lords**  
**Baroness Vadera**

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Central Office of Information [p486]

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See Non-Departmental Public Bodies section for full details

EXECUTIVE

Capacitybuilders [p617]
Commission for the Compact [p621]

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Civil Service Appeal Board [p620]
House of Lords Appointments Commission [p641]
Main Honours Advisory Committee [p651]
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Christopher Stephens
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The Department aims to: work toward eradicating child poverty by 2020; narrow the gap in educational achievement between children from disadvantaged backgrounds and their peers; improve the health and well-being of children and young people under 19.

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The Department for Children, Schools and Families is one of three new departments set up in June 2007, which together replaced the Department for Education and Skills and the Department for Trade and Industry. For the first time, there is now a single government department leading on policy which affects people up to the age of 19.

Our aim is to make sure that children and young people:

- stay healthy and safe
- secure an excellent education and the highest possible standards of achievement
- enjoy their childhood
- make a positive contribution to society and the economy
- have lives full of opportunity, free from the effects of poverty.

In practice, we’re responsible for services for children, schools, education for 14-19 year olds, sixth form education and cross-government work on children’s health, child poverty and youth justice.
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NON-DEPARTMENTAL PUBLIC BODIES
See Non-Departmental Public Bodies section for full details

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Children and Family Courts Advisory and Support Services for England and Wales [p618]
Office of the Children’s Commissioner for England [p619]
Children’s Workforce and Development Council [p619]
National College for School Leadership [p654]
Partnerships for Schools [p665]
Qualifications and Curriculum Authority [p669]
School Food Trust [p673]
School Support Staff Negotiating Body [p673]
Training and Development Agency for Schools [p681]

ADVISORY
School Teachers’ Review Body [p673]
Teachers’ TV [p680]
The Teenage Pregnancy Independent Advisory Group [p680]
Responsible for local and regional government, housing, planning, fire, regeneration, social exclusion and neighbourhood renewal.

**Staff:** 2,830

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Communities and Local Government was created in May 2006 with a powerful new remit to ensure prosperous and cohesive communities, offering a safe, healthy and sustainable environment for all.

Under the leadership of Hazel Blears, our Ministers take a strategic lead across government on:

- Devolving greater power and control to local people and local authorities.
- Increasing the supply of affordable housing.
- Building strong, resilient communities by promoting community cohesion and tackling violent extremism.
- Regeneration to create vibrant communities and promote economic growth in our towns, cities and regions.

Our policies seek to ensure that we:

- Offer a coherent set of opportunities for local and regional partners to promote innovation, spread best practice, build capacity and skills, and tackle poor performance.
- Secure better value for money through smarter investment, the simplification of delivery chains and high quality partnering.
- Maintain our focus as a strategic organisation, concentrating resources at the front line.
MINISTERS

Secretary of State for Communities and Local Government Rt Hon Hazel Blears MP

Overall responsibility for the Department and its policies, including: public service agreement targets; Departmental strategic objectives; expenditure issues; empowering communities and citizens; Thames Gateway; Olympics legacy.

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Minister of State for Local Government

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Baroness Andrews OBE

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Thames Gateway Executive and Olympics
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David Rossington [biog p146]

Acting Director-General, Local Government and Regeneration
Lindsay Bell [biog p13]

Director-General, Finance and Corporate Services
Hunada Nouss [biog p22]

Director-General, Housing and Planning
Richard McCarthy CBE [biog p100]

Director-General, HR and Business Change
Michael Falvey

Director-General, Regions and Communities
Joe Montgomery CB [biog p114]

Director, Strategy and Performance
Christina Bienkowska

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Stephen Hay
Debbie Hewitt
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Clive Betts MP (Lab)
John Cummings MP (Lab)
Andrew George MP (Lib Dem)
Greg Hands MP (Con)
Anne Main MP (Con)
Dr John Pugh MP (Lib Dem)
Emily Thornberry MP (Lab)
Neil Turner MP (Lab)
David Wright MP (Lab)

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Second Clerk
Andrew Griffiths

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Clare Genis

Committee Assistant
Nicola McCoy

Committee Support Assistant
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EXECUTIVE AGENCIES
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Fire Service College [p500]
Ordnance Survey [p517]
Planning Inspectorate [p520]
Queen Elizabeth II Conference Centre [p525]

NON-DEPARTMENTAL PUBLIC BODIES
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EXECUTIVE
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Community Development Foundation [p622]
English Partnerships [p631]
Homes and Communities Agency [p640]
Housing Corporation [p641]
The Leasehold Advisory Service [p649]
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Valuation Tribunal Service [p684]

**ADVISORY**

Advisory Panel for the Beacon Scheme [p613]
Building Regulations Advisory Committee [p616]
National Community Forum [p655]
National Housing and Planning Advice Unit [p656]
Advisory Panel on Standards for the Planning Inspectorate [p679]

**TRIBUNAL**

Residential Property Tribunal Service [p671]
Responsible for Government policies on arts and libraries, broadcasting and the press; sports, including the safety of sports grounds; tourism and heritage; film policy; the export licensing of antiques; the National Lottery; volunteering and charities; museums and galleries.

DCMS is also responsible for delivering the 2012 Olympic Games, working closely with LOCOG (the London Organising Committee of the Olympic Games and Paralympic Games), the Olympic Delivery Authority (ODA), the Mayor of London and the British Olympic Association.

**Staff: 470**

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</tbody>
</table>
The Department for Culture, Media and Sport (DCMS) aims to improve the quality of life for all through cultural and sporting activities, to support the pursuit of excellence and to champion the tourism, creative and leisure industries.

DCMS has ongoing responsibility for Government policy on the arts, sport, the National Lottery, tourism, libraries, museums and galleries, broadcasting, creative industries including film and the music industry, press freedom and regulation, licensing, gambling and the historic environment. We are the lead Department for 2012 Olympic Games and Paralympic Games.

We are also responsible for the listing of historic buildings and scheduling of ancient monuments, the export licensing of cultural goods, the management of the Government Art Collection and for the Royal Parks Agency.

We have responsibility for humanitarian assistance in the event of a disaster such as the London bombings, as well as the organisation of the annual Remembrance Day Ceremony at the Cenotaph.

In May 2005 we broadened our existing links to the creative industries by taking over responsibility for fashion design, advertising and the arts market from the Department for Business, Enterprise and Regulatory Reform (BERR). We now also work jointly with BERR on design issues (including sponsorship of the Design Council), relations with the computer games and publishing industries and Digital Switchover.

We share responsibility for policy on children’s play with the Department for Children, Schools and Families.

The DCMS Ministerial Team is headed by Andy Burnham, Secretary of State.
### MINISTERS

**Secretary of State for Culture, Media and Sport**  
Rt Hon Andy Burnham MP  
Overall responsibility for all Departmental policy; Comprehensive Spending Review; Broadcasting, including digital switchover

<table>
<thead>
<tr>
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<th>Name</th>
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</table>
| Parliamentary Under-Secretary of State (Minister for Sport) | Gerry Sutcliffe MP | Sport; Gambling, horseracing and Tote; National Lottery; Licensing; Regional policy and local government; Education and social policy (including children and young people, obesity, community cohesion); Better regulation
| Private Secretary                 | Graeme Brown              | 020 7211 6246 |             | minister-sport@culture.gsi.gov.uk |
| Parliamentary Under-Secretary of State (Culture, Creative Industries and Tourism) | Barbara Follett MP | Arts; Heritage, architecture and Royal parks; Creative industries; Tourism; National Lottery
| Private Secretary                 | Ruth Evans                | 020 7211 6303 |             | minister-culture@culture.gsi.gov.uk |
| Parliamentary Under-Secretary of State | Lord Carter of Barnes CBE | Broadcasting policy; Digital switchover; Digital Britain report; DCMS spokesperson in Lords
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**Spokesperson in the House of Lords**  
Lord Carter of Barnes CBE

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Ronnie Jefferson

Committee Support Assistant
Keith Pryke

EXECUTIVE AGENCY
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Royal Parks [p527]
NON-DEPARTMENTAL PUBLIC BODIES
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EXECUTIVE
Arts Council England [p612]
Big Lottery Fund [p613]
British Library [p615]
British Museum [p615]
Churches Conservation Trust [p619]
Commission for Architecture and theBuilt Environment [p621]
Culture East Midlands [p625]
Culture North East [p625]
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Tate [p680]
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VisitBritain [p685]
Wallace Collection [p686]

ADVISORY
Reviewing Committee on the Export of Works of Art and Objects of Cultural Interest [p633]
Advisory Committee on the Government Art Collection [p637]
Advisory Committee on Historic Wreck Sites [p640]
Legal Deposit Advisory Panel [p649]
Advisory Council on Libraries [p650]
Living East [p650]
Advisory Committee on National Historic Ships [p656]
Spoliation Advisory Panel [p678]
The Theatres Trust [p681]
Treasure Valuation Committee [p682]
VisitEngland [p685]
The MoD is responsible for the control, administration, equipment and support of the armed forces. It controls resources of some £33.6 billion per year. Within it and across MoD, military and civilian personnel work closely together to deliver Britain’s defence.

The delivery of defence outputs falls to Top Level Budget (TLB) holders – Service Commanders-in-Chief and the heads of other major delivery organisations. TLB holders are responsible for the delivery of specific outputs – typically elements of military capability, or supporting services to other TLBs – linked to the provision of agreed resources.

**Staff: 68,600**

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The purpose of the Ministry of Defence is to defend the UK and its interests, strengthen international peace and stability, and act as a force for good in the world. We achieve this by working together to produce battle-winning people and equipment that are fit for the challenge of today, ready for the tasks of tomorrow and capable of building for the future.

On operations, we are working to build security in Iraq, Afghanistan, the Balkans and elsewhere. And at home we are taking forward major programmes of change, efficiency and reform to produce more flexible and effective Armed Forces supported by a more efficient organisation. We will continue to adapt to a more uncertain world and make best use of our resources to enhance our capability to meet our objectives and fulfil our purpose.
## MINISTERS

**Secretary of State for Defence**  
Rt Hon **John Hutton** MP

Overall responsibility for the Department; Defence policy and planning, defence budget; Major current and potential operational commitments; Nuclear policy; NATO/European defence and security policy; Chairman of Defence Council and its three Boards (Admiralty Board, Army Board and Air Force Board); Media and communications

<table>
<thead>
<tr>
<th>Position</th>
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</tr>
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<tbody>
<tr>
<td>Parliamentary Private Secretary</td>
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**Minister of State for the Armed Forces**  
Rt Hon **Bob Ainsworth** MP

All matters regarding regular and reserve armed forces; Operations, excluding Iraq and Afghanistan; Defence diplomacy and bilateral defence relations; Inquiries; Boards of inquiry and inquests; Detention issues; Arms and export control; Regional issues and devolved administrations; Defence Vetting Agency and Defence Analytical Services and Advice

<table>
<thead>
<tr>
<th>Position</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Private Secretary</td>
<td>Caroline Pusey 020 7218 6385 Fax: 020 7218 7140</td>
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</tbody>
</table>

**Parliamentary Under-Secretary of State (International Defence and Security)**  
Rt Hon **Baroness Taylor of Bolton**

Supports Defence Secretary on NATO, European Security and Defence Policy (ESDP) and international issues, international security, including the UK’s interest in NATO and ESDP, and preparations for 2009 NATO summit. Leads on High Level Working Group and all defence issues in House of Lords

<table>
<thead>
<tr>
<th>Position</th>
<th>Contact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Private Secretary</td>
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</tbody>
</table>

**Parliamentary Under-Secretary of State (Minister for Defence Equipment and Support)**  
**Quentin Davies** MP

Defence Equipment Programme through life; logistic support including Defence Support Group and Defence Storage and Distribution Agency; Defence industrial strategy; Acquisition reform; Performance management of defence equipment and support including major projects report; National Defence Industries Council; Defence, science and technology; Defence technology strategy; Defence Science and Technology Laboratory; QinetiQ; commercial policy throughout Department; Atomic Weapons Establishment; MoD support for defence exports including international aspects of defence equipment and support

<table>
<thead>
<tr>
<th>Position</th>
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<tbody>
<tr>
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</tbody>
</table>

**Parliamentary Under-Secretary of State (Minister for Veterans)**  
**Kevan Jones** MP

Supports Minister for Armed Forces on armed forces personnel issues, with particular responsibility for defence medical services, cadets and education, pay and pensions and Gurkhas. Leads on all veterans and commemorative issues; Civilian personnel; Defence Estate; Low flying; Agencies: People, Pay and Pensions Agency, Service Personnel and Veterans Agency, MoD Police and Guarding Agency; Hydrographic Office and Met Office; Armed Forces Parliamentary Scheme/visits by Peers and MPs; Recruitment and retention; Service charities

<table>
<thead>
<tr>
<th>Position</th>
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</tr>
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<tbody>
<tr>
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</table>

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Chief of Defence Materiel
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Parliamentary Under-Secretary of State (Minister for International Defence and Security)
Rt Hon Baroness Taylor of Bolton

Parliamentary Under-Secretary of State (Minister for Veterans)
Kevan Jones MP

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See Executive Agencies section for full details
Defence Analytical Services and Advice [p493]
Defence Equipment and Support Organisation [p493]
Defence Science and Technology Laboratory [p495]
Defence Storage and Distribution Agency [p496]
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Defence Vetting Agency [p497]
Intelligence Collection Group [p506]
Met Office [p512]
Ministry of Defence Police and Guarding Agency [p513]
People, Pay and Pensions Agency [p519]
Service Children’s Education [p528]
Service Personnel and Veterans Agency [p529]
United Kingdom Hydrographic Office [p541]
NON-DEPARTMENTAL PUBLIC BODIES
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National Army Museum [p654]
National Museum of the Royal Navy [p657]
Oil and Pipelines Agency [p663]
Royal Air Force Museum [p671]

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Armed Forces’ Pay Review Body [p612]
Advisory Committee on Conscientious Objectors [p623]
Defence Nuclear Safety Committee [p627]
Defence Scientific Advisory Council [p628]
Review Board for Government Contracts [p637]
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</table>
The Department of Energy and Climate change was created in October 2008, bringing together elements of the Department for Business, Enterprise and Regulatory Reform and the Department for Environment, Food and Rural Affairs.

Moira Wallace was appointed Permanent Secretary at DECC in November 2008.
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Colin Challen MP (Lab)
Nadine Dorries MP (Con)
Charles Hendry MP (Con)
Julie Kirkbride MP (Con)
Anne Main MP (Con)
Judy Mallaber MP (Lab)
John Robertson MP (Lab)
Sir Robert Smith Bt MP (Lib Dem)
Paddy Tipping MP (Lab)
Dr Des Turner MP (Lab)
Mike Weir MP (SNP)
Dr Alan Whitehead MP (Lab)

OFFICERS
Clerks
Robert Cope
Tom Goldsmith

Media Officer
Hannah Pearce
NON-DEPARTMENTAL PUBLIC BODIES
See Non-Departmental Public Bodies section for full details

EXECUTIVE
Civil Nuclear Police Authority [p620]
Coal Authority [p621]
Nuclear Decommissioning Authority [p661]

ADVISORY
Advisory Committee on Carbon Abatement Technologies [p617]
Fuel Poverty Advisory Group [p635]
Renewables Advisory Board [p671]
UK Chemical Weapons Convention National Authority Advisory Committee [p682]
The department aims to: build a low carbon, resource efficient economy, help people adapt to changes, deal with environmental risks and make the most of opportunities to secure a sustainable society and a healthy environment. The department seeks to achieve these objectives through: dealing with environmental risks, promoting an economy that produces less carbon and uses resources more efficiently, ensures a thriving farming sector and a sustainable, healthy and secure food supply.

**Staff: 3,120**

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The overarching challenge for Defra is to secure a healthy environment in which we and future generations can prosper. Central to achieving these goals we will need to promote a sustainable, low-carbon resource-efficient economy and secure a healthy natural environment for us all to deal with environmental risks. We also need to ensure that we have a thriving farming sector and a sustainable, healthy and secure food supply.

Defra is also responsible for enabling adaptation to the inevitable impacts of climate change. The Earth’s climate is changing and cutting carbon emissions is a priority. But all of us – individuals, businesses, Government and public authorities – will also need to adapt our behavior to respond to the challenges of climate change.

These challenges can only be met by a respected Department, making it vital that we focus on delivering to the needs of our many customers efficiently and effectively. Defra will do this while maintaining high levels of protection of human, animal, and plant health and ensuring the environment and economy are resilient to risks such as those from flooding, disruption to food or water supply.

Defra champions Sustainable Development, helping Government as a whole to deliver economic, social and environmental sustainability. Defra is also the focal point for rural policy, supporting strong rural communities and ensuring that dispersed rural needs are reflected in social and place-based policies across Government. The Department has a strong international dimension, with a critical role in both European Union and global policy making.

Helen Ghosh
MINISTERS

Secretary of State for Environment, Food and Rural Affairs  Rt Hon Hilary Benn MP
Overall responsibility for all Departmental issues. Represents UK at EU Agriculture and Fisheries Council, shares responsibility with Secretary of State for Energy and Climate Change for representing the UK at EU Environment Council, and leads for UK in other international negotiations on sustainable development and environmental issues

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Farming for the future programme; Rural Payments Agency; Food chain programme, stakeholder engagement and delivery; Animal welfare programme; Exotic animal disease policy programme and emergency response capability; Bovine TB programme; Endemic animal disease; Veterinary policy; Animal Health; Minister for the Horse; CAP reform and EU strategy programmes, evidence and knowledge base; Responsibility and Cost Sharing Programme; Waste and recycling; Environment Agency; Commons handling of sustainable development, Sustainable Development Commission, sustainable consumption and production

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Katrina Williams [biog p173]

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Bill Stow CMG [biog p160]

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Gill Aitken [biog p4]
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See Non-Departmental Public Bodies section for full details

EXECUTIVE
Agricultural Wages Board for England and Wales [p609]
Agriculture and Horticulture Development Board [p609]
Environment Agency [p631]
Food from Britain [p634]
Gangmasters Licensing Authority [p635]
Joint Nature Conservation Committee [p647]
National Forest Company [p655]
Natural England [p659]
Royal Botanic Gardens Kew [p672]

ADVISORY
Air Quality Expert Group [p610]
Council of Food Policy Advisers [p624]
Darwin Advisory Committee [p627]
Farm Animal Welfare Council [p634]
Advisory Committee on Hazardous Substances [p638]
Independent Agricultural Appeals Panel [p643]
Inland Waterways Advisory Council [p646]
Advisory Committee on Organic Standards [p664]
Advisory Committee on Packaging [p664]
Pesticide Residues Committee [p666]
Advisory Committee on Pesticides [p666]
Committee on Radioactive Waste Management [p669]
Advisory Committee on Releases to the Environment [p670]
Royal Commission on Environmental Pollution [p672]
Science Advisory Council [p673]
Joint Working Group on Sharing Responsibilities and Costs of Animal Disease [p676]
Spongiform Encephalopathy Advisory Committee [p678]
Sustainable Development Commission [p679]
Veterinary Products Committee [p684]
Veterinary Residues Committee [p684]
Zoos Forum [p688]

TRIBUNAL
Agricultural Land Tribunals (England) [p609]
Commons Commissioners [p621]
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Globalisation means that the security and prosperity of people in Britain is directly affected by what happens overseas. There is no longer a clear distinction between foreign and domestic policy. It follows that the Foreign and Commonwealth Office (FCO) is at the heart of the Government’s work to improve the lives of British people. We sum up our mission as Better World: Better Britain.

The FCO has a staff of 16,000 in a global network of 260 diplomatic posts, and in the FCO head office in the UK. We work closely with all other Government Departments, many of whom use our overseas posts as a platform for doing their international work.

The FCO brings unique skills to the whole of Government: our global reach, our knowledge of foreign countries, their languages and cultures, our negotiating and influencing talents, and a strong tradition of public service. We apply these by delivering benefits for Britain in a range of high-priority policy areas: from preventing and reducing conflict to persuading other countries to pursue low-carbon economic growth. We help British people abroad with our Consular services, support British exporters and those who want to invest in this country, and work with the UK Border Agency to provide visa services. We have a talented and increasingly diverse staff delivering for Britain in a rapidly changing world.

Sir Peter Ricketts
<table>
<thead>
<tr>
<th>MINISTERS</th>
<th>Secretary of State for Foreign and Commonwealth Affairs (Foreign Secretary)</th>
<th>David Miliband MP</th>
</tr>
</thead>
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<tr>
<td>Overall responsibility for Foreign and Commonwealth Office; Policy planning and research analysts; Communications, honours and Whitehall liaison</td>
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</tr>
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<td>Parliamentary Private Secretary</td>
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</tr>
<tr>
<td>Minister of State for Africa, Asia and the UN</td>
<td>Lord Malloch-Brown KCMG</td>
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</tr>
<tr>
<td>FCO business in the Lords; Afghanistan and South Asia; Africa; United Nations; Human rights; Global issues; Commonwealth; Ministerial oversight for FCO Service</td>
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</tr>
<tr>
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<tr>
<td>Minister of State for Europe</td>
<td>Caroline Flint MP</td>
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<tr>
<td>EU and Europe; Russia, South Caucasus and Central Asia; Balkans; Ukraine, Belarus and Moldova; Organisation for Security and Co-operation in Europe and Council of Europe; NATO; Public Diplomacy Board</td>
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</tr>
<tr>
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</tr>
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</tr>
<tr>
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</tbody>
</table>
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See Executive Agencies section for full details
Wilton Park [p545]

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See Non-Departmental Public Bodies section for full details

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The Great Britain-China Centre [p638]
Marshall Aid Commemoration Commission [p651]
Westminster Foundation for Democracy [p687]

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Wilton Park Academic Council [p687]

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The Department of Health is responsible for setting health and social care policy in England. The Department’s work sets standards and drives modernisation across all areas of the NHS, social care and public health.

**Staff: 2,310**

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The Department’s overall purpose is to improve health and well-being. It has three strategic objectives:

- Ensure better health and well-being for all: helping you stay healthy and well, empowering you to live independently, and tackling inequalities
- Ensure better care for all: the best possible health and social care, offering safe and effective care, when and where you need help, and empowering you in your choices
- Provide better value for all: delivering affordable, efficient and sustainable services, contributing to the wider economy and the nation.

In working towards this purpose and these objectives, the Department has two distinct roles: we carry all the responsibilities of a Department of State and we provide leadership for the NHS as well as for the social care and public health agendas.

In its work with the NHS the Department is seeking to move power and decision-making as far as possible down to the local level, to promote locally responsive services which answer to the needs of individual patients, within a national framework of strategic priorities.

On social care, the Government is focused on reforming the system to meet rising expectations and demographic changes. The Department is seeking to develop more personalised services which put the user at the heart. These will be supported by a reform strategy to make the funding of the care and support system sustainable in the long term.

In its wider work to promote health and well-being the Department works in partnership across and beyond government, including work with local government, to tackle challenges such as health inequalities, smoking and childhood obesity. On health protection, the Department leads for Government on preparations in the event of a flu pandemic.

Alongside these new challenges, there are also the important ongoing tasks of maintaining strong finances and value for money across all our programmes, and continuing to ensure the delivery of improvements in services and in health.

Hugh Taylor
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See Executive Agencies section for full details
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NHS Purchasing and Supply Agency [p515]

NON-DEPARTMENTAL PUBLIC BODIES

See Non-Departmental Public Bodies section for full details
EXECUTIVE

Alcohol Education and Research Council [p610]
Care Quality Commission [p618]
General Social Care Council [p636]
Council for Healthcare Regulatory Excellence [p639]
Human Fertilisation and Embryology Authority [p642]
Human Tissue Authority [p642]
Monitor [p653]
NHS Appointments Commission [p660]
Nursing and Midwifery Council [p662]
Postgraduate Medical Education and Training Board [p668]

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Expert Advisory Group on AIDS [p609]
Advisory Committee on Antimicrobial Resistance and Healthcare Associated Infection [p611]
Advisory Committee on Borderline Substances [p614]
Committee on Carcinogenicity of Chemicals in Food, Consumer Products and the Environment [p617]
Advisory Committee on Clinical Excellence Awards [p620]
Advisory Committee on Dangerous Pathogens [p627]
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Joint Committee on Vaccination and Immunisation [p684]
The Home Office works at a local, national and international level to protect the public through: helping people feel secure in their homes and local communities; cutting crime; leading visible responsive and accountable policing; protecting the public from terrorism; securing our borders and controlling migration for the benefit of our country; safeguarding people’s identity and the privilege of citizenship.

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Working together to protect the public is the core purpose of the Home Office, and also the title of our three year strategy, published in February 2008, which sets out our forward plans.

We work with our partners and the public at local, national and international level to deliver seven strategic objectives:

1. Help people feel secure in their homes and local communities
2. Cut crime, especially violent, drug and alcohol related crime
3. Lead visible, responsive and accountable policing
4. Protect the public from terrorism
5. Secure our borders and control migration for the benefit of our country
6. Safeguard people’s identity and the privileges of citizenship
7. Support the efficient and effective delivery of justice

The Home Office has a budget of over £9 billion and about 30,000 staff. Most of these work in three executive agencies: the UK Border Agency, the Identity and Passport Service and the Criminal Records Bureau. Another new feature is the Office of Security and Counter Terrorism, which is part of the Home Office but leads on domestic counter terrorism across Government.

The Home Office is in the middle of a three year programme to transform its capability. This focuses on better leadership and improved skills, systems, processes and delivery.

David Normington
MINISTERS

Secretary of State for the Home Department (Home Secretary)  Rt Hon Jacqui Smith MP

Overall responsibility for work of Home Office

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Minister of State (Borders and Immigration)  Phil Woolas MP

Borders and immigration strategy, policy and performance: border security including visas and border force, enforcement, controlling migration, asylum, earned citizenship; Strategic oversight of work on identity; International policy

Parliamentary Private Secretary  Marsha Singh MP  020 7219 4516

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Private Secretary  Michael MacMillan  020 7035 0195

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Minister of State (Policing, Crime and Security)  Vernon Coaker MP

Strategy and policy on the police, including: delivering new performance management arrangements and the confidence target, policing pledge, cutting bureaucracy, neighbourhood policing, National Policing Improvement Agency (NPIA), leadership and modernisation, Independent Police Complaints Commission (IPCC), Police collaboration and protective services; Overall lead on crime, in particular: violent crime, youth crime strategy; Community confidence: implementing Casey review, community crime fighters, information and crime mapping; Security and counter-terrorism, with particular responsibility for: counter-terrorism and policing, Prevent, oversight of legislation; Government response to Magee review

Parliamentary Private Secretary  Phil Wilson MP  020 7219 4966

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Private Secretary  Laura Ratcliffe  020 7035 0201

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Parliamentary Under-Secretary of State (Crime Reduction)  Alan Campbell MP

Support to Minister of State on crime, in particular: anti-social behaviour, alcohol and drugs, women’s safety, domestic violence and forced marriage, sexual offending, prostitution, trafficking, violent crime policy, youth crime including implementation of the youth crime action plan (YCAP), crime prevention and criminal justice system, including National Criminal Justice Board (NCJB), forensic science, Forensic Science Service and DNA; Serious and organised crime, Serious Organised Crime Agency (SOCA) and asset recovery, public order, including football hooliganism, Security Industry Authority (SIA), Parliamentary business lead

Private Secretary  Paul Daly  020 7035 6767

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Parliamentary Under-Secretary of State (Security and Counter-terrorism)  Admiral Lord West of Spithead GCB DSC

Contest strategy and implementation; Pursue - policy, operations, individual cases; Prepare; Protect; Counter-terrorism science and technology; Olympic security; Counter-terrorism international; Home Office role in national security strategy; Civil contingencies; Extradition, mutual legal assistance, judicial co-operation; Home Office business in House of Lords; Home Office Science and Procurement (both maternity cover for Meg Hillier)
Parliamentary Under-Secretary of State (on maternity leave) (Identity) Meg Hillier MP
Parliamentary Under-Secretary of State (maternity cover) (Identity) Shahid Malik MP

Identity and Passport Service (including General Register Office); Identity cards and identity management, including: ID cards for foreign nationals, Critical workers identity cards (CWIC), ID cards for young people; Criminal records and criminal information systems, including Criminal Records Bureau (CRB) and support to Minister of State on government response to Magee review; Safeguarding vulnerable people, including the Independent Safeguarding Authority (ISA); Support to Vernon Coaker on violent crime: tackling knives action programme, tackling gangs action programme; European Union lead and support on international policy; Freedom of information; Correspondence champion; Support to Phil Woolas on borders and immigration; Refugee integration; Environmental issues lead; Better regulation; Race and equality; Local government

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Spokesperson in the House of Lords Admiral Lord West of Spithead GCB DSC
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James Hall [biog p70]

Chief Executive, Forensic Science Service
Dr David Werrett

Chief Executive, UK Border Agency
Lin Homer CB [biog p79]

Director-General, Crime and Policing Group
Stephen Rimmer

Director-General, Financial and Commercial Group
Helen Kilpatrick [biog p91]

Director-General, Human Resources
Kevin White CB [biog p173]

Director-General, Strategy and Reform Directorate
Peter Makeham CB [biog p107]
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Yasmin Diamond [biog p43]

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Ann Cryer MP (Lab)
David Davies MP (Con)
Janet Dean MP (Lab)
Patrick Mercer MP (Con)
Margaret Moran MP (Lab)
Gwyn Prosser MP (Lab)
Bob Russell MP (Lib Dem)
Martin Salter MP (Lab)
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Senior Committee Assistant
Darren Hackett

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Ameet Chudasama
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Patrick Mercer MP (Con)

Members
Karen Buck MP (Lab)
David Davies MP (Con)
Martin Salter MP (Lab)
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See Executive Agencies section for full details
Criminal Records Bureau [p492]
Forensic Science Service [p502]
Identity and Passport Service [p504]
UK Border Agency [p536]

NON-DEPARTMENTAL PUBLIC BODIES

See Non-Departmental Public Bodies section for full details

EXECUTIVE
Office of the Immigration Services Commissioner [p643]
Independent Police Complaints Commission [p644]
Independent Safeguarding Authority [p645]
Security Industry Authority [p675]
Serious Organised Crime Agency [p676]

ADVISORY
Animal Procedures Committee [p611]
Advisory Council on the Misuse of Drugs [p633]
National Policing Improvement Agency [p658]
Poisons Board [p667]
Police Advisory Board (England and Wales) [p667]
Police Negotiating Board [p667]

TRIBUNAL
Investigatory Powers Tribunal [p647]
Office of Surveillance Commissioners [p662]
Police Arbitration Tribunal [p667]
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Ian Watmore became the new Chief Executive of the Football Association from June 2009. At the time of passing for press, no replacement for him as Permanent Secretary had been announced.
MINISTERS

Secretary of State for Innovation, Universities and Skills  Rt Hon John Denham MP
Overall responsibility for developing, implementing and communicating policies to promote talent, research and innovation; Overall responsibility for performance of Department and Department’s Non-Departmental Public Bodies (NDPBs), including National Apprenticeships Service; Lead responsibility for Department’s response to economic challenges facing UK

Parliamentary Private Secretary  Lyn Brown MP  020 7219 6999  Fax: 020 7219 0864
brownl@parliament.uk

Special Advisers
Josie Cluer  020 3300 8039
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Ann Rossiter  020 3300 8039
ann.rossiter@dius.gsi.gov.uk

Principal Private Secretary  Emran Mian  020 3300 8002  Fax: 020 3300 8848
denham.ps@dius.gsi.gov.uk


Minister of State for Science and Innovation  Rt Hon Lord Drayson
Promoting world-class research in UK and conversion of science into wealth through innovation, including: working across Government to innovate through government procurement, science and innovation network, chairing Science and Innovation Cabinet Committee, sponsorship of Foresight programme, delivering and further developing recommendations of Innovation Nation White Paper and Sainsbury Report, relationships with Research Councils, enhancing profile and take-up of science, technology, engineering and maths subjects, science and society. Technology Strategy Board, British National Space Centre, National Weights and Measures Laboratory, Design Council, National Endowment for Science, Technology and the Arts, Energy Technologies Institute and Commission for Environmental Markets and Economic Performance; Leads cross-Government Office for Life Sciences

Parliamentary Private Secretary  Linda Gilroy MP  020 7219 4416  Fax: 020 7219 0987
gilroyb@parliament.uk

Private Secretary  Julian MacCormac  020 3300 8010  Fax: 020 3300 8985
drayson.ps@dius.gsi.gov.uk

Minister of State for Higher Education and Intellectual Property  Rt Hon David Lammy MP
Higher education (HE), including building strong relationships across the HE sector, HE teaching quality, Research Assessment Exercise/Research Excellence Framework in HE, ensuring HE institutions contribute fully to innovation agenda, Climate change campaign in HE, higher level skills, voluntary giving, student support policy, transition to Customer First, Student Loans Company, Student loans sale; Department’s contribution to Government-wide counter-terrorism work; UK Intellectual Property Office (UK-IPO)

Parliamentary Private Secretary  Dr Roberta Blackman-Woods MP  020 7219 4982  Fax: 020 7219 8018
blackman-woods@parliament.uk

Private Secretary  Robert Kettell  020 3300 8027  Fax: 020 3300 8985
lammy.ps@dius.gsi.gov.uk

Parliamentary Under-Secretary of State for Further Education  Siôn Simon MP
Further education (FE) sector including developing the sector, sponsorship of Learning and Skills Council (LSC), LSC budgets and annual grant letter, transition to Skills Funding Agency; Skills Accounts, Adult Advancement and Careers Service, integrating employment and skills, informal adult learning, English for speakers of other languages, skills for life, offender learning, quality and standards in FE, Improvement Service and Lifelong Learning UK, qualifications reform, regional policy, including Regional Development Agencies (RDAs) and Multi-Area Agreement (MAAs); Migration and skills

Private Secretary  Laurence Rockey  020 3300 8016
simon.ps@dius.gsi.gov.uk
Parliamentary Under-Secretary of State for Skills and Apprenticeships

Lord Young of Norwood Green

Engaging employers in Train to Gain, building employer support for apprenticeships, Skills Pledge, National Skills Academies, Sector Skills Councils, including Sector Compacts, UK Commission for Employment and Skills, Manufacturing strategy, Union Learn, Investors in People, world skills, third sector skills and Olympic skills. Minister for Students in Higher Education, including Student Listening programme; Minister for Students in Further Education; Minister for corporate affairs in Department, including sustainability

Private Secretary Kellie Hurst 020 3300 8025 young.ps@dius.gsi.gov.uk

Parliamentary Clerk Helen Heyden helen.heyden@dcsf.gsi.gov.uk

Spokespeople in the House of Lords Rt Hon Lord Drayson, Lord Young of Norwood Green

CIVIL SERVANTS

Permanent Secretary
To be appointed

Government Chief Scientific Adviser
Prof John Beddington CMG [biog p12]

Private Secretary to Government Chief Scientific Adviser
Darren Hughes 020 3300 8551 darren.hughes@dius.gsi.gov.uk

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Strategy and Communications Directorate
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**Earth Observation**
Dr Arwyn Davies
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**Innovation, British National Space Centre**
To be appointed

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**Technology and Industrial Policy**
Ian Gibson

**UK Space Policy and European Relations**
To be appointed

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**Director**

**Innovation**
To be appointed

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Program Manager
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Skills Funding Agency Transition Directorate

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Susan Pember [biog p129] susan.pember@dius.gsi.gov.uk

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Sue Pickerill sue.pickerill@dius.gsi.gov.uk
College and Provider Investment, Funding and Infrastructure
Ruth Curry ruth.curry@dius.gsi.gov.uk
FE and Skills, Strategy and Analysis
Dr Bob Butcher bob.butcher@dius.gsi.gov.uk
Finance and Performance Division
Chris Thompson chris.thompson@dius.gsi.gov.uk
Skills Funding Agency
Bobbie McClelland bobbie.mcclelland@dius.gsi.gov.uk

MANAGEMENT BOARD

Chair
Permanent Secretary
To be appointed

Members
Director-General, Business and Innovation
Philip Rycroft [biog p147]
Director-General of Finance and Corporate Services
Bill Dickinson [biog p43]
Director-General, Science and Research Group
Prof Adrian Smith [biog p156]
Director-General, Universities and Skills Group
Stephen Marston [biog p110]
Director of Human Resources, Employee Engagement and Change
Shirley Pointer [biog p134]
Director of Strategy
Zina Etheridge
Director of Strategy and Communications
Alun Evans
Government Chief Scientific Adviser and Head of the Government Office for Science
Prof John Beddington CMG [biog p12]
Learning and Skills Council/Skills Funding Agency
Susan Pember [biog p129]
Non Executive Board Members
Alan Aubrey
Dr Julia King CBE
Dame Julie Mellor

HOUSE OF COMMONS SELECT COMMITTEE
Innovation, Universities, Science and Skills
House of Commons, 7 Millbank, London SW1P 3JA
Tel: 020 7219 2793/4 Fax: 020 7219 0896
E-mail: iuscomm@parliament.uk Website: www.parliament.uk/ius

Chair
Phil Willis MP (Lib Dem)

Members
Dr Roberta Blackman-Woods MP (Lab)
Timothy Boswell MP (Con)
Ian Cawsey MP (Lab)
Nadine Dorries MP (Con)
Dr Ian Gibson MP (Lab)
Dr Evan Harris MP (Lib Dem)
Dr Brian Iddon MP (Lab)
Gordon Marsden MP (Lab)
Dr Bob Spink MP (Ind)
Ian Stewart MP (Lab)
Dr Des Turner MP (Lab)
Robert Wilson MP (Con)

OFFICERS
Clerk
Sarah Davies

Second Clerk
Glenn McKee

Committee Specialist
Dr Christopher Tyler

Media Officer
Becky Jones

Senior Committee Assistant
Ana Ferreira

Committee Assistants
Camilla Brace
Anna Browning

Committee Support Assistant
Jim Hudson

EXECUTIVE AGENCIES
See Executive Agencies section for full details
National Measurement Office   [p514]
UK Intellectual Property Office [p540]
NON-DEPARTMENTAL PUBLIC BODIES

See Non-Departmental Public Bodies section for full details

EXECUTIVE
Arts and Humanities Research Council [p612]
Biotechnology and Biological Research Council [p613]
British Hallmarking Council [p615]
ConstructionSkills [p623]
Design Council [p628]
Economic and Social Research Council [p630]
Energy Technologies Institute [p630]
Engineering and Physical Sciences Research Council [p630]
Engineering Construction Industry Training Board [p631]
Office for Fair Access [p633]
Higher Education Funding Council for England [p640]
Investors in People (UK) [p647]
Learning and Skills Improvement Service [p648]
Learning and Skills Council [p649]
Medical Research Council [p652]
National Endowment for Science, Technology and the Arts [p655]
National Physical Laboratory [p658]
Natural Environment Research Council [p660]
Science and Technology Facilities Council [p674]
Student Loans Company Ltd [p679]
Technology Strategy Board [p680]

ADVISORY
UK Commission for Employment and Skills [p683]

ASSOCIATED OFFICE

Government Skills
Admiralty Arch, The Mall, London SW1A 2WH
Tel: 020 7276 1611
E-mail: info@government-skills.gov.uk Website: www.government-skills.gov.uk

The Sector Skills Council for Central Government

Chief Executive
Dr Andrew McDonald [biog p102] 020 3300 8976
andrew.mcdonald@government-skills.gsi.gov.uk

Heads
Policy and Projects
Sarah Tyerman 020 3300 8823
sarah.tyerman@government-skills.gsi.gov.uk

Strategy and Performance
Rob Brightwell 020 3300 8891
rob.brightwell@government-skills.gsi.gov.uk
Responsible for promoting sustainable development and reducing poverty around the world; works to fulfill the internationally agreed ‘Millennium Development Goals’, to be achieved by 2015 which seek to eradicate extreme poverty and hunger; achieve universal primary education; promote gender equality and empower women; reduce child mortality; improve maternal health; combat HIV & AIDS, malaria and other diseases; ensure environmental stability; and develop a global partnership for development.

Staff: 1,650

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The Department for International Development leads the British government’s fight against world poverty. We focus on the Millennium Development Goals promoting poverty reduction, education, maternal health, gender equality, combating child mortality, AIDS and other diseases.

We help lift three million people permanently out of poverty every year. Nine out of ten Tanzanian children are now enrolled in school and across the globe we support five million children through primary school. Two million HIV/AIDS sufferers in Africa have anti-retroviral treatment, and two million more people in India have access to clean water.

There is still progress to be made and the impact of the global economic crisis has been huge. The downturn has demonstrated that in a globalised world, security – be it economic, physical or climate – is indivisible. Development aid is our contribution to solving those challenges that no country can solve on its own.

The UK is a world leader on international development and it is our role to ensure that this translates into measurable, real progress for the poor.

Nemat (Minouche) Shafik
MINISTERS

Secretary of State for International Development  Rt Hon Douglas Alexander MP

Approval of country strategies and budget support for Africa, South Asia, Afghanistan, Europe, Middle East, Americas, Central Asia, Iraq; Middle East peace process/Palestine; Reform of international institutions (World Bank, UN, EC etc); Major donors (G8, US, Germany, France, Italy, Japan, EC/EU); Climate change; Stabilisation in post-conflict countries; Growth and trade; Millennium Development Goals Call to Action; Resource allocation; Communications; Gender; Lead on inter-departmental relations

Parliamentary Private Secretary  Kerry McCarthy MP 020 7219 4510 Fax: 020 7219 8105

Special Adviser  Richard Darlington 020 7023 0205 r-darlington@dfid.gov.uk

Principal Private Secretary  Matt Baugh 020 7023 0419 privatesecretary@dfid.gov.uk

Minister of State  Gareth Thomas MP

Trade (joint with BERR); Multi-lateral institutions and instruments (including follow-up to UN High-Level Event, international institutional reform, UN reform, climate change); Europe and donor relations; Parliament – available to support Douglas Alexander across all geographical and policy issues

Parliamentary Private Secretary  To be appointed

Private Secretary  Alasdair Wardhaugh 020 7023 1212 pspuss-thomas@dfid.gov.uk

Parliamentary Under-Secretary of State  Ivan Lewis MP

Africa (including African Development Bank [ADB]); Human development; Aid effectiveness; Global funds and development finance institutions; Governance and social development; Food prices and nutrition; Human resources; DFID Green Minister; Parliament – available to support Douglas Alexander across all geographical and policy issues

Private Secretary  Debbie Palmer 020 7023 0621 d-palmer@dfid.gov.uk

Parliamentary Under-Secretary of State  Michael John Foster MP

South Asia; Middle East, Caribbean, North, Central and East Asia; Brazil, Russia, India and China policy and Overseas Territories; Research; Conflict, humanitarian, security and stabilisation; Water, sanitation, environment; Growth and investment, including Commonwealth Development Corporation; PREVENT; Regional development banks (except ADB) and debt; Finance and corporate performance; Parliament – available to support Douglas Alexander across all geographical and policy issues

Private Secretary  Greg Hicks 020 7023 0150 psfoster@dfid.gov.uk

Parliamentary Clerk  Jo Smith 020 7023 0559 Fax: 020 7023 0831 j-smith@dfid.gov.uk

Spokesperson in the House of Lords  Lord Tunnicliffe

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Corporate Performance
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- Audit Committee: chaired by one of the non-executive directors
- Development Committee: Chaired by the Director-General for Country Programmes
- Human Resources Strategy Committee: Chaired by the Director-General for Corporate Performance
- Investment Committee: Chaired by the Director-General for Corporate Performance
- SCS Pay and Management Committee: Chaired by the Permanent Secretary

Chair
Nemat Shafik [biog p152]

Members
- Acting Director-General, Corporate Performance
  Sam Sharpe [biog p154]
- Director-General, Country Programmes
  Mark Lowcock [biog p99]
- Director-General, International
  Martin Dinham CBE [biog p44]
- Non-Executive Directors
  Peter Farrar
  Bill Griffiths
  Doreen Langston
  David MacLeod
  Ann Rennie

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- Hugh Bayley MP MP (Lab)
- John Bercow MP (Con)
- Richard Burden MP (Lab)
- Stephen Crabb MP (Con)
- Mark Hendrick MP (Lab/Co-op)
- Daniel Kawczynski MP (Con)
- Virendra Sharma MP (Lab)
- Marsha Singh MP (Lab)
- Andrew Stunell OBE MP (Lib Dem)

OFFICERS

Clerk
Carol Oxborough

Second Clerk
Keith Neary

Committee Specialists
Chloë Challender
Dr Anna Dickson
NON-DEPARTMENTAL PUBLIC BODY
See Non-Departmental Public Bodies section for full details

ADVISORY
Commonwealth Scholarship Commission in the UK [p622]
The Ministry of Justice has responsibility for the courts, sentencing, prisons, rehabilitation and policies such as voting, crown dependencies, human rights, tribunals and freedom of information.

**Staff: 2,870**

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Ministry of Justice: working for a democratic and just society.

The Ministry of Justice was formed in 2007 to improve the ability of the justice system to serve the public. It brings together the former Department for Constitutional Affairs, the National Offender Management Service (NOMS) and hosts the tri-lateral Office for Criminal Justice Reform.

Our Departmental Strategic Objectives

Our strategic objectives are the main outcomes we will deliver for the public. All our work should contribute to one or more of our strategic objectives. Each DSO is led by one of four business groups, providing a clear line of accountability to the Corporate Management Board (CMB) and ministers.

The Corporate Performance Group supports these four groups, providing services such as finance, IT, human resources, communications, planning and performance management.

Individual business units (down to teams and individuals) develop their local business and personal objectives so that they contribute to their relevant DSO or DSOs:

- DSO2 – Access to Justice: Delivering fair and simple routes to civil and family justice
- DSO3 – National Offender Management Service: Protecting the public and reducing re-offending
- DSO4 – Criminal Justice: A more effective, transparent and responsive criminal justice system for victims and the public

Corporate performance links into each of the DSOs through service, strategy and standards, expert advice and performance management. We have a major role to play in key areas of public interest such as offender management and prison capacity building, as well as ensuring access to justice through provision of legal aid; improving provision of courts services; and reforming the Tribunals service. We also have responsibility for taking forward a programme of constitutional renewal, giving people more say in the way they are governed, increasing participation in the democratic process and engaging people across the country in what it means to be British.

We are also capitalising on opportunities to work more effectively together and with others, to improve and join up services for our users, stakeholders and the public, and to deliver value for money. Following a wide-ranging organisational review, we now have new governance arrangements, a new corporate management board and a new organisational structure.

The detailed design beneath this is ongoing and there will continue to be some changes to people and roles over the coming months; however we now have a structure in place that will support delivery of our purpose and objectives.

Suma Chakrabarti
### Ministries

#### Lord Chancellor and Secretary of State for Justice  
**Rt Hon Jack Straw MP**

Overall strategy, resourcing; Judicial appointments, judicial diversity; Constitutional renewal, Lords reform; Party funding

<table>
<thead>
<tr>
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**Rt Hon David Hanson MP**

National Offender Management Service; Industrial relations; Youth Justice

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<thead>
<tr>
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See Executive Agencies section for full details
Her Majesty’s Courts Service [p491]
HM Land Registry [p508]
The National Archives [p514]
HM Prison Service [p520]
Office of the Public Guardian [p525]
Tribunals Service [p531]

NON-DEPARTMENTAL PUBLIC BODIES

See Non-Departmental Public Bodies section for full details

EXECUTIVE

Administrative Justice and Tribunals Council [p608]
Criminal Cases Review Commission [p624]
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Judicial Appointments Commission [p647]
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ADVISORY

Boundary Commission for England [p614]
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Legal Services Consultative Panel [p650]
Advisory Council on National Records and Archives [p659]
Advisory Panel on Public Sector Information [p668]
Sentencing Advisory Panel [p675]
Sentencing Guidelines Council [p676]
Strategic Investment Board [p679]
Victims Advisory Panel [p685]
The Attorney General’s Office’s objective is to provide high-grade legal advice and support to the Attorney General and the Solicitor General (the Law Officers). The Attorney General, assisted by the Solicitor General, is the chief legal adviser to the Government. The Attorney General also has certain public interest functions, for example, in taking action to protect charities. The Attorney General has overall responsibility for The Treasury Solicitor’s Department, superintends the Director of Public Prosecutions as head of the Crown Prosecution Service (CPS), the Director of the Serious Fraud Office (SFO), Revenue and Customs Prosecutions Office, and the Director of Public Prosecutions in Northern Ireland. The Law Officers answer for these Departments in Parliament. The Attorney General and the Solicitor General also deal with questions of law arising on Government Bills and with issues of legal policy. They are concerned with all major international and domestic litigation involving the Government and questions of European Community and International Law as they may affect Her Majesty’s Government.

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Following the restoration of the devolved institutions in May 2007, the aim of the Northern Ireland Office is to support a stable devolved government in Northern Ireland which takes responsibility for policing and justice functions at an early date.

The Northern Ireland Office is hoping that the devolution of policing and justice to the Northern Ireland Assembly will take place in the course of the year. Preparations to ensure that the organisation is ready for that transition, when it is requested by the Northern Ireland Assembly, are well in hand.

The other medium-term challenge is how best to deal with the issue of “the past”, the legacy of the troubles, and to identify an approach to the issue that is capable of commanding cross-community support.

In the meantime the NIO retains responsibility for upholding law, order and security in Northern Ireland, including the various elements of the criminal justice system. In this connection the Department continues to work to deliver an independent, fair and effective criminal justice system which supports and protects the community. It also continues to work with the Police Service of Northern Ireland and other policing partners to deliver effective and accountable policing services that can secure the confidence of the whole community and deal effectively with ongoing security concerns.

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See Executive Agencies section for full details
Compensation Agency [p491]
Forensic Science Northern Ireland [p501]
Northern Ireland Prison Service [p516]
Youth Justice Agency [p545]

NON-DEPARTMENTAL PUBLIC BODIES
See Non-Departmental Public Bodies section for full details
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Northern Ireland Human Rights Commission [p735]
Northern Ireland Police Fund [p735]
Northern Ireland Policing Board [p735]
Parades Commission for Northern Ireland [p736]
Police Ombudsman for Northern Ireland [p736]
Probation Board for Northern Ireland [p736]
Royal Ulster Constabulary George Cross Foundation [p736]

ADVISORY
Boundary Commission for Northern Ireland [p732]
Independent Assessor for Police Service of Northern Ireland Recruitment Vetting [p643]
Northern Ireland Law Commission [p661]
The Privy Council Office is an independent office of the Ministry of Justice, reporting to the Lord President of the Council

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Assistant Clerk
Georgina Holmes-Skelton

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Becky Jones

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The Department for Transport’s aim is transport that works for everyone. This means a transport system which balances the needs of the economy, the environment and society.

In support of this aim, the Department has five strategic objectives which focus on the core areas of its business:

One: To support economic competitiveness and growth by delivering reliable and efficient transport networks.

Two: To reduce transport’s emissions of carbon dioxide and other greenhouse gases with the desired outcome of avoiding dangerous climate change.

Three: To contribute to better safety, security and health and longer life expectancy through reducing the risk of death, injury and illness arising from transport and promoting travel modes that are beneficial to health.

Four: To promote greater equality of opportunity for all citizens with the desired outcome of achieving a fairer society.

Five: To improve quality of life for transport users and non-transport users and to promote as healthy natural environment.

**Staff: 2,080**
Transport touches the lives of everyone in the country. It makes a vital contribution to economic prosperity and contributes to many other Government priorities, such as tackling crime, protecting the environment and fostering social inclusion and thriving communities.

The Department’s role is to set a strategic framework within which transport services are provided by public and private sector organisations, including our own executive agencies.

Key challenges are the high and rising demand for travel; the need to support the economy while acting to combat climate change; to reduce casualties by improving safety and security; and to give everyone the access they need to jobs, services and social networks.

The Department works both to improve the operation and capacity of transport networks and services and to shape the future pattern of demand, including through land-use planning and appropriate pricing. We tackle the environmental impacts of transport through pricing, regulation, technology, consumer information and by promoting efficient use of resources. We regulate and license certain transport services and operators and deliver services ourselves: for example, driving tests and licences; safety checks on lorries and ships; air, rail and marine accident investigation; co-ordinating search and rescue; and running the government car and mail services.

Our ultimate goal is a sustainable transport system that increases choice; puts the passenger first; supports economic growth and makes a full contribution to the Government’s environmental objectives.

Robert Devereux
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Barbara Moorhouse [biog p115]

Director-General, International Networks and Environment Group
Richard Hatfield CBE [biog p74]

Director-General, Motoring and Freight Services Group
Stephen Gooding [biog p65]

Director-General, National Networks
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Philip Hollobone MP (Con)
John Leech MP (Lib Dem)
Eric Martlew MP (Lab)
David Simpson MP (DUP)
Angela C Smith MP (Lab/Co-op)
Sir Peter Soulsby MP (Lab)
Graham Stringer MP (Lab)
David Wilshire MP (Con)
Sammy Wilson MP (DUP)

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Alison Mara

Committee Assistant
Jacqui Cooksey

Committee Support Assistant
Stewart McIlvenna

EXECUTIVE AGENCIES

See Executive Agencies section for full details
Driver and Vehicle Licensing Agency [p498]
Driving Standards Agency [p499]
Government Car and Despatch Agency [p503]
Highways Agency [p503]
Maritime and Coastguard Agency [p509]
Vehicle and Operator Services Agency [p543]
Vehicle Certification Agency [p544]
NON-DEPARTMENTAL PUBLIC BODIES
See Non-Departmental Public Bodies section for full details

EXECUTIVE
British Transport Police Authority [p616]
Northern Lighthouse Board [p661]
Passenger Focus [p665]
Railway Heritage Committee [p669]
Renewable Fuels Agency [p671]
Trinity House Lighthouse Service [p682]

ADVISORY
Disabled Persons Transport Advisory Committee [p629]
Commission for Integrated Transport [p646]

TRIBUNAL
Traffic Commissioners and Deputies [p681]
HM Treasury is responsible for formulating and implementing the Government’s financial and economic policy and works to raise the rate of sustainable growth, and achieve rising prosperity, through creating economic and employment opportunities for all.

**Staff: 1,180**

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</table>
Sir Nicholas Macpherson KCB
Permanent Secretary

HM Treasury is the UK’s finance and economics ministry. Our principal aim is to raise the rate of sustainable growth, and achieve rising prosperity and a better quality of life, with economic and employment opportunities for all. We continue to provide expert macroeconomic and fiscal policy advice and forecasts of the UK’s economics prospects.

The Treasury is at the centre of the Government’s relationship with the public through our role in structuring and delivering taxes, benefits and pensions, and in ensuring sound public finances. A central aim is to halve the number of children in low-income households between 1998/99 and 2010/11, on the way to eradicating child poverty by 2020.

We aim to be a department that is also influential internationally, promoting UK economic prospects by pursuing increased productivity in the EU, international financial stability and increased global prosperity, protecting the most vulnerable.

We continually seek to improve the quality, cost-effectiveness and efficiency of public services. We aim to improve the way government does its business and we are working to keep the UK at the forefront of international standards of accountability, while also developing and maintaining financial management systems that are recognised as world class.

Nicholas Macpherson
**MINISTERS**

**Chancellor of the Exchequer**  
Rt Hon **Alistair Darling** MP  
Overall responsibility for the work of the Treasury

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<th>Special Advisers</th>
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<thead>
<tr>
<th>Council of Economic Advisers</th>
<th>Torsten Henricson-Bell</th>
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<tr>
<th>Principal Private Secretary</th>
<th>Dan Rosenfield</th>
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**Chief Secretary to the Treasury**  
Rt Hon **Yvette Cooper** MP  
Public expenditure including: spending reviews and strategic planning; in-year control; public sector pay and pensions; efficiency in public services; capital investment; and public service delivery and PSA targets; Treasury interest in devolution; Assist Chancellor where necessary on international and European issues; and oversight of integration of the tax and benefit system

<table>
<thead>
<tr>
<th>Parliamentary Private Secretary</th>
<th>John Robertson MP</th>
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<tbody>
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<thead>
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<th>Special Advisers</th>
<th>Will Mcdonald</th>
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<th>Private Secretary</th>
<th>Giles Thomson</th>
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<tbody>
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</tbody>
</table>

**Financial Secretary**  
Rt Hon **Stephen Timms** MP  
Strategic oversight of UK tax system as a whole including direct, indirect business and personal taxation; Tax credits and integration of tax and benefit system, working closely with Chief Secretary on welfare reform and child poverty; Departmental Minister for HM Revenue and Customs and Valuation Office Agency; Lead Minister on European and international tax issues and assist where necessary on broader European issues; Overall responsibility for Finance Bill; Lead Treasury Minister on third sector

<table>
<thead>
<tr>
<th>Parliamentary Private Secretary</th>
<th>To be appointed</th>
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<tr>
<th>Special Adviser</th>
<th>Graham Dale</th>
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<table>
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<tr>
<th>Private Secretary</th>
<th>Cerys Morgan</th>
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</tbody>
</table>

**Minister of State**  
**Phil Woolas** MP  
Operational delivery of UK Border Agency’s (UKBA) revenue protection functions; Delivery of targets covering revenue protection and examination of goods at frontier; In collaboration with Treasury ministerial colleagues to shape effective operational policy, based on UKBA’s experience of implementation

<table>
<thead>
<tr>
<th>Parliamentary Private Secretary</th>
<th>Marsha Singh MP</th>
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<table>
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<tr>
<th>Private Secretary</th>
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<tbody>
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</tr>
</tbody>
</table>
Exchequer Secretary  Angela Eagle MP
Enterprise and productivity including small business taxation, better regulation and support to Chancellor on economic reform; Science and innovation policy, including implementation of 10-year science strategy and research and development tax credit; Regional economic policy; Urban regeneration and social exclusion including housing and planning; Equalities policy; Environmental issues including transport taxation; Taxation of oil; Excise duties and gambling; Public/Private Partnerships including Private Finance Initiative and Partnerships UK; Royal Mint and Departmental Minister for HM Treasury; Working with Chief Secretary with responsibility for Office of Government Commerce and procurement policy; Support to Chief Secretary on public spending and selected Cabinet Committees; Assist where necessary on European issues; Working with Financial Secretary on Finance Bill

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Financial Services Secretary  Lord Myners CBE
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Dave Ramsden CBE [biog p138]
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Managing Director, Budget, Tax and Welfare Directorate
Mark Neale [biog p119]

Managing Director, International and Finance Directorate
Stephen Pickford CB [biog p131]

Managing Director, Macroeconomics and Fiscal Policy
Dave Ramsden CBE [biog p138]

 Managing Director, Public Services and Growth Directorate
Andrew Hudson [biog p81]

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Stella Manszie
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Andy Love MP (Lab/Co-op)
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Laura Humble

Senior Committee Assistant
Philip Jones
EXECUTIVE AGENCIES
See Executive Agencies section for full details
National Savings and Investments [p515]
The Royal Mint [p526]
United Kingdom Debt Management Office [p541]

NON-DEPARTMENTAL PUBLIC BODIES
See Non-Departmental Public Bodies section for full details

ADVISORY
Public Services Productivity Panel Unit [p668]
Royal Mint Advisory Committee on the Design of Coins, Medals, Seals and Decorations [p672]

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The Office of Government Commerce is an office of HM Treasury responsible for improving value for money by driving up standards and capability in procurement, from commodities buying to the delivery of major capital projects.

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Nigel Smith

Chief Information Officer, CIO Council
John Suffolk [biog p161]

Comptroller and Auditor General, National Audit Office
Amyas Morse

Director-General and Chief Executive, Ordnance Survey
Dr Vanessa Lawrence CB [biog p96]

National Statistician, Office of National Statistics
Karen Dunnell [biog p47]

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Permanent Secretary, Department for Children, Schools and Families
David Bell [biog p13]

Permanent Secretary, Department for Communities and Local Government
Peter Housden [biog p80]

Permanent Secretary, Department for Culture, Media and Sport
Jonathan Stephens [biog p139]

Permanent Secretary, Department for Environment, Food and Rural Affairs
Dame Helen Ghosh DCB [biog p62]

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To be appointed

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Robert Devereux [biog p42]

Permanent Secretary, Department for Work and Pensions
Sir Leigh Lewis KCB [biog p97]

Permanent Secretary, Department of Health
Hugh Taylor CB [biog p162]

Permanent Secretary, Foreign and Commonwealth Office
Sir Peter Ricketts KCMG [biog p141]

Permanent Secretary, Home Office
Sir David Normington KCB [biog p122]

Permanent Secretary, Ministry of Justice
Sir Suma Chakrabarti KCB [biog p27]

Second Permanent Secretary, Ministry of Defence
Ursula Brennan [biog p20]

EXECUTIVE AGENCY
See Executive Agencies section for full details
Buying Solutions [p486]
The Wales Office came into being on 1 July 1999 when most of the powers of the Secretary of State for Wales were transferred to the National Assembly for Wales under the Government of Wales Act 1998. Based in Whitehall, the Secretary of State for Wales is the key government figure liaising with the devolved administration in Wales and represents Wales’ interests in the Cabinet and in Parliament.

**Staff: 62**

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</table>
MINISTERS

**Secretary of State for Wales**  Rt Hon **Paul Murphy** MP
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HR Manager
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Tes Stranger
The DWP works to: promote opportunity and independence for all; to help individuals achieve their potential through employment, promoting work as the best form of welfare; to end poverty in all its forms, with the eradication of child poverty by 2020; and to improve rights and opportunities for disabled people.

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</table>
The Department for Work and Pensions aims to promote opportunity for all; to reduce welfare dependency and increase the country’s economic competitiveness; and to provide greater choice, personalisation and quality of service to both customers and taxpayers.

The objectives of the Department are to:

- Reduce the number of children living in poverty.
- Maximise employment opportunity for all and reduce the numbers on out-of-work benefits.
- Improve health and safety outcomes.
- Promote independence and well-being in later life, continuing to tackle pensioner poverty and implementing pension reform.
- Promote equality of opportunity for disabled people.
- Pay our customers the right benefit at the right time.
- Make the Department an exemplar of effective service delivery to individuals and employers.

Leigh Lewis
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|------------------|------------------|------------------|
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**Minister of State (Minister for Pensions and the Ageing Society)** Rt Hon Rosie Winterton MP

Pensions reform; Personal accounts, Pension, Disability and Carers Service; State pensions provision including Pension Credit; Ageing society strategy; Extending working lives (including age-discrimination in relation to retirement); Better regulation; Financial capability; Post Office Card Account

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| Private Secretary | Michael Dynan-Oakley | 020 3267 5027 |
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**Minister of State (Minister for Employment and Welfare Reform)** Rt Hon Tony McNulty MP

Labour market and the economy, labour market statistics; Welfare reform; Jobcentre Plus; Employment programmes, including future of New Deal, European Social Fund; Ethnic minority employment (Chair of EME taskforce); Migrants, refugees and asylum seekers; Adult disadvantage; Fraud and error; Income support; Jobseeker’s Allowance; Cities strategy; London child poverty; Employers (including Commission for Employment and Skills); Skills; Disadvantaged areas and regional issues; Tax credits (where DWP has an interest); Habitual Residency Test; National Insurance Numbers

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**Parliamentary Under-Secretary of State** Lord McKenzie of Luton

All DWP issues in House of Lords; Health and safety at work; Health and Safety Executive; Health, work and well-being; Sickness absence and vocational rehabilitation, statutory sick pay; Asbestos compensation; Employers liability compulsory insurance; Maternity pay; Research and statistics; Freedom of Information within DWP; DWP human rights issues; Data protection within DWP; DWP’s climate change adaptation policy. Also works with Pensions Minister on pensions issues, including Personal Accounts and specifically leads on private pensions (including the Pensions Regulator), Pensions Protection Fund, Financial Assistance Scheme, Deregulation

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**Parliamentary Under-Secretary of State (Minister for Disabled People)** Jonathan Shaw MP

Office for Disability Issues; Disability legislation; Equality and Human Rights Commission; Equality Bill; Independent Living Strategy; Disability living allowance/attendance allowance; Motability; Carer’s allowance/benefit; Access to Work; Workstep, Remploy and Supported Employment; Independent Living Fund; Incapacity benefit/Employment support allowance implementation; Lead responsibility for disability and carers’ issues in Pensions, Disability and Carers Service; Vaccine damage payments; International relations; EU business; Departmental management; DWP Change Programme; Varney and Service Transformation; Departmental IT and data security. Lead in Commons on Health and safety at work, health, work and well-being; DWP human rights issues, Freedom of Information within DWP

| Private Secretary | | |
| | Michael Shaw | |
| | | |
**Parliamentary Under-Secretary of State**  
**Kitty Ussher MP**  
Financial inclusion, debt management, Social Fund; Students; Housing and council tax benefit policy and delivery; Bereavement benefit; Industrial injuries disablement benefit; Compensation Recovery Unit; Social Security Advisory Committee; Child poverty and young people, child maintenance/support, childcare; Lone parents and partners; Work incentives; Better buildings. Leads in Commons on Departmental green issues, Maternity Pay. Support in the Commons on pensions

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Sir Leigh Lewis KCB [biog p97]

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Terry Moran CB [biog p115]

Director, Communications and Customer Champion
Sue Garrard [biog p60]

Director-General, Corporate IT and Chief Information Officer
Joe Harley CBE [biog p71]
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Harry Cohen MP (Lab)
Michael Jabez Foster DL MP (Lab)
Oliver Heald MP (Con)
John Howell OBE MP (Con)
Joan Humble MP (Lab)
Tom Levitt MP (Lab)
Greg Mulholland MP (Lib Dem)
John Penrose MP (Con)
Jenny Willott MP (Lib Dem)

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James Rhys

Second Clerk
Emma Graham

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Hanna Haas
Amy Sweeney

Media Officer
Laura Humble

Senior Committee Assistant
John-Paul Flaherty

Committee Assistant
Hannah van Schijndel

Committee Support Assistant
Jim Lawford
EXECUTIVE AGENCIES
See Executive Agencies section for full details
Child Support Agency [p489]
Jobcentre Plus [p506]
Pension, Disability and Carers Service [p518]
The Rent Service [p525]

NON-DEPARTMENTAL PUBLIC BODIES
See Non-Departmental Public Bodies section for full details

EXECUTIVE
Child Maintenance and Enforcement Commission [p618]
Independent Living Funds [p644]
Pensions Advisory Service [p665]
The Pensions Regulator [p666]
Remploy [p670]

ADVISORY
Disability Employment Advisory Committee [p628]
The Office for Disability Issues [p629]
Disability Living Allowance Advisory Board [p629]
Equality 2025: UK Advisory Network on Disability Equality [p632]
Ethnic Minority Advisory Group [p632]
Industrial Injuries Advisory Council [p645]
Personal Accounts Delivery Authority [p666]
Social Security Advisory Committee [p677]

TRIBUNAL
Pension Protection Fund Ombudsman [p665]
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<td>Food and Environment Research Agency</td>
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<td>Forensic Science Northern Ireland</td>
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Continued
Government’s agent for ensuring the health and welfare of farmed animals. It is also responsible for the prevention, detection and management of diseases in animals. Main responsibilities include: protecting the welfare of farmed animals; eradication of endemic disease; import and export certification; animal by-product regulation; and preparedness for managing exotic animal diseases.

Also responsible for licensing the trade in endangered species for conservation purposes and for ensuring that eggs are correctly labelled and that marketing regulations are being complied with. It also monitors the standard of hygiene in dairies in relation to the nation’s raw milk supply.

Number of Staff: 1,600

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Launched: 2005
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The national procurement partner for UK public services.

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COI provides marketing and communications services to the Government and public sector. The Chief Executive is the Government’s chief adviser on marketing communications.

COI is a Department reporting to the Cabinet Office, and operates as a Trading Fund.

Number of Staff: 650

Chief Executive
Mark Lund

COI Management Board

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Peter Buchanan

Non-Executive Directors
Marilyn Baxter
Chris Wood

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Business Strategy
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Mark Cross

Creative Delivery
Sally Whetton

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Provides scientific research, assessment and advice in fisheries management, environmental protection, and fish health, hygiene and aquaculture.

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Sponsored by Department for Environment, Food and Rural Affairs

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Website: www.csa.gov.uk

The CSA works to assess and calculate due child maintenance, and to establish, sustain and, where necessary, enforce collection while providing support services to those involved throughout the process. It is to be replaced by a tougher, more streamlined non-departmental public body, to be known as the Child Maintenance and Enforcement Commission with responsibility for all aspects of the new child maintenance system.

Number of Staff: 10,700

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Registers companies and collects statutory documents and returns and makes information available to the public.

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Companies House Scotland
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Registrar of Companies for Scotland
Dorothy Blair  dblair@companieshouse.gov.uk

Sponsored by Department for Business, Enterprise and Regulatory Reform
Compensation Agency
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Tel: 028 9024 9944   Fax: 028 9024 6956
E-mail: comp-agency@nics.gov.uk   Website: www.compensationni.gov.uk
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Sponsored by Northern Ireland Office
Launched: 1992

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E-mail: customerserviceshq@hmcourts-service.gsi.gov.uk   Website: www.hmcourts-service.gov.uk
Manages all courts in England and Wales below the House of Lords. Supports the work of independent judges and magistrates and works with Local Criminal Justice Boards and other agencies to improve the efficiency of the justice system.
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Kevin King
Rt Hon Lord Justice Brian Leveson
Kenneth Ludlam
Mee Ling Ng
Dr Maggie Semple OBE

Sponsored by Ministry of Justice
Launched: 2005

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Tel: 0870 909 0811
E-mail: info@crb.gsi.gov.uk Website: www.crb.gov.uk

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Number of Staff: 554

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Publishes national statistics on defence (available on website). Also provides forecasting appraisal and evaluation, statistics and analysis and interpretation on a wide range of defence activity for use within the Ministry of Defence.

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Sponsored by Ministry of Defence
Launched: 1992

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Responsible for procurement, support and sustaining of military equipment and services.

Number of Staff: 25,500

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Chief of Staff
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Chief Operating Officer
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Defence Science and Technology Laboratory
Porton Down, Salisbury, Wiltshire SP4 0JQ
Tel: 01980 613121 Fax: 01980 613004
E-mail: central-enquiries@dstl.gov.uk Website: www.dstl.gov.uk
Provides defence research and specialist technical services to the Ministry of Defence.
Number of Staff: 3,600

Chief Executive
Dr Frances Saunders

Chairman
Sir Richard Mottram GCB
[biog p116]

Deputy Chief Executive
Peter Starkey

Directors
Finance, IS and Commercial
Mark Hone
Defence Storage and Distribution Agency

DSDA, C16, C Site, Bicester OX26 1LP
Tel: 01869 256810   Fax: 01869 256389
E-mail: DSDACoSOffice@qcis.mod.uk   Website: www.dsda.org.uk

DSDA provides the only strategic warehousing and distribution function for the UK’s armed forces around the world, – storing, delivering, processing, and testing material – as well as operating the reverse supply chain. DSDA is a key enabler within the defence supply chain and operates on a global scale, delivering equipment, supplies and material that enable military operations and exercises around the world.

Number of Staff: 3,075

Chief Executive
Neil Firth 01869 259617   Fax: 01869 256389
neil.firth848@qcis.mod.uk

Directors
Strategy and Development
Brig David Martin 01869 256500   Fax: 01869 256389
david.martin328@cis.mod.uk

Chief Operations Officer
Neil Rixon 01869 256250   Fax: 01869 256389
neil.rixon796@mod.uk

Commercial
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Corporate Services
Tim Gall 01869 256074   Fax: 01869 256389
tim.gall683@mod.uk

Human Resources
Sara Bramley 01869 256556   Fax: 01869 256389
sara.bramley272@qcis.mod.uk
Operations
Col John Lewis 01869 265152 Fax: 01869 256389
john.lewis181@mod.uk

Sponsored by Ministry of Defence
Launched: 1999

Defence Support Group
Building 203, Monxton Road, Andover SP11 8HT
Tel: 01264 383295 Fax: 01264 383280
E-mail: firstname.surname@dsg.mod.uk Website: www.dsg.mod.uk

Chief Executive
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01264 383148
archie.hughes@dsg.mod.uk

Finance Director
Steve Hall 02392 543610
01264 383903
steve.hall@dsg.mod.uk

Commercial Director
Alan Lewis 01264 385780
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Land Equipment Director
David Mather 01952 672317
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Strategy Director
Keith Norris 01264 383710
keith.norris@dsg.mod.uk

HR Director
Derek Owen 01264 383159
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Chief Operating Officer
John Reilly OBE 01446 755010
john.reilly@dsg.mod.uk

Sponsored by Ministry of Defence

Defence Vetting Agency
Building 107, Imphal Barracks, Fulford Road, York YO10 4AS
Tel: 01904 662644 Fax: 01904 662765
E-mail: dvacustomersupportgm@land.mod.uk Website: www.dva.mod.uk

Grants and maintains national security clearances for armed forces personnel, Ministry of Defence staff, defence industry employees and undertakes investigation work for other government departments.

Number of Staff: 451

Chief Executive
Jacky Ridley

Heads
Customer Relations and Marketing
Mark Revell 01904 662225 Fax: 01904 662760

Field Investigations Division
Mike Calaminus 01904 662205 Fax: 01904 662677
Driver and Vehicle Licensing Agency
Longview Road, Morriston, Swansea SA6 7JL
Tel: 01792 782341  Fax: 0870 850 1285
E-mail: dvla@gtnet.gov.uk  Website: www.direct.gov.uk/motoring
Registration and licensing of drivers in Great Britain and the registration and licensing of vehicles, together with the collection and enforcement of vehicle excise duty in the UK.
Number of Staff: 6,321

Chief Executive
Noel Shanahan 01792 782798  Fax: 01792 783003
noel.shanahan@dvla.gsi.gov.uk

Directors
Central Operations
David L Evans 01792 783012  Fax: 01792 783003
david.l.evans@dvla.gsi.gov.uk

Customer Services
Andrew Rhodes 01792 784321  Fax: 01792 783003
andrew.rhodes@dvla.gsi.gov.uk

External and Corporate Services
Richard Kitchen 01792 783175  Fax: 01792 783003
richard.kitchen@dvla.gsi.gov.uk
Driving Standards Agency
The Axis, 112 Upper Parliament Street, Nottingham NG1 6LP
Tel: 0115-936 6666  E-mail: customer.services@dsa.gsi.gov.uk  Website: www.dsa.gov.uk

Driver testing for cars, motorcycles, lorries and buses and supervision of car and lorry driving instructors and approved training bodies for motorcyclists in Great Britain.

Number of Staff: 2,588

**Chief Executive**
Rosemary Thew [biog p163]  0115-936 6010  Fax: 0115-936 6580
rosemary.thew@dsa.gsi.gov.uk

**Deputy Chief Executive and Director of Strategy and Performance**
Nick Carter  0115-936 6070
nick.carter@dsa.gsi.gov.uk

**Directors**

**Business Transformation**
David Jones  0115-936 6170
david.jones@dsa.gsi.gov.uk

**Driver Education and Learning**
Jill Lewis  0115-936 6240
jill.lewis@dsa.gsi.gov.uk

**Finance and Corporate Services**
Kathy Gillatt  0115-936 6700
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**Human Resources**
Andrew Beveridge  0115-936 6900
andrew.beveridge@dsa.gsi.gov.uk

**Policy, Research and Customer Services**
Paul Butler  0115-936 6080
paul.butler@dsa.gsi.gov.uk
The Fire Service College provides fire-related training, both practical and theoretical, consultancy and library and information services for the UK Fire and Rescue Service (FRS), other UK public sector organisations, the private sector, and the wider and international market. In addition to training, the College supports learning and development in the fire and rescue service through its Organisational Development Centre.

Number of Staff: 253

Chief Executive
Sally Sheen 01608 812078 ssheen@fireservicecollege.ac.uk

Directors
Fire and Rescue Service Commercial and International Training Delivery
To be appointed

Fire and Rescue Service Organisational Development
Sue Hopgood 01608 812977 shopgood@fireservicecollege.ac.uk

Operational Adviser
Phil Toase

Head
Policy and Corporate Support, Management Board Secretariat
Chris Jacobs 01608 812225 cjacobs@fireservicecollege.ac.uk

Non-Executive Directors
Bob Evans
Jonathan Vickers

Sponsored by Department for Communities and Local Government
Launched: 1968

Fire Service College
London Road, Moreton-in-Marsh GL56 0RH
Tel: 01608 650831  Fax: 01608 651788  Website: www.fireservicecollege.ac.uk
The Food and Environment Research Agency’s role is to provide robust evidence, rigorous analysis and professional advice to Government, international organisations and private sector in support of developing a sustainable food chain, a healthy natural environment and protection from biological and chemical riots. Fera has three distinct areas of responsibility: regulation; policy and risk; research and assurance; response and recovery. Fera was formed by a merger of the Central Science Laboratory with Defra’s Plant Health Division (including Bee Health and the Plant Health and Seeds Inspectorate), the Plant Variety Rights Office and Seeds Division, and the UK Government Decontamination Service.

Number of Staff: 850

Chief Executive
Adrian Belton 01904 462400 Fax: 01904 462256
adrian.belton@fera.gsi.gov.uk

Chief Scientist
Prof Nicola Spence 01904 462415 Fax: 01904 462256
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Director of Policy and Regulation
Tony Harrington 01904 462296 Fax: 01904 462256
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Director of External Affairs
Angus Hearmon 01904 462284 Fax: 01904 462256
angus.hearmon@fera.gsi.gov.uk

Director of Operations
Mike Wray 01904 462384 Fax: 01904 462256
mike.wray@fera.gsi.gov.uk

Director of Finance and Corporate Services
Paul Whitfield 01904 462275 Fax: 01904 462256
paul.whitfield@fera.gsi.gov.uk

Sponsored by Department for Environment, Food and Rural Affairs
Launched: 2009

Forensic Science Northern Ireland
151 Belfast Road, Carrickfergus BT38 8PL
Tel: 028 9036 1888 Fax: 028 9036 1900
E-mail: forensic.science@fsni.gov.uk Website: www.fsni.gov.uk

Provides scientific support in the investigation of crime and expert evidence to the courts in Northern Ireland.

Number of Staff: 190

Chief Executive
Stan Brown

Sponsored by Northern Ireland Office
Launched: 1995
Forensic Science Service
Trident Court, 2920 Solihull Parkway, Birmingham Business Park, Birmingham B37 7YN
Tel: 0121-329 5200 Fax: 0121-329 8405
Website: www.forensic.gov.uk
Provides scientific support in the investigation of crime and expert advice to the courts.
Number of Staff: 2,447
Chair
Bill Griffiths
Sponsored by Home Office
Launched: 1991
Forest Enterprise
620 Bristol Business Park, Coldharbour Lane, Bristol BS16 1EJ
Tel: 0117-906 6000 Fax: 0117-931 2859
Manages 259,000 hectares of Forestry Commission estate in England.
Number of Staff: 965
Chief Executive
Simon Hodgson 0117-906 6000
simon.hodgson@forestry.gsi.gov.uk
Sponsored by Forestry Commission
Forest Research
Alice Holt Lodge, Farnham GU10 4LH
Tel: 01420 22255 Fax: 01420 23653
E-mail: research.info@forestry.gsi.gov.uk Website: www.forestresearch.gov.uk
Northern Research Station, Roslin, Midlothian EH25 9SY
Tel: 0131-445 2176 Fax: 0131-445 5124
Forestry and tree related research, development and technical services
Number of Staff: 270
Chief Executive
Dr James Pendlebury 0131-445 8710 (NRS)
01420 526245 (AH)
james.pendlebury@forestry.gsi.gov.uk
Research Director
Prof Peter Freer-Smith 01420 526211
peter.freer-smith@forestry.gsi.gov.uk
Sponsored by Forestry Commission
Launched: 1997
Government Car and Despatch Agency
46 Ponton Road, London SW8 5AX
Tel: 020 7217 3821    Fax: 020 7217 3875
E-mail: info@gcda.gsi.gov.uk    Website: www.gcda.gov.uk
Number of Staff: 300

Chief Executive
Roy Burke 020 7217 3821
roy.burke@gcda.gsi.gov.uk

Directors
Core Services
Nigel Bennett 020 7217 3863
Fax: 020 7217 3875
nigel.bennett@gcda.gsi.gov.uk

People and Organisational Development
Estelle Burns 020 7217 3866
Fax: 020 7217 3872
estelle.burns@gcda.gsi.gov.uk

Sponsored by Department for Transport

Highways Agency
123 Buckingham Palace Road, London SW1W 9HA
Tel: 0845 750 4030/0845 955 6575
E-mail: ha_info@highways.gsi.gov.uk    Website: www.highways.gov.uk
Responsible for maintaining, operating and improving England’s motorways and trunk roads.
Number of Staff: 3,500

Chief Executive
Graham Dalton [biog p36] 020 7153 4700
Fax: 020 7153 4786
graham.dalton@highways.gsi.gov.uk

Directors
Finance Services
Stephen Dauncey 020 7153 4743
Fax: 020 7153 4786
stephen.dauncey@highways.gsi.gov.uk

Human Resources
Steve Williams 020 7153 4735
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steve.williams@highways.gsi.gov.uk

Information
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denise.plumpton@highways.gsi.gov.uk

Major Projects
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Network Operations
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Network Services
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Head of Communications
Gill Stevens 020 7153 4769
Fax: 020 7153 4804
gill.stevens@highways.gsi.gov.uk

Non-Executive Directors
Tracey Barlow
Andrea Gregory
Alex Jablonowski

Sponsored by Department for Transport
Launched: 1994

Identity and Passport Service
Globe House, 89 Eccleston Square, London SW1V 1PN
Tel: 0870 521 0410
E-mail: info@passport.gov.uk  Website: www.ips.gov.uk

Responsible for issuing passports and identity cards to British nationals present in the UK.
Number of Staff: 3,753

Chief Executive and Registrar General
James Hall [biog p70]  020 7901 7591  Fax: 020 7901 2425
  james.hall@ips.gsi.gov.uk

Executive Directors
Business Development and Marketing
Isabel Hunt  020 7901 7549
  isabel.hunt@ips.gsi.gov.uk

Chief Information Officer and Commercial
Bill Crothers  020 7901 2741
  bill.crothers@ips.gsi.gov.uk

Finance and Performance
Mark McLaughlin  020 7901 2404
  mark.mclaughlin@ips.gsi.gov.uk

Human Resources
Jane Carwardine  020 7901 2405
  jane.carwardine@ips.gsi.gov.uk

New Service Implementation
Vince Gaskell [biog p61]  020 7901 2035
  vince.gaskell@ips.gsi.gov.uk

Operations
Sarah Rapson  020 7901 7575
  sarah.rapson@ips.gsi.gov.uk

Service Planning and Delivery
Bernard Herdan CB [biog p75]  020 7901 2400  Fax: 020 7901 2425
  bernard.herdan@ips.gsi.gov.uk

Strategy
Katie Davis  020 7901 2035
  katie.davis@ips.gsi.gov.uk

Non-Executive Directors
Sarah Blackburn
Janet Finch
Alan Hughes
Anne Tutt
Linda Walton

Sponsored by Home Office
Insolvency Service
PO Box 203, 21 Bloomsbury Street, London WC1B 3QW
Tel: 020 7637 1110   Fax: 020 7636 4709
Website: www.insolvency.gov.uk

Administers the insolvency regime investigating all compulsory liquidations and individual insolvencies (bankruptcies) through the Official Receiver to establish why they became insolvent; carries out confidential enquiries through Companies Investigation Branch; authorises and regulates the insolvency profession; deals with disqualification of directors in corporate failures; assesses and pays statutory entitlement to redundancy payments when an employer cannot or will not pay employees; provides banking and investment services for bankruptcy and liquidation estate funds.

Number of Staff: 3,087

Inspector General and Chief Executive
Stephen Speed 020 7291 6720 Fax: 020 7291 6731

Deputy Inspector General of OR Operations
Les Cramp [biog p34] 020 7291 6728 Fax: 020 7637 6505 les.cramp@insolvency.gsi.gov.uk

Deputy Chief Executive
Graham Horne 020 7637 6661 Fax: 020 7291 6726 graham.horne@insolvency.gsi.gov.uk

Directors
Change and Work Place Services
Mark Savigar 020 7637 6449 mark.savigar@insolvency.gsi.gov.uk

Enforcement
Tony Wilkin 020 7291 6786 Fax: 020 7291 6789 tony.wilkin@insolvency.gsi.gov.uk

Finance, Governance and Estate Accounts
Lesley Beech 020 7291 6704 Fax: 020 7291 6708 lesley.beech@insolvency.gsi.gov.uk

Human Resources
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Investigations
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Policy - Development, Review and International Issues
Nick Howard 020 7291 6736 Fax: 020 7291 6746 nick.howard@insolvency.gsi.gov.uk

Policy - Technical, Legislation and Professional Regulation
Stephen Leinster 020 7291 6747 Fax: 020 7291 6746 stephen.leinster@insolvency.gsi.gov.uk

Redundancy Payments
Sharon Lewis 020 7637 6436 Fax: 020 7637 6339 sharon.lewis@insolvency.gsi.gov.uk

Strategy, Planning Communications
Marian Joyce 020 7291 6716 Fax: 020 7291 6731 marian.joyce@insolvency.gsi.gov.uk
Companies Investigation Branch

Inspector of Companies
Robert Burns 020 7215 2491
robert.burns@berr.gsi.gov.uk

Sponsored by Department for Business, Enterprise and Regulatory Reform

Intelligence Collection Group
Watson Building, Elmwood Avenue, Feltham TW13 7AH
Tel: 020 8818 2191  Fax: 020 8818 2246

Provides intelligence, information, services and force elements to the Ministry of Defence.

Director
Tel: 020 8818 2191 Email: icg-hqcmd@icg.mod.uk

Chief of Staff
Tel: 020 8818 2377 Email: icg-cos@icg.mod.uk

Commander - Joint Aeronautical and Geospatial Organisation Reconnaissance Intelligence Centre
Tel: 01635 204240 Email: jago-comd@jago.mod.uk

Commander - JARIC (National Imagery Exploitation Centre)
Tel: 01480 527508 Email: JAR-OC@JAR.mod.uk

Director - Defence Geographic Centre
Tel: 020 8818 2180 Email: dgc-director@dgc.mod.uk

Director - ICG Capability
Tel: 020 8818 2230 Email: icg-hqdircapability@icg.mod.uk

Number of Staff: 3,225

Sponsored by Ministry of Defence
Launched: 2006

Jobcentre Plus
Caxton House, Tothill Street, London SW1H 9NA
Tel: 020 7340 4000
Website: www.jobcentreplus.gov.uk

Steel City House, West Street, Sheffield S1 2GQ
Tel: 0114-294 3003  Fax: 0114-275 1394

Supports people of working age from welfare into work, and helps employers to fill their vacancies.

Number of Staff: 67,941

Chief Executive
Mel Groves CBE, FRSA [biog p67] 020 7829 3426 Fax: 020 7829 3377
mel.groves1@jobcentreplus.gsi.gov.uk
Level 6, Caxton House, Tothill Street, London SW1H 9NA

Chief Operating Officer
Ruth Owen 020 7829 3420 Fax: 020 7829 3377
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Directors
Benefits and Fraud
Neil Couling [biog p33] 01483 446120 Fax: 01483 446128
neil.couling@jobcentreplus.gsi.gov.uk
Business Strategy and Planning
Pete Searle 020 7829 3424 Fax: 020 7829 3360
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Contact Centre
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val.gibson1@jobcentreplus.gsi.gov.uk

Customer Services
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Employers and Stakeholders
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Human Resources
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Transformation and Product Management
Jeremy Groombridge CB 020 7829 3375 Fax: 020 7829 3325
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Customer Services Directors
East
Lynda Russell 01223 884740 Fax: 01223 884741
lynda.russell@jobcentreplus.gsi.gov.uk
CPC1, Capital Park, Fulbourn, Cambridge CB21 5XE

East Midlands
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5th Floor, Broadacre House, Market St East,
Newcastle upon Tyne NE1 6HQ

Acting Customer Services Director
North West
Phil Lowthian 0161-873 1289 Fax: 0161-873 1300
phil.lowthian@jobcentreplus.gsi.gov.uk
Ontario House, 2 Furness Quay, Salford, Manchester M50 3XZ

Customer Services Directors
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Alastair MacDonald 0141-207 3808 Fax: 0141-249 3808
alastair.macdonald@jobcentreplus.gsi.gov.uk
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South East
Paul Williams 01483 446050 Fax: 01483 446108
paul.williams@jobcentreplus.gsi.gov.uk
Ranger House, Walnut Tree Close, Guildford GU1 4US
South West
Claire McGuckin 0117-945 6765 Fax: 0117-945 6951 claire.mcguckin@jobcentreplus.gsi.gov.uk
The Pithay, Bristol BS1 2NQ

Wales
Linda Badman 029 2080 4003 Fax: 029 2080 4021 linda.badman@jobcentreplus.gsi.gov.uk
Companies House, Crown Way, Maindy, Cardiff CF14 3UW

West Midlands
Margaret Tovey OBE 0121-452 5349 Fax: 0121-452 5412 margaret.tovey@jobcentreplus.gsi.gov.uk
2 Duchess Place, Hagley Road, Birmingham B16 8NS

Yorkshire and the Humber
Gill Farnsworth 0113-307 8002 Fax: 0113-307 8210 gill.farnsworth@jobcentreplus.gsi.gov.uk
Whitehall II, Whitehall Quay, Leeds LS1 4HR

Sponsored by Department for Work and Pensions
Launched: 2002

HM Land Registry
Lincoln’s Inn Fields, London WC2A 3PH
Tel: 020 7917 8888 Fax: 020 7955 0110
E-mail: commercial.services@landregistry.gsi.gov.uk Website: www.landregistry.gov.uk
Keeps and maintains the Land Register for England and Wales.
Number of Staff: 8,000

Chief Land Registrar and Chief Executive
Peter Collis CB Hon RICS CCMI [biog p32] 020 7166 4497 Fax: 020 7166 4339 peter.collis@landregistry.gsi.gov.uk

Deputy Chief Executive
Ted Beardsall CBE 020 7166 4423 ted.beardsall@landregistry.gsi.gov.uk

Directors
Legal Services and Deputy Chief Land Registrar
Joe Timothy [biog p166] 020 7166 4508 joe.timothy@landregistry.gsi.gov.uk

Operations
Andy Howarth 020 7166 4406 andy.howarth@landregistry.gsi.gov.uk

Head of Corporate Legal Services
Mike Westcott Rudd 020 7166 4337 mike.westcott-rudd@landregistry.gsi.gov.uk

Directors
Finance
Heather Foster 020 7166 4551 heather.foster@landregistry.gsi.gov.uk

Human Resources
Malcolm Dawson [biog p40] 020 7166 4537 malcolm.dawson@landregistry.gsi.gov.uk

Information Systems
John Wright 01752 644444 john.wright@landregistry.gsi.gov.uk
Non-Executive Directors
Mike Cutt
David Rigney

Sponsored by Ministry of Justice
Launched: 1862

## Marine and Fisheries Agency
3-8 Whitehall Place, London SW1A 2HH
Tel: 020 7270 8326  Fax: 020 7270 8345
E-mail: info@mfa.gsi.gov.uk  Website: www.mfa.gov.uk

Provides the service delivery, inspection and enforcement of activities provided by the Government to the fishing industry, those engaged on construction works and dredging at sea and other marine stakeholders in England and Wales.

Number of Staff: 204

### Chief Executive
Nigel Gooding

### Director
Operations and Enforcement
David Holliday  020 7270 8625  Fax: 020 7270 8007
david.holliday@mfa.gov.uk

Sponsored by Department for Environment, Food and Rural Affairs
Launched: 2005

## Maritime and Coastguard Agency
Spring Place, 105 Commercial Road, Southampton SO15 1EG
Tel: 023 8032 9100  Fax: 023 8032 9404
E-mail: infoline@mcga.gov.uk  Website: www.mcga.gov.uk

Provides HM Coastguard Services including 24-hour maritime search and rescue, surveys of UK ships and inspections of foreign ships visiting UK ports. It aims to reduce pollution incidents in the UK pollution control zone and prevent the loss of life on the coast and at sea.

### Chief Executive
Peter Cardy [biog p25]  023 8032 9103  Fax: 023 8032 9105
peter.cardy@mcga.gov.uk

### Directors
Maritime Services
Philip Naylor  023 8032 9510  Fax: 023 8032 9371
philip.naylor@mcga.gov.uk

Corporate Support
Richard Parkes  023 8032 9424  Fax: 023 8032 9429
richard.parkes@mcga.gov.uk

Finance and Governance
Sue Townsend  023 8032 9418  Fax: 023 8032 9388
sue.townsend@mcga.gov.uk

### Regional Offices

**EAST OF ENGLAND**
Limekiln Lane, Bridlington YO15 2LX
Tel: 01262 607355  Fax: 01262 670613

### Regional Director
Jane Jackson  023 8032 9227
jane.jackson@mcga.gov.uk
SCOTLAND AND NORTHERN IRELAND
Marine House, Blaikies Quay, Aberdeen AB11 5EZ
Tel: 01224 597900 Fax: 01224 571920

Regional Director
Bill McFadyen 01224 597901 Fax: 01224 597969
bill.mcfadyen@mcga.gov.uk

WALES AND WEST OF ENGLAND
Tutt Head, Mumbles, Swansea SA3 4HW
Tel: 01792 368472 Fax: 01792 365333

Regional Director
Tom Borland 029 2044 8802 Fax: 029 2044 8811
tom.borland@mcga.gov.uk

Sponsored by Department for Transport

Meat Hygiene Service
Kings Pool, Peasholme Green, York YO1 7PR
Tel: 01904 455501 Fax: 01904 455502
E-mail: mhsenquires@mhs.gov.uk Website: www.food.gov.uk/foodindustry/meat/mhservice/
Number of Staff: 1,400

Chief Executive
Steve McGrath 01904 455500 Fax: 01904 455502
steve.mcgrath@mhs.gov.uk

HQ Directors
Veterinary and Technical
Jane Downes 01904 455509 Fax: 01904 455420
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Corporate Services
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kathryn.davies@mhs.gov.uk

Regional Directors
Central
Paul Thomas 01902 693134 Fax: 01902 693337
paul.thomas@mhs.gov.uk

Scotland (includes parts of Cumbria)
Spencer Dawson 0131-244 8441 Fax: 0131-244 8442
spencer.dawson@mhs.gov.uk

Acting Regional Director
South and West
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Sponsored by Food Standards Agency
Launched: 1995
Medicines and Healthcare Products Regulatory Agency

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Sponsored by Department of Health
Provides weather and climate change services to the UK and across the globe to the armed forces, civil aviation, shipping, emergency services, media, commerce, industry and the public.

Number of Staff: 1,894

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Chief Press Officer
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Non-Executive Chairman
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Responsible for the prevention, detection and investigation of crime within the Ministry of Defence and Crown Estate.

Number of Staff: 7,496

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Agency Secretary
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Divisional Operations
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Operational Support
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Sandy MacCormick 01371 854282 Fax: 01371 854801

MGA Head of Unarmed Guarding (HUG)
David Wray 01371 854688 Fax: 01371 854801

Sponsored by Ministry of Defence
Launched: 1990
The National Archives reports to the Lord Chancellor and Secretary of State for Justice. It has the policy lead on information management across government and on the re-use of public sector information. It is also the UK government’s official archive, bringing together the Public Record Office, Historical Manuscripts Commission, the Office of Public Sector Information and Her Majesty’s Stationery Office.

Number of Staff: 600

Chief Executive
Keeper of Public Records and Historical Manuscripts Commissioner
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Sponsored by Ministry of Justice

Launched: 2003

National Measurement Office
Stanton Avenue, Teddington TW11 0JZ
Tel: 020 8943 7272 Fax: 020 8943 7270
E-mail: info@nmo.gov.uk Website: www.nmo.dius.gov.uk

Formerly the National Weights and Measures Laboratory. Responsible for all aspects of the national measurement system; provides facilities for measuring equipment type approval, calibration and testing; exercises statutory responsibility for gas and electricity meters; enforces Restrictions on Use of Certain Hazardous Substances in Electrical and Electronic Equipment Regulations and advises the Secretary of State on hallmarking matters, including sponsorship of the British Hallmarking council.

Number of Staff: 70

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Sponsored by Department for Innovation, Universities and Skills

Launched: 1987
National Savings and Investments
375 Kensington High Street, London W14 8SD
Tel: 020 7348 9200
Website: www.nsandi.com
Government backed savings provider.
Number of Staff: 140

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Sponsored by HM Treasury
Launched: 1996

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Number of Staff: 276

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Sponsored by Department of Health
Launched: 2000

Northern Ireland Prison Service
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Tel: 028 9052 2922  Fax: 028 9052 5284
E-mail: info@niprisonservice.gov.uk  Website: www.niprisonservice.gov.uk
Provides prison services in Northern Ireland.
Number of Staff: 2,000

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Sponsored by Northern Ireland Office
Launched: 1995

Office for National Statistics
Government Buildings, Cardiff Road, Newport NP10 8XG
Tel: 0845 601 3034  E-mail: info@statistics.gov.uk; [firstname.surname]@ons.gsi.gov.uk  Website: www.statistics.gov.uk
Provides government at all levels with a statistical service to support the formulation and monitoring of economic and social policies, informs Parliament and the citizen about the state of the nation and performance of government and registers key life events.

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Sponsored by UK Statistics Authority

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Ordnance Survey is Great Britain’s national mapping agency, providing accurate and up-to-date geographical data, for government, businesses and individuals.

Number of Staff: 1,407

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HR and Corporate Services
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Pension, Disability and Carers Service
Room 204, Richmond House, 79 Whitehall, London SW1A 2NS
Tel: 0113-307 8192
Website: www.dwp.gov.uk

Administers disability living allowance, attendance allowance, carer’s allowance, vaccine damage payments, state pension, additional state pension, pension credit, over 80 pension, winter fuel payments, Christmas bonus payments, pensions forecasts and pension traces.

Number of Staff: 16,851

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Chair of PDCS Board
John de Trafford
Kate Nash
William Roe
Jane Tozer
Lucy Vause

Sponsored by Department for Work and Pensions
Launched: 2008

People, Pay and Pensions Agency
J Block Foxhill, Combe Down, Bath BA1 5AB
Tel: 0800 345 7772
Website: www.mod.uk/DefenceInternet/MicroSite/PPPA/

Provider of HR shared services to Ministry of Defence civilian staff and other government departments on repayment.
Number of Staff: 1,100

Chief Executive
David Ball [biog p9]

Deputy Chief Executive and Director of Operations
John Quinn

Director
Corporate Development
Tony Maynard

Non-Executive Director
Margaret Savage

Directors
Customer Service
Shelagh Owen

Service Integration
Caroline Rumming

System Exploitation
Dave Wealthall

Sponsored by Ministry of Defence
Launched: 2006
Planning Inspectorate
Temple Quay House, 2 The Square, Temple Quay, Bristol BS1 6PN
Tel: 0117-372 6372  E-mail: enquiries@pins.gsi.gov.uk  Website: www.planning-inspectorate.gov.uk

Appeals and other casework under planning, housing, environment, highways, transport and works legislation. Also provision of Inspectors to hold examinations into Development Plan Documents.
Number of Staff: 855

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4/08 Eagle Wing

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Sponsored by Department for Communities and Local Government
Launched: 1992

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Provides prison services in England and Wales.
Number of Staff: 48,140

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Director Offender Management, Yorkshire and Humberside
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Area Managers

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Sponsored by Ministry of Justice
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Supports and promotes decision making for those who lack capacity or would like to plan for their future, within the framework of the Mental Capacity Act 2005

Number of Staff: 400

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Chief Executive
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Queen Elizabeth II Conference Centre

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Provides conference and banqueting facilities for government and commercial use on a national and international scale.

Number of Staff: 50

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Sponsored by Ministry of Justice

Launched: 2007

The Rent Service

5 Welbeck Street, London W1G 9YQ
Tel: 020 7023 6000/08450 26 46 96  Fax: 020 7023 6222
Website: www.therentservice.gov.uk

The Agency’s primary functions are to provide a rental valuation service to local authorities in England, supply them with a range of valuations to assist them in settling claims for housing benefit. It also provides Fair Rent determinations for landlords and tenants under the provisions laid down in the Rent Act 1977.

As part of the Government’s wider Welfare Reform agenda TRS has introduced the new Local Housing Allowance (LHA) which took effect from April 08 for new claimants. Under this system TRS will be determine Board Rental Market Areas and the calculation of LHAs.

Chief Executive
Patrick Boyle 020 7023 6221
patrick.boyle@therentservice.gov.uk

Deputy Chief Executive
Norman Foster 020 7023 6023
norman.foster@therentservice.gov.uk

Directors
Finance
Mark Brookfield 020 7023 6064
mark.brookfield@therentservice.gov.uk

Human Resource Management
Neil Prosser 020 7023 6270
neil.prosser@therentservice.gov.uk
The Royal Mint
Llantrisant, Pontyclun CF72 8YT
Tel: 01443 222111  Fax: 01443 623178
E-mail: informationoffice@royalmint.gov.uk  Website: www.royalmint.gov.uk

Provision of United Kingdom coinage; also produces coins and blanks for a number of overseas
countries. It also manufactures special proof and uncirculated quality coins in gold, silver and other
metals; military and civil decorations and medals; commemorative and prize medals; and royal and
official seals.

Number of Staff: 765

Chief Executive and Deputy Master
Andrew Stafford  01443 623064  Fax: 01443 623185
andrew.stafford@royalmint.gov.uk

Directors
Circulating Coin Sales
Keith Cottrell  01443 623071  Fax: 01443 235888
keith.cottrell@royalmint.gov.uk

Sponsored by Department for Work and Pensions
Launched: 1999
Royal Parks
The Old Police House, Hyde Park, London W2 2UH
Tel: 020 7298 2000 Fax: 020 7298 2005
E-mail: hq@royalparks.gsi.gov.uk Website: www.royalparks.org.uk

Manages London’s Royal Parks – St James’s Park, Green Park, Hyde Park, Kensington Gardens, Regent’s Park, Primrose Hill, Greenwich Park, Richmond Park and Bushy Park – and a number of other open spaces in London.

Number of Staff: 100

Chief Executive
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mcamley@royalparks.gsi.gov.uk

Director of Parks
Colin Buttery 020 7298 2087 Fax: 020 7298 2005
cbuttery@royalparks.gsi.gov.uk

Sponsored by Department for Culture, Media and Sport
Launched: 1993
Rural Payments Agency
King’s House, 33 King’s Road, Reading RG1 3BU
Tel: 0118-958 3626  Fax: 0118-953 7736
E-mail: enquiries@rpa.gsi.gov.uk  Website: www.rpa.gov.uk
Responsible for making payments for Common Agricultural Policy (CAP) schemes in England and
certain schemes throughout the UK; carrying out rural inspections and animal tracing in Great Britain.
Number of Staff: 3,000

Chief Executive
Tony Cooper 0118-968 7555
tony.cooper@rpa.gsi.gov.uk

Acting Chief Operating Officer
Steve Pearce 0118-968 7175
steve.pearce@rpa.gsi.gov.uk

Non-Executive Directors
Nicola Bastin
Steve Betteridge
Chris Swinson

Sponsored by Department for Environment, Food and Rural Affairs

Service Children’s Education
Wegberg Military Complex, BFPO 40
Tel: +49 2161 908 2291  Fax: +49 2161 908 2032
E-mail: dave.ward779@land.mod.uk  Website: www.sceschools.com
Provides an education service for the dependent children of service personnel and UK based civilian
support staff residing overseas.
Number of Staff: 720

Chief Executive Officer
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Deputy Chief Executive and Director of Support Services
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Director of Education
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Assistant Directors
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(Standards and Assessment)
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(Support Services)
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Service Personnel and Veterans Agency

Service Contacts, Joint Personnel Administration Centre
Tel: 0800 085 3600
Website: www.mod.uk

Veterans Contacts
Tel: 0800 169 2277  Fax: 01253 332014
E-mail: veterans.help@spva.gsi.gov.uk  Website: www.veterans-uk.info

Ilford Park Polish Home, Stover, Newton Abbot TQ12 6QH
Norcross, Thornton Cleveleys, Blackpool FY5 3WP
SPVA Centurion Building, Grange Road, Gosport PO13 9XA
SPVA Innsworth Station, Building 182, Innsworth Station GL3 1HW
SPVA Kentigern House, 65 Brown Street, Glasgow G2 8EX

SPVA currently provides pay, pension, administration and support services to both Military Personnel and the Veterans community.

Number of Staff: 2,200

Chief Executive
Kathy Barnes

Directors
Account
Kevin Large

Account Manager
Paul Couch

Change
Air Cmde Paul Nash

Corporate Services
Kim Humberstone

Military Services
Cmde Angus Ross

Services
Lesley Grant-Pavitt

Strategy and Programmes
Cmde Ross Albon

Systems
John Killoran

Veterans Services
Alison Sansome

HR Manager
JPA Transition
Cheryl McCartney
Non-Executive Directors
Bronwyn Curtis
Alex Jablonowski

Sponsored by Ministry of Defence

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1 Kemble Street, London WC2B 4TS
Tel: 020 7210 3000 Fax: 020 7210 3397
E-mail: thetreasurysolicitor@tsol.gsi.gov.uk Website: www.tsol.gov.uk

Provides litigation and advisory services to government departments and other publicly funded bodies in England and Wales. Also administers estates of people who die intestate with no known kin.

Number of Staff: 820

HM Procurator-General and Treasury Solicitor
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Cabinet Office and Central Advisory Division
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Rebecca Lloyd-Jones 020 7210 4591 Fax: 020 7210 3503
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Head
European Division and Cabinet Office Legal Adviser
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Sponsored by Law Officers

Tribunals Service
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Chief Executive
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kevin.sadler@justice.gsi.gov.uk

Senior President of Tribunals
Rt Hon Sir Robert Carnwath CVO

Adjudicator to HM Land Registry
7th Floor, Victory House, 34 Kingsway, London WC2B 6EX
Tel: 020 3077 5800 Fax: 020 3077 5836
E-mail: alr@tribunals.gsi.gov.uk Website: www.ahmlr.gov.uk

Works to resolve disputes about registered land in England and Wales as referred by the Land Registry.

Asylum and Immigration Tribunal
PO Box 6987, Leicester LE1 6ZX
Tel: 0845 600 0877 Fax: 0116-249 4130
E-mail: Customer.Service@tribunals.gsi.gov.uk Website: www.ait.gov.uk

Hears and decides appeals against decisions made by the Home Office in matters of asylum, immigration and nationality.

Asylum Support Tribunal
Christopher Wren House, 113 High Street, Croydon CR0 1QG
Tel: 020 8588 2500 Fax: 020 8588 2519
Website: www.asylum-support-tribunal.gov.uk

Considers appeals regarding decisions made by the UK Border Agency.
Care Standards Tribunal
18 Pocock Street, London SE1 0BW
Tel: 020 7960 0660    Fax: 020 7960 0661/2
E-mail: cst@tribunals.gsi.gov.uk    Website: www.carestandardstribunal.gov.uk

Considers appeals from applicants:
– to have their names removed from the Protection of Children Act list and the Protection of Vulnerable Adults;
– to have any prohibition from teaching, acting as a proprietor of an independent school or working in schools or further education institutions lifted;
– who are subject to a court order banning them working with children.

Charity Tribunal
Tribunals Operational Support Centre, PO Box 6987, Leicester LE1 6ZX
Tel: 0845 600 0877    Fax: 0116-249 4253
E-mail: CharityTribunal@tribunals.gsi.gov.uk    Website: www.charity.tribunals.gov.uk

Hears appeals against the decisions of the Charity Commission, applications for review of decisions of the Charity Commission and considers references from the Attorney General or the Charity Commission on points of law.

Claims Management Services Tribunal
15-19 Bedford Avenue, London WC1B 3AS
Tel: 020 7612 9700    Fax: 020 7436 4151
E-mail: cmst@tribunals.gsi.gov.uk
Website: www.financeandtaxtribunals.gov.uk/ClaimsManagementServicesTribunal.htm

An independent judicial body, established under section 12 of the Compensation Act 2006. It hears appeals from businesses and individuals who provide claims-management services in areas including: personal injury, endowment mis-selling, employment and housing disrepair.

Consumer Credit Appeals Tribunal
15-19 Bedford Avenue, London WC1B 3AS
Tel: 020 7612 9700    Fax: 020 7436 4151
E-mail: CCAT@tribunals.gsi.gov.uk    Website: www.consumercreditappeals.tribunals.gov.uk

Provides a licensing regime, administered by the Office of Fair Trading (OFT), for traders in the consumer credit business or consumer hire business.

Criminal Injuries Compensation Appeals Panel
11th Floor, Cardinal Tower, 12 Farringdon Road, London EC1M 3HS
Tel: 020 7549 4600    Fax: 020 7549 4643
E-mail: enquiries-cicap@tribunals.gsi.gov.uk    Website: www.cicap.gov.uk

Determines appeals relating to decisions made by the Criminal Injuries Compensation Authority.

Employment Appeal Tribunal
Audit House, 58 Victoria Embankment, London EC4Y 0DS
Tel: 020 7273 1041    Fax: 020 7273 1045
E-mail: londoneat@tribunals.gsi.gov.uk    Website: www.employmentappeals.gov.uk

Hears appeals against decisions made by Employment Tribunals. It also hears appeals from (and applications relating to) decisions made by the Certification Officer or by the Central Arbitration Committee.
Employment Tribunals
3rd Floor, Alexandra House, 14-22 The Parsonage, Manchester M3 2JA
Tel: 0845 795 9775/Minicom: 0845 757 3722
E-mail: customer.servicesET@tribunals.gsi.gov.uk  Website: www.employmenttribunals.gov.uk

Hears claims about matters to do with employment, including unfair dismissal, redundancy payments and discrimination, as well as a range of claims relating to wages and other payments.

Estate Agents Appeal Panel
15-19 Bedford Avenue, London WC1B 3AS
Tel: 020 7612 9700  Fax: 020 7436 4151
E-mail: EAAP@tribunals.gsi.gov.uk  Website: www.estateagentappeals.tribunals.gov.uk

Can make an order prohibiting a person from acting as an estate agent when, for example, they have been convicted of an offence involving fraud or dishonesty, or they have engaged in a practice which has been declared undesirable by the Secretary of State, and, in addition, the OFT is satisfied that the person is unfit to continue in estate agency work.

Finance and Tax Tribunals
15-19 Bedford Avenue, London WC1B 3AS
Tel: 020 7612 9700  Fax: 020 7436 4150
Website: www.financeandtaxtribunals.gov.uk

Incorporates four smaller bodies: the VAT and Duties Tribunal; the Special Commissioners Tribunal; the Financial Service and Markets Tribunal; and the Pensions Regulator Tribunal.

FINANCIAL SERVICE AND MARKETS TRIBUNAL
15-19 Bedford Avenue, London WC1B 3AS
Tel: 020 7612 9700  Fax: 020 7436 4151
E-mail: fs&mt@tribunals.gsi.gov.uk
Website: www.financeandtaxtribunals.gov.uk/decisions/FinancialServicesMarketsTribunal.htm

Hears and decides on references arising from decision notices issued by the Financial Services Authority.

PENSIONS REGULATOR TRIBUNAL
15-19 Bedford Avenue, London WC1B 3AS
Tel: 020 7612 9700  Fax: 020 7436 4151
E-mail: PRT@tribunals.gsi.gov.uk
Website: www.financeandtaxtribunals.gov.uk/pensionsRegulatorTribunal.htm

Hears and decides on references arising from decision notices issued by the Pensions Regulator.

SPECIAL COMMISSIONERS
15-19 Bedford Avenue, London WC1B 3AS
Tel: 020 7612 9700  Fax: 020 7436 4151
E-mail: sc@tribunals.gsi.gov.uk
Website: www.financeandtaxtribunals.gov.uk/SpecialCommissioners.htm

Hears and determines appeals concerning decisions of the Inland Revenue relating to all direct taxes, e.g. income tax, corporation tax, capital gains tax and inheritance tax.

VAT AND DUTIES TRIBUNAL
15-19 Bedford Avenue, London EC1B 3AS
Tel: 020 7612 9700  Fax: 020 7436 4150
E-mail: vatlon@tribunals.gsi.gov.uk
Website: www.financeandtaxtribunals.gov.uk/VATandDutiesTribunals.htm

Hears appeals by traders and organisations against decisions of HM Customs and Excise relating to amounts of tax or duty to be paid, against penalties imposed upon them and against certain other decisions.
Gambling Appeals Tribunal
Tribunals Operational Support Centre, PO Box 6987, Leicester LE1 6ZX
Tel: 0845 600 0877   Fax: 0116-249 4253
E-mail: gat@tribunals.gsi.gov.uk   Website: www.gamblingappealstribunal.gov.uk
Hears appeals against the decisions of the Gambling Commission.

Gender Recognition Panel
PO Box 6987, Leicester LE1 6ZX
Tel: 0845 355 5155
E-mail: grpenquiries@tribunals.gsi.gov.uk   Website: www.grp.gov.uk
Assesses applications from transsexual people for legal recognition in their acquired gender.

General Commissioners of Income Tax
Procession House, Upper Ground West, 55 Ludgate Hill, London EC4M 7JW
Tel: 020 7029 5996
E-mail: aundrae.jordine@tribunals.gsi.gov.uk   Website: www.generalcommissioners.gov.uk
Hears appeals from taxpayers against HM Revenue and Customs. Appeals are heard locally, usually by three General Commissioners, who are advised on the law by their clerk. The Special Commissioners of Income Tax are a separate tribunal of qualified lawyers who hear more complex cases.

Immigration Services Tribunal
11th Floor, Cardinal Tower, 12 Farringdon Road, London EC1M 3HS
Tel: 020 7549 4620   Fax: 020 7549 4866
E-mail: imset@tribunals.gsi.gov.uk   Website: www.immigrationservicestribunal.gov.uk
Hears and determines appeals against decisions of the Immigration Services Commissioner and complaints made by the Immigration Services Commissioner. The cases exclusively concern people providing advice and representation services in connection with immigration matters.

Information Tribunal
Arnhem House Support Centre, PO Box 6987, Leicester LE1 6ZX
Tel: 0845 600 0877   Fax: 0116-249 4253
E-mail: informationtribunal@tribunals.gsi.gov.uk   Website: www.informationtribunal.gov.uk

Lands Tribunal
43-45 Bedford Square, London WC1B 3AS
Tel: 020 7612 9710   Fax: 020 7612 9723
E-mail: lands@tribunals.gsi.gov.uk   Website: www.landstribunal.gov.uk
Determines questions of disputed compensation arising out of the compulsory acquisition of land; decides rating appeals; exercises jurisdiction over discharge and modification of restrictive covenants; and acts as arbitrator on references by consent.

Mental Health Review Tribunal
PO Box 8793, 5th Floor, Leicester LE1 8BN
Tel: 0845 223 2022
Website: www.mhrt.org.uk
Reviews the cases of patients detained under the Mental Health Act and directs the discharge of any patients where the statutory criteria for discharge have been satisfied.
**Proscribed Organisations Appeal Commission**
PO Box 36469, London EC4A 1WR
Tel: 0845 600 0877    Fax: 020 7073 4122
E-mail: Customer.Service@tribunals.gsi.gov.uk    Website: www.siac.tribunals.gov.uk/poac

Deals with appeals in cases where the Home Secretary refuses to de-proscribe organisations believed to be involved in terrorism.

**Social Security and Child Support**
5th Floor, Fox Court, 14 Gray’s Inn Road, London WC1X 8HN
Tel: 020 7712 2600    Fax: 020 7712 2650
Website: www.appeals-service.gov.uk

Hears appeals on decisions concerned with social security, child support, child tax credit, pensions credit, housing benefit, council tax benefit, vaccine damage, tax credits and compensation recovery.

**Social Security and Child Support Commissioners**
11th Floor, Cardinal Tower, 12 Farringdon Road, London EC1M 3HS
Tel: 020 7549 4660    Fax: 020 7549 4668
E-mail: adminappeals@tribunals.gsi.gov.uk    Website: www.ossesc.gov.uk

Commissioners decide appeals on point of law from Appeals Service tribunals in social security, tax credit, child support, housing benefit, council tax benefit and compensation recovery cases. They also decide appeals from Pensions Appeal Tribunals relating to war pensions and cases which have been referred to them under the Forfeiture Act.

**Special Educational Needs and Disability**
2nd Floor, Old Hall, Mowden Hall, Staindrop Road, Darlington DL3 9BG
Tel: 0870 241 2555    Fax: 01325 391045
E-mail: sendistqueries@tribunals.gsi.gov.uk    Website: www.sendist.gov.uk

Considers parents’ appeals against the decisions of Local Education Authorities about children’s special educational needs.

**Special Immigration Appeal Commission**
PO Box 36469, London EC4A 1WR
Tel: 0845 600 0877    Fax: 020 7073 4122
E-mail: Customer.Service@tribunals.gsi.gov.uk    Website: www.siac.tribunals.gov.uk

Deals with appeals against decisions made by the Home Office to deport, or exclude, someone from the UK on national security grounds, or for other public interest reasons. It also hears appeals against decisions to deprive persons of citizenship status.

**Transport Tribunal**
11th Floor, Cardinal Tower, 12 Farringdon Road, London EC1M 3HS
Tel: 020 7549 4620    Fax: 020 7549 4866
E-mail: transport@tribunals.gsi.gov.uk    Website: www.transporttribunal.gov.uk

Hears and decides appeals against decisions of Traffic Commissioners. These cases concern operators of road vehicles (heavy goods vehicles and public service vehicles) and their premises used as operating centres. Also considers appeals against decisions of the Registrar of Approved Driving Instructors.

**War Pensions and Armed Forces Compensation**
5th Floor, Fox Court, 14 Grays Inn Road, London WC1X 8HN
Tel: 020 3206 0701    Fax: 020 3206 0702
E-mail: armedforces.chamber@tribunals.gsi.gov.uk    Website: www.pensionsappealtribunals.gov.uk

Deals with appeals about the schemes that provide compensation for injuries in the Armed Forces.

*Sponsored by Ministry of Justice*
UK Border Agency
2 Marsham Street, London SW1P 4DF
E-mail: public.enquiries@homeoffice.gsi.gov.uk  Website: www.bia.homeoffice.gov.uk

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lin.homer@homeoffice.gsi.gov.uk

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Mike Hawker
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Criminality and Detention Group

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Angela Pearce 020 8196 3429
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Human Resources and Organisational Development

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To be appointed

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Immigration Group

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Midlands and East
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Acting Regional Director
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Regional Directors

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Central Operations and Performance
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Finance and Business Strategy
Paul Darling
020 8196 6874
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Immigration Caseworking Programme
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Performance
To be appointed

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emma.churchill7@homeoffice.gsi.gov.uk

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Directors
Intelligence Services
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International Group
International Director
To be appointed

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Euro-Med Region
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International Corporate Capabilities
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International Policy
Christophe Prince 020 8760 8380
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Pacific Region
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South Asia and Gulf Region
Chris Dix +91 11 2419 2331
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Visa Services
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Resource Management
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Directors
Business Design and Development and Identity Management
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Sponsored by Home Office

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E-mail: enquiries@ipo.gov.uk  Website: www.ipo.gov.uk

Grants patents and trade marks, registers designs, and formulates policy on intellectual property.
Number of Staff: 974

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Sponsored by Department for Innovation, Universities and Skills
Launched: 1990
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Eastcheap Court, 11 Philpot Lane, London EC3M 8UD
Tel: 0845 357 6500   Fax: 08453 576509
E-mail: [firstname.surname]@dmo.gov.uk   Website: www.dmo.gov.uk

Carries out the Government’s debt management policy of minimising its financing costs over the long
term, taking account of risk, and manages the aggregate cash needs of the Exchequer. Also responsible
for providing loans to local authorities through the Public Works Loan Board (PWLB) and managing
the assets of certain public sector bodies through the Commissioners for the Reduction of the National
Debt (CRND).

Number of Staff: 80

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Sponsored by HM Treasury
Launched: 1998

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E-mail: [firstname.surname]@ukho.gov.uk; helpdesk@ukho.gov.uk   Website: www.ukho.gov.uk

Produces navigational charts, publications and services for the Royal Navy and international shipping.

Number of Staff: 1,059

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Head of Defence and Deputy Chief Executive (Hydrography)
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Heads
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Provides land and buildings valuation service to government departments, other public bodies and a number of local authorities throughout Great Britain.
Number of Staff: 3,990

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E-mail: enquiries@vosa.gov.uk Website: www.vosa.gov.uk

Checks vehicles and drivers at the roadside and other enforcement checks, supervises MOT testing and carries out annual testing of goods and passenger vehicles. Delivers services to commercial vehicle operators and supports the traffic commissioners in their licensing and compliance roles.

Number of Staff: 2,600

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Tests and certifies vehicles and their components to given environmental and safety standards agreed at European level.

Number of Staff: 111

Chief Executive
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Veterinary Laboratories Agency

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Tel: 01932 341111  Fax: 01932 347046
E-mail: enquiries@vla.defra.gsi.gov.uk  Website: www.vla.gov.uk

Provides specialist veterinary advice to Defra based on disease surveillance, laboratory services and research and development. It also offers these services to other government departments and the private sector.

Number of Staff: 1,300

Chief Executive
Prof Peter Borriello  01932 357235

Science Director
Prof Chris Thorns

Veterinary Director
Roger Hancock

Business Director
Chris Morrey

Veterinary Medicines Directorate

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Tel: 01932 336911  Fax: 01932 336618
E-mail: postmaster@vmd.defra.gsi.gov.uk  Website: www.vmd.gov.uk

Assesses applications for veterinary medicines, issues authorisations and monitors suspected adverse reactions and the presence of residues of veterinary medicines in animals and animal products. Advises Ministers on policy for veterinary medicines.

Number of Staff: 150

Chief Executive
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Arranges and runs conferences on international affairs for politicians, officials, academics and others from around the world. Also hosts conferences for public and private sector customers.

Number of Staff: 70

Chief Executive
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Youth Justice Agency
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Responsibilities, within Northern Ireland, include early intervention and diversionary programmes undertaken within the community, youth conferencing and the provision of secure custodial care.

Number of Staff: 372

Chief Executive
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To be appointed

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Youth Conference Service
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Non-Executive Directors
Linda Kerr
Shane Logan

Sponsored by Northern Ireland Office
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There are nine Government Offices for the English Regions, delivering English regional services for eleven Government Departments: Cabinet Office; Department for Communities and Local Government; Department for Business, Enterprise and Regulatory Reform; Department for Children, Schools and Families; Department for Culture, Media and Sport; Department for Environment, Food and Rural Affairs; Department of Health; Home Office; Ministry of Justice; Department for Transport; Department for Work and Pensions.

Both the Regional Co-ordination Unit and the GOs are part of the Department for Communities and Local Government.
Regional Co-ordination Unit
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E-mail: rcu-enquiries@rcu.gsi.gov.uk  Website: www.gos.gov.uk/national

The RCU is the corporate centre of the nine Government Offices in the English regions, providing a link
with Whitehall. It is the policy centre for business development, human resources, strategy, performance
and communications.

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The region comprises the counties of Lincolnshire, Derbyshire, Rutland, Nottinghamshire, Leicestershire and Northamptonshire. The principal urban areas are the cities of Nottingham, Leicester, Derby and Lincoln and the county town of Northampton.

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The Office covers 32 London Boroughs and the Corporation of London (City).

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**Non-Executive Director**
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The region forms an arc around London from Milton Keynes in the north to the Isle of Wight off the Hampshire coast in the south and from Hampshire in the west to Thanet in Kent in the east.

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Safer Communities
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Website: www.gowm.gov.uk

The region spans an area from Stoke-on-Trent in the north down to Hereford and Evesham in the south, from Shrewsbury in the west to Rugby and Burton-on-Trent in the east. The big cities and towns, Birmingham, Wolverhampton, Coventry and Walsall, occupy a central position through the region.

Regional Director
Trudi Elliott  0121-352 5055
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The region comprises the five West Yorkshire metropolitan authorities of Leeds, Bradford, Kirklees, Wakefield, Calderdale; the four South Yorkshire metropolitan authorities of Sheffield, Barnsley, Rotherham, Doncaster; the five unitary authorities of York, the East Riding of Yorkshire, Hull, North Lincolnshire, North East Lincolnshire; and North Yorkshire County Council.

Regional Director
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Enforces consumer and competition legislation. Can make references to the Competition Commission and impose penalties on companies and individuals.

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Main tasks: seek to ensure the provision of a universal postal service at a uniform tariff, promote effective competition in postal services, license The Royal Mail Group, control prices and its quality of service, license other companies wishing to enter the market, advise Government on developments in the Post Office network.

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Responsible for prosecuting all HM Revenue & Customs (HMRC) criminal cases. These include offences relating to the importation of drugs and other prohibited items, evasion of excise duty on spirits, tobacco, alcohol and oils, evasion of VAT and other indirect taxes, direct tax and direct tax credit fraud and money laundering. It also prosecutes cases for the Serious Organised Crime Agency (SOCA), and national minimum wage cases for the Department for Business, Enterprise and Regulatory Reform. The office is superintended by the Attorney General.

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HMRC is responsible for collecting the bulk of tax revenue as well as paying tax credits and child benefit. They manage income, corporation, capital gains, inheritance, insurance premium, stamp, land and petroleum revenue taxes; Environmental taxes: climate change and aggregates levy and landfill tax; VAT; customs duties; excise duties; national insurance; tax credits; child benefit and child trust fund; enforcement of the national minimum wage; recovery of student loan repayments.

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Tel: 020 7035 2876/Lo-call: 0845 010 7938 Fax: 020 7035 2860
E-mail: mail@ppo.gsi.gov.uk Website: www.ppo.gov.uk
Considers complaints from prisoners, those subject to probation supervision and complaints by those in immigration detention. Also investigates all deaths of prisoners, residents of probation hostels, and those held in immigration detention.

Ombudsman
Stephen Shaw CBE
Public Services Ombudsman for Wales
Tony Hall
Ali McMurray
Jane Webb

1 Ffordd yr Hen Gae, Pencoed CF35 5LJ
Tel: 01656 641150  Fax: 01656 641199
E-mail: ask@ombudsman-wales.org.uk  Website: www.ombudsman-wales.org.uk

Investigates complaints of injustice caused by maladministration or service failure by the National Assembly for Wales (including public bodies sponsored by the Assembly), National Health Service bodies (including GPs), registered social landlords and local authorities (including community councils, fire and rescue authorities, police authorities, countryside and environmental organisations).

Scottish Information Commissioner
Peter Tyndall

Kinburn Castle, Doubledykes Road, St Andrews KY16 9DS
Tel: 01334 464610  Fax: 01334 464611
E-mail: enquiries@itspublicknowledge.info  Website: www.itspublicknowledge.info

Enforces and promotes Scotland’s freedom of information laws.

Scottish Legal Complaints Commission
The Stamp Office, 10-14 Waterloo Place, Edinburgh EH1 3EG
Tel: 0131-528 5111  Fax: 0131-528 5110
E-mail: enquiries@scottishlegalcomplaints.org.uk  Website: www.scottishlegalcomplaints.org.uk

Founded 1 October 2008. SLCC receives all complaints against legal practitioners in Scotland, investigates those relating to service and oversees the handling of misconduct complaints by the Law Society of Scotland and the Faculty of Advocates. The Scottish Legal Services Ombudsman has been replaced by SLCC.

Chair
Jane Irvine

CEO
Eileen Masterman

Scottish Parliamentary Standards Commissioner
The Scottish Parliament, Edinburgh EH99 1SP
Tel: 0131-348 6666  Fax: 0131-348 6834
E-mail: standards.commissioner@scottish.parliament.uk  Website: www.spse.co.uk

Investigates complaints that Members of the Scottish Parliament (MSPs) have broken their Code of Conduct.

Commissioner
Stuart Alllan
Scottish Prison Complaints Commissioner
Government Buildings, Broomhouse Drive, Edinburgh EH11 3XD
Tel: 0131-244 8423  Fax: 0131-244 8430
E-mail: spcc@scotland.gsi.gov.uk  Website: www.scotland.gov.uk/Topics/Justice/Prisons/18780
Reviews prisoners’ complaints that have not been resolved through the internal grievance system of the Scottish Prison Service.

Commissioner
Vaughan Barrett

Scottish Public Services Ombudsman
4 Melville Street, Edinburgh EH3 7NS
Tel: 0800 377 7330  Fax: 0800 377 7331
E-mail: ask@spso.org.uk  Website: www.spso.org.uk
Freepost EH641, Edinburgh EH3 0BR
Considers complaints from members of the public about public services including local government, health services in Scotland, the Scottish Parliamentary Corporate Body and the Scottish Government, Registered Social Landlords and higher and further education institutions.

Ombudsman
Jim Martin
Administration of Radioactive Substances Advisory Committee

ARSAC Secretariat, Centre for Radiation, Chemical and Environmental Hazards, Radiation Protection Division, Chiltern, Didcot, Oxon OX11 0RQ
Tel: 01235 822887  Fax: 01235 834925
Website: www.arsac.org.uk

To advise Health Ministers on the granting, renewal, suspension, revocation and variation of certificates to administer radioactive substances to humans.

Chair
Dr Thomas Nunan

Sponsored (Advisory) by Department of Health

Administrative Justice and Tribunals Council

81 Chancery Lane, London WC2A 1BQ
Tel: 020 7855 5200  Fax: 020 7855 5201
E-mail: enquiries@cot.gsi.gov.uk  Website: www.council-on-tribunals.gov.uk

To advise on and keep under review the constitution and working of administrative procedures involving statutory inquiries.

Chair
Rt Hon Lord Newton of Braintree OBE

Acting Secretary
Ray Burningham

Sponsored (Executive) by Ministry of Justice

Advisory, Conciliation and Arbitration Service

Brandon House, 180 Borough High Street, London SE1 1LW
Tel: 020 7210 3893  Fax: 020 867 3225
Website: www.acas.org.uk

The Acas mission is to improve organisations and working life through better employment relations. Acas offers a whole spectrum of services ranging from helping with dispute resolution and individual problems to running interactive training and fine-tuning HR systems for the future.

Chair
Ed Sweeney

Chief Executive
John Taylor  [biog p162]  020 7210 3633  Fax: 020 7210 3664
jtaylor@acas.org.uk

Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform
Agricultural Land Tribunals (England)
Website: www.defra.gov.uk/farm/working/alt
To determine disputes between agricultural landlords and tenants (other than through the courts or arbitration) as provided for in the Agricultural Holdings Act 1986; and between agricultural neighbours as provided for in the Land Drainage Act 1991.

Secretaries
Michael Baker          01270 754156          Fax: 01270 754163
                      michael.baker@defra.gsi.gov.uk
Tony Collins          0117 959 8648          Fax: 0117 959 8605
                      tony.collins@defra.gsi.gov.uk

Sponsored (Tribunal) by Department for Environment, Food and Rural Affairs

Agricultural Wages Board for England and Wales
Area 7E, 9 Millbank, c/o 17 Smith Square, London SW1P 3JR
Tel: 020 7238 6523    Fax: 020 7238 6553
E-mail: agriwages@arp.defra.gsi.gov.uk    Website: www.defra.gov.uk
To fix minimum wages for its agricultural workers in England and Wales. It also has discretionary powers to decide other terms and conditions, eg: holiday and sick pay.

Chair
Derek Evans CBE

Sponsored (Executive) by Department for Environment, Food and Rural Affairs

Agriculture and Horticulture Development Board
Stoneleigh Park, Kenilworth CV8 2TL
Tel: 0247 6692051
E-mail: info@ahdb.org.uk    Website: www.ahdb.org.uk
To help improve the efficiency and competitiveness of various agriculture and horticulture sectors within the UK. Its statutory functions encompass meat and livestock (cattle, sheep and pigs) in England; horticulture, milk and potatoes in Great Britain; cereals and oilseeds in the UK.

Chair
Dr John Bridge

Chief Executive
Kevin Roberts

Sponsored (Executive) by Department for Environment, Food and Rural Affairs

Expert Advisory Group on AIDS
EAGA Secretariat, c/o Health Protection Agency, 61 Colindale Avenue, London NW9 5EQ
Tel: 020 7210 3000
E-mail: easo@hpa.gov.uk    Website: www.advisorybodies.doh.gov.uk/eaga
To provide advice on such matters relating to AIDS as may be referred to by the Chief Medical Officers of the Health Departments of the United Kingdom.

Chair
Prof Brian Gazzard

Sponsored (Advisory) by Department of Health
Launched: 1985
Air Quality Expert Group
AQEG Secretariat, Defra, Area 3C, Ergon House, 17 Smith Square, London SW1P 3JR
Tel: 08459 335577  Fax: 020 7238 2188
E-mail: air.quality@defra.gsi.gov.uk  Website: www.defra.gov.uk/environment/airquality/panels/aqeg
To advise on levels, sources and characteristics of air pollutants in the UK.

Chair
Prof Mike Pilling

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Alcohol Education and Research Council
Room 178, Queen Anne Business Centre, 28 Broadway, London SW1H 9JX
Tel: 020 7340 9502
Website: www.aerc.org.uk
To administer the Alcohol Education and Research Fund which is available to finance educational and research projects within the United Kingdom relating to alcohol misuse and to provide novel forms of help to those with drinking problems.

Chair
Prof Robin Davidson

Director
Prof Ray Hodgson

Sponsored (Executive) by Department of Health

Advisory Committee on Animal Feedingstuffs
ACAF Secretariat, Room 415B, Aviation House, 125 Kingsway, London WC2B 6NH
Tel: 020 7276 8468  Fax: 020 7276 8478
E-mail: acaf@foodstandards.gsi.gov.uk  Website: http://acaf.food.gov.uk
To advise the Food Standards Agency, and Ministers on the safety and use of animal feeds and feeding practices, with particular emphasis on protecting human health and with reference to new technical developments.

Chair
Dr Ian Brown OBE

Sponsored (Advisory) by Food Standards Agency

Tel: 020 7238 4926
E-mail: eig@defra.gsi.gov.uk  Website: www.defra.gov.uk/animalh/ahws/eig/

Chair
Helen Browning

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs
Animal Procedures Committee
3rd Floor, Seacole SW Quarter, 2 Marsham Street, London SW1P 2AW
Tel: 020 7035 4776  Fax: 020 7035 1135
E-mail: apc.secretariat@homeoffice.gsi.gov.uk  Website: www.apc.gov.uk
To advise the Secretaries of State for the Home Office and Northern Ireland Offices on their duties involving the use of living animals in scientific procedures which may cause those animals pain, suffering, distress or lasting harm.

Chair
Sara Nathan

Sponsored (Advisory) by Home Office

Animal Welfare Advisory Committee
Independent Science and Technical Advice, I/J/06 MoD, Main Building, Whitehall,
London SW1A 2HB
Tel: 020 7807 8864  Fax: 020 7218 6481
E-mail: sit-dsac-office@mod.uk
Consults, inspects and makes all necessary enquiries into all aspects of animal care and their use in defence research at DSTL establishments and QinetiQ plc. It advises Sectoral Directors and reports directly to the Chief Scientific Adviser at the Ministry of Defence.

Chair
To be appointed

Sponsored (Advisory) by Ministry of Defence

Advisory Committee on Antimicrobial Resistance and Healthcare Associated Infection
ARHAI Scientific Secretariat, Expert Advice Support Office, Corporate Services Building, Health Protection Agency, 61 Colindale Avenue, London NW9 5DF
Tel: 020 7759 2700
E-mail: easo@hpa.org.uk  Website: www.advisorybodies.doh.gov.uk/arhai
To provide practical and scientific advice to the Government on minimising the evidence of healthcare associated infections, and to maintain the effectiveness of antimicrobial agents.

Chair
Prof Roger Finch

Sponsored (Advisory) by Department of Health

Advisory Committees on the Appointment of Justices of the Peace (NI)
Laganside House, 23-27 Oxford Street, Belfast BT1 3LA
Tel: 028 9041 2915  Fax: 028 9072 8943
Website: www.courtsni.gov.uk
To advise the Lord Chancellor on the appointment of Justices of the Peace in Northern Ireland.

Secretary
Deborah Kirk

Sponsored (Advisory) by Northern Ireland Court Service
Armed Forces’ Pay Review Body
Office of Manpower Economics, 6th Floor Kingsgate House, 66-74 Victoria Street, London SW1E 6SW
Tel: 020 7215 8253   Fax: 020 7215 4445
E-mail: steven.mokogwu@berr.gsi.gov.uk
To provide advice to the Prime Minister and the Secretary of State for Defence on the remuneration and charges for members of the Air, Military and Naval Forces of the Crown.

Chair
Prof David Greenaway

Sponsored (Advisory) by Ministry of Defence

Arts and Humanities Research Council
Whitefriars, Lewins Mead, Bristol BS1 2AE
Tel: 0117-987 6600   Fax: 0117-987 6544
E-mail: enquiries@ahrc.ac.uk   Website: www.ahrc.ac.uk
Supports research and postgraduate training in humanities subjects, such as history, modern languages and English literature, and in the creative and performing arts, also promotes the outcomes of this research for the economic, social, cultural and public policy benefit of the UK.

Chair
Prof Sir Alan Wilson [biog p175]   202 7679 1914
a.g.wilson@ucl.ac.uk

Chief Executive
Prof Philip Esler

Sponsored (Executive) by Department for Innovation, Universities and Skills

Arts Council England
14 Great Peter Street, London SW1P 3NQ
Tel: 0845 300 6200   Fax: 020 7973 6590
E-mail: enquiries@artscouncil.org.uk   Website: www.artscouncil.org.uk
The national funding body for the arts in England. Responsible for developing and improving the knowledge, understanding and practice of the arts and to increase the accessibility of the arts to the public.

Chair
Dame Liz Forgan OBE

Chief Executive
Alan Davey [biog p37]

Sponsored (Executive) by Department for Culture, Media and Sport
Audit Commission
1st Floor, Millbank Tower, Millbank, London SW1P 4HQ
Tel: 020 7828 1212  Fax: 020 7166 2945
Website: www.audit-commission.gov.uk
Promotes the proper stewardship of public finances. It appoints auditors to all local government and NHS bodies in England and Wales. It undertakes Best Value Inspectors of certain local government services and functions.

Chair
Michael O’Higgins

Chief Executive
Steve Bundred

Sponsored (Executive) by Department for Communities and Local Government

Advisory Panel for the Beacon Scheme
c/o Layden House, 76-86 Turnmill Street, London EC1M 5LG
Tel: 020 7296 6626 (Beacons Team)
E-mail: beacons@idea.gov.uk
Provides independent advice to Ministers on the operation of the Beacon Council Scheme, which identifies excellence and innovation in local government.

Chair
Marianne Hood

Sponsored (Advisory) by Department for Communities and Local Government

Big Lottery Fund
1 Plough Place, London EC4A 1DE
Tel: 020 7211 1800  Fax: 020 7211 1750
E-mail: general.enquiries@biglotteryfund.org.uk  Website: www.biglotteryfund.org.uk
The largest of the National Lottery good cause distributors, making grants to health, environment and charitable causes.

Chair
Sir Clive Booth  [biog p17]  020 7211 1761  Fax: 020 7211 1753
carol.boyd@biglotteryfund.org.uk

Sponsored (Executive) by Department for Culture, Media and Sport

Biotechnology and Biological Research Council
Polaris House, North Star Avenue, Swindon SN2 1UH
Tel: 01793 413200  Fax: 01793 413201
Website: www.bbsrc.ac.uk
To promote and support high quality basic, strategic and applied research and post-graduate training relating to the understanding and exploitation of biotechnology and biological systems. Established in 1994, it invests around £336 million per annum in the biosciences and research funding.

Chair
Dr Peter Ringrose

Chief Executive
Prof Douglas Kell

Sponsored (Executive) by Department for Innovation, Universities and Skills
Advisory Committee on Borderline Substances
NHS Purchasing and Supply Agency, 80 Lightfoot Street, Chester CH2 3AD
Tel: 01244 586767    Fax: 01244 586760
E-mail: ACBS@pasa.nhs.uk
To advise whether particular substances, preparations or items should not be treated as drugs under the
NHS (General Medical Services) Regulations 1992, and to ensure that substances, preparations, or items
which have a therapeutic use in the treatment of a disease in the community can be provided as
economically as possible under the NHS.

Chair
Dr Ian White

Sponsored (Advisory) by Department of Health

Boundary Commission for England
5th Floor, Clive House, 70 Petty France, London SW1H 9EX
Tel: 020 7189 3716    Fax: 020 7189 3717
E-mail: information@justice.gsi.gov.uk    Website: www.statistics.gov.uk/pbc/
To keep under continuous review the representation of England in the House of Commons and to submit
to the Secretary of State reports with recommendations for constituencies.

Chairman
Rt Hon Michael Martin MP

Deputy Chairman
To be appointed

Sponsored (Advisory) by Ministry of Justice

British Council
Bridgewater House, 58 Whitworth Street, Manchester M1 6BB
Tel: 0161-957 7755    Fax: 0161-957 7762
E-mail: general.enquiries@britishcouncil.org    Website: www.britishcouncil.org
The UK’s international organisation for educational opportunities and cultural relations. Its purpose is to
build mutually beneficial relationships between people in the UK and other countries, and to increase
appreciation of the UK’s creative ideas and achievements.

Chair
Rt Hon Lord Kinnock

Chief Executive
Martin Davidson CMG [biog p37]    020 7389 4873    Fax: 020 7389 4984
martin.davidson@britishcouncil.org

Sponsored (Executive) by Foreign and Commonwealth Office
British Educational Communications and Technology Agency

The government agency leading the national drive to ensure the effective and innovative use of technology throughout learning.

Chair (Interim)
Graham Badman CBE

Chief Executive
Stephen Crowne [biog p35] stephen.crowne@becta.org.uk

Sponsored (Executive) by Department for Children, Schools and Families

British Hallmarking Council

1 Colmore Square, Birmingham B4 6AA
Tel: 0870 763 1414 Fax: 0870 763 1814
E-mail: david.gwyther@martineau-uk.com Website: www.britishhallmarkingcouncil.gov.uk


Chair
Thomas Murray

Secretary
David Gwyther

Sponsored (Executive) by Department for Innovation, Universities and Skills

British Library

96 Euston Road, London NW1 2DB
Tel: 0870 444 1500
E-mail: customer-services@bl.uk Website: www.bl.uk

The national library of the United Kingdom. The British Library Board is responsible for managing the library as a national centre for reference, study, bibliography and information services, in relation both to scientific and technological matters and the humanities.

Chief Executive
Dame Lynne Brindley

Sponsored (Executive) by Department for Culture, Media and Sport

British Museum

Great Russell Street, London WC1B 3DG
Tel: 020 7323 8000 Fax: 020 7323 8616
E-mail: information@britishmuseum.org Website: www.britishmuseum.org

Chair
Niall Fitzgerald KBE

Director
Neil MacGregor

Sponsored (Executive) by Department for Culture, Media and Sport
To publish any compendium or new edition of and/or amendment to the British Pharmacopoeia, and British Pharmacopoeia (Veterinary) together with the establishment and publication of British Approved Names. This provides publicly available specifications and standards that apply to any medicinal product, at any time during its shelf-life.

Chair
Prof David Woolfson

Sponsored (Advisory) by Medicines and Healthcare Products Regulatory Agency

British Transport Police Authority
The Forum, 5th Floor North, 74-80 Camden Street, London NW1 0EG
Tel: 020 7383 0259 Fax: 020 7383 2655
E-mail: general.enquiries@btpa.police.uk Website: www.btpa.police.uk

To secure an efficient and effective police force for the railways, hold the police budget and allocate resources and appoint (and dismiss if necessary) the Chief Constable and senior police officers.

Chair
Millie Banerjee CBE

Sponsored (Executive) by Department for Transport

Building Regulations Advisory Committee
BRAC Secretariat, c/o Sustainable Buildings Division, Communities and Local Government, Zone 4/A3
Eland House, Bressenden Place, London SW1E 3DU
Tel: 020 7944 6216 Fax: 020 7944 5719
E-mail: brac@communities.gsi.gov.uk Website: www.communities.gov.uk/planningandbuilding/buildingregulations/buildingregulationsadvisory

To advise the Secretary of State on the exercise of his powers to make building regulations and on other subjects connected with building regulations.

Chair
Michael D Finn MBE

Sponsored (Advisory) by Department for Communities and Local Government

Advisory Committee on Business Appointments
3rd Floor, 35 Great Smith Street, London SW1P 3BQ
Tel: 020 7276 2622 Fax: 020 7276 2607
E-mail: tony.nichols@cabinet-office.x.gsi.gov.uk Website: www.acoba.gov.uk/

To consider applications from the most senior Crown servants and to make recommendations to the Prime Minister. To provide advice to former Ministers on the acceptance of appointments or employment outside Government within two years of leaving office.

Chair
Rt Hon Lord Mayhew of Twysden QC DL

Sponsored (Advisory) by Cabinet Office
Capacitybuilders
77 Paradise Circus, Birmingham B1 2DT
Tel: 0121-237 5100
E-mail: info@capacitybuilders.org.uk Website: www.capacitybuilders.org.uk
Secure, sustainably-funded infrastructure for frontline voluntary and community organisations.

Chair
Chris Pond

Chief Executive
Matt Leach

Sponsored (Executive) by Cabinet Office

Capital for Enterprise Ltd
1 Broadfield Close, Broadfield Business Park, Sheffield S8 0XN
Tel: 0114-206 2131 Fax: 0114-206 2146
E-mail: info@capitalforenterprise.gov.uk Website: www.capitalforenterprise.gov.uk
Chair
David Quysner CBE
Chief Executive Officer
Rory Earley

Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform

Advisory Committee on Carbon Abatement Technologies
Bay 242, 1 Victoria Street, London SW1H 0ET
Tel: 020 7215 3075
E-mail: nicholas.aluko@decc.gsi.gov.uk
To provide expert, independent advice to Ministers, the Department and others in Government on matters concerning technologies for reducing greenhouse gas emissions to the atmosphere.

Chair
Peter Whitton

Secretary
Nicholas Aluko

Sponsored (Advisory) by Department of Energy and Climate Change

Committee on Carcinogenicity of Chemicals in Food, Consumer Products and the Environment
Room 523, Wellington House, 133-155 Waterloo Road, London SE1 8UG
Tel: 020 7972 4946 Fax: 020 7972 1001
E-mail: khandu.mistry@dh.gsi.gov.uk Website: www.iacoc.org.uk
To advise the Chief Medical Officer and the Chairman of the Board of Food Standards Agency.

Chair
Prof David Phillips

Sponsored (Advisory) by Department of Health/Food Standards Agency
Care Quality Commission
St Nicholas Buildings, St Nicholas Street, Newcastle upon Tyne NE1 1NB
Tel: 03000 616161  Fax: 0181-233 3569
E-mail: enquiries@cqc.org.uk  Website: www.cqc.org.uk
The independent regulator of all health and adult social care in England. Formed by a merger between the Healthcare Commission and the Commission for Social Care Inspection.

Chair
Baroness Young of Old Scone

Chief Executive
Cynthia Bower

Sponsored (Executive) by Department of Health

Central Arbitration Committee
22nd Floor, Euston Tower, 286 Euston Road, London NW1 3JJ
Tel: 020 7904 2300  Fax: 020 7904 2301
E-mail: enquiries@cac.gov.uk  Website: www.cac.gov.uk

Chair
Rt Hon Sir Michael Burton Kt

Chief Executive
Graeme Charles

Sponsored (Tribunal) by Department for Business, Enterprise and Regulatory Reform

Child Maintenance and Enforcement Commission
Website: www.childmaintenance.org

Chair
Janet Paraskeva [biog p127]

Commissioner
Stephen Geraghty [biog p61]  020 7853 8004
commissioners.office@childmaintenance.org

Sponsored (Executive) by Department for Work and Pensions

Children and Family Courts Advisory and Support Services for England and Wales
6th Floor, Sanctuary Buildings, Great Smith Street, London SW1P 3BT
Tel: 0844 353 3350  Fax: 0844 353 3351
E-mail: webenquiries@cafcass.gov.uk  Website: www.cafcass.gov.uk

Chair
Baroness Howarth of Breckland OBE

Chief Executive
Anthony Douglas

Sponsored (Executive) by Department for Children, Schools and Families
Office of the Children’s Commissioner for England
11 Million, 1 London Bridge, London SE1 9BG
Tel: 0844 800 9113  Fax: 020 7357 8329
E-mail: info.request@11million.org.uk  Website: www.11million.org.uk
To promote awareness of the views and interests of children.

Chair
Prof Sir Albert Aynsley-Green

Chief Executive
Rob Williams

Sponsored (Executive) by Department for Children, Schools and Families

Children’s Workforce and Development Council
2nd Floor, City Exchange, 11 Albion Street, Leeds LS1 5ES
Tel: 0113-244 6311  Fax: 0113-390 7744
E-mail: info@cwdcouncil.org.uk  Website: www.cwdcouncil.org.uk
To improve the lives of children and young people by ensuring that the people working with children have the best possible training, qualifications, support and advice. It also assists children and young people’s organisations and services in working together so that the child is at the centre of all services.

Chair
To be appointed

Chief Executive
Jane Haywood

Sponsored (Executive) by Department for Children, Schools and Families

Churches Conservation Trust
1 West Smithfield, London EC1A 9EE
Tel: 020 7213 0660  Fax: 020 7213 0678
E-mail: central@tcct.org.uk  Website: www.visitchurches.org.uk
The preservation of redundant churches and parts of churches of historic and archaeological interest or architectural quality vested in the Trust, together with their contents so vested.

Chair
Loyd Grossman OBE FSA

Chief Executive
Crispin Truman

Sponsored (Executive) by Department for Culture, Media and Sport

Civil Justice Council
Room E214, Royal Courts of Justice, Strand, London WC2A 2LL
Tel: 020 7947 6670  Fax: 020 7947 7475
E-mail: cjc@judiciary.gsi.gov.uk  Website: www.civiljusticecouncil.gov.uk
To keep the Civil Justice system under review; to consider how to make the system more accessible, fair and efficient: and to make recommendations.

Chair
Rt Hon Sir Anthony Clarke

Chief Executive
Robert Musgrove

Sponsored (Advisory) by Ministry of Justice
Civil Nuclear Police Authority
H280 Hinton House, Birchwood Park Avenue, Risley, Warrington WA3 6AS
Tel: 01925 833300  Fax: 01925 833301
E-mail: info@cnpa.pnn.police.uk  Website: www.cnpa.police.uk

Chair
Sir Chris Fox QPM

Sponsored (Executive) by Department of Energy and Climate Change

Civil Procedure Rule Committee
Her Majesty’s Court Service, 102 Petty France, London SW1H 9AJ
Tel: 020 3334 3184
E-mail: Jane.Wright@courts-service.gsi.gov.uk
Website: www.justice.gov.uk/about/civil-proc-rule-committee.htm

To make rules of procedure for the civil division of the Court of Appeal, the High Court and county courts.

Chair
Rt Hon Sir Anthony Clarke

Sponsored (Advisory) by Ministry of Justice

Civil Service Appeal Board
Room G/32, 22 Whitehall, London SW1A 2WH
Tel: 020 7276 3832  Fax: 020 7276 3836
E-mail: keith.wright@cabinet-office.x.gsi.gov.uk  Website: www.civilserviceappealboard.gov.uk

To consider appeals from civil servants against: refusal to allow participation in political activities; forfeiture of superannuation; dismissal and compulsory early retirement; and non-payment or the part-payment of compensation paid on dismissal or inefficiency grounds.

Chair
John Davies OBE [biog p38]  020 7276 3831   Fax: 020 7276 3836
keith.wright@cabinet-office.x.gsi.gov.uk

Sponsored (Advisory) by Cabinet Office

Advisory Committee on Clinical Excellence Awards
ACCEA Secretariat, Room LG04/05 Wellington House, 133-155 Waterloo Road, London SE1 8UG
Tel: 020 7972 4103
E-mail: mary.holt@dh.gsi.gov.uk  Website: www.advisorybodies.doh.gov.uk/acce

To consider recommendations for Clinical Excellence Awards for NHS consultants and to act on behalf of Ministers in England and Wales, in deciding which consultants should receive awards.

Chair
Prof Jonathan Montgomery

Medical Director
Prof Hamid Ghodse

Sponsored (Advisory) by Department of Health
Coal Authority
200 Lichfield Lane, Mansfield NG18 4RG
Tel: 01623 637000
E-mail: thecoalauthority@coal.gov.uk Website: www.coal.gov.uk
To license all coal mining operations, provide information on past and present mining to landowners and property purchasers, and settle subsidence claims arising from past mining. The Authority also manages the environment legacy created by the coal mining industry.

Chair
Dr Helen Mounsey

Chief Executive
Philip Lawrence

Commission for Architecture and the Built Environment
1 Kemble Street, London WC2B 4AN
Tel: 020 7070 6700 Fax: 020 7070 6777
E-mail: info@cabe.org.uk Website: www.cabe.org.uk
To advise on questions of architectural design for projects of national importance and to promote high architectural quality in new government buildings. To increase public understanding of contemporary architecture by education at all levels.

Chair
Sir John Sorrell CBE

Chief Executive
Richard Simmons

Commission for the Compact
77 Paradise Circus, Queensway, Birmingham B1 2DT
Tel: 0121-237 5900 Fax: 0121-233 2120
E-mail: info@thecompact.org.uk Website: www.thecompact.org.uk
To promote good practice in partnership working between government and the voluntary and community sector through the Compact, overseeing its operation.

Commissioner
Sir Bert Massie CBE

Chief Executive
Richard Corden

Commons Commissioners
Area 3C, Nobel House, 17 Smith Square, London SW1P 3JR
Tel: 020 7238 6272 Fax: 020 7238 4929
E-mail: commons.commissioners@defra.gsi.gov.uk
Website: www.defra.gov.uk/wildlife-countryside/protected-areas/common-land/contact.htm
To adjudicate on any disputes arising from the provisional registration of common land. Such disputes must be referred to the commissioners by the relevant Commons Registration Authority.

Chair
Edward Cousins

Sponsored (Tribunal) by Department for Environment, Food and Rural Affairs
Commonwealth Scholarship Commission in the UK
Woburn House, 20-24 Tavistock Square, London WC1H 9HF
Tel: 020 7380 6700  Fax: 020 7387 2655
E-mail: awards@acu.ac.uk  Website: www.cscuk.org.uk
The body responsible for the UK’s participation in the Commonwealth Scholarship and Fellowship Plan.

Chair
Prof Trudy Harpham
Sponsored (Advisory) by Department for International Development

Community Development Foundation
Unit 5, Angel Gate, 320-326 City Road, London EC1V 2PT
Tel: 020 7833 1772  Fax: 020 7837 6584
E-mail: admin@cdf.org.uk  Website: www.cdf.org.uk

Chair
Tom Levitt MP
levittt@parliament.uk
Sponsored (Executive) by Department for Communities and Local Government

Competition Appeal Tribunal
Victoria House, Bloomsbury Place, London WC1A 2EB
Tel: 020 7979 7979  Fax: 020 7979 7978
Website: www.catribunal.org.uk
Hears appeals against decisions of the Office of Fair Trading and the regulators of the privatised utilities under the Competition Act 1998; applications for judicial review of decisions of the Secretary of State, the Office of Fair Trading or the Competition Commission under the merger control and market investigation provisions of the Enterprise Act 2002; and also has jurisdiction under the Competition Act 1998 to award damages for established breaches of EC or UK competition law. The CAT also hears appeals against decisions of OFCOM under the Communications Act 2003.

President
Sir Gerald Barling
Sponsored (Tribunal) by Department for Business, Enterprise and Regulatory Reform

Competition Commission
Victoria House, Southampton Row, London WC1B 4AD
Tel: 020 7271 0100  Fax: 020 7271 0177
E-mail: info@cc.gsi.gov.uk  Website: www.competition-commission.org.uk
Conducts in-depth inquiries into mergers; markets; and the regulation, including price regulation, of the major regulated industries.

Chair
Peter Freeman
020 7271 0114  Fax: 020 7271 0203
info@competition-commission.gsi.gov.uk

Chief Executive and Secretary
David Saunders
020 7271 0118  Fax: 020 7271 0203
david.saunders@cc.gsi.gov.uk
Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform
To fund and provide support services to the Competition Appeal Tribunal.

**Secretariat**
Charles Dhanowa OBE

**Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform**

**Advisory Committee on Conscientious Objectors**

7C-18, Main Building, Whitehall, London SW1A 2HB
Tel: 020 7218 1231 Fax: 020 7218 0844
E-mail: christopher.hiller607.mod.uk

To provide advice on appeals by members of the armed forces whose applications for permission to leave or for discharge on grounds of conscience have been refused by the Service authorities.

**Chair**
Timothy King

**Secretary**
Christopher Hiller

**Sponsored (Advisory) by Ministry of Defence**

**ConstructionSkills**

Bircham Newton, Kings Lynn PE31 6RH
Tel: 01485 577577
E-mail: call.centre@cskills.org Website: www.constructionskills.net

To promote and facilitate the training of sufficient people in the skills needed for a world-class construction industry.

**Chair**
Sir Michael Latham

**Sponsored (Executive) by Department for Innovation, Universities and Skills**

**Consumer Council for Water**

1st Floor, Victoria Square House, Birmingham B2 4AJ
Tel: 0121-345 1000
E-mail: enquiries@ccwater.org.uk Website: www.ccwater.org.uk

Represents the interests of customers of the water and sewerage companies in England and Wales.

**Chair**
Dame Yve Buckland

**Chief Executive**
Tony Smith

**Advisory Committee on Consumer Engagement**

c/o Food Standards Agency, Aviation House, 125 Kingsway, London WC2B 6NH
Tel: 020 7276 8170
E-mail: micah.mcguire@foodstandards.gsi.gov.uk

To review and assess the Food Standards Agency’s consumer engagement work, providing an external challenge to the Executive ensuring that they continue to ‘put the consumer first’.

**Sponsored (Advisory) by Food Standards Agency**
To provide advice on how to achieve sustainable production, distribution and consumption of food, ensuring that it is available and affordable for all sectors of society; to consider the effects of global trends; to advise the Secretary of State on how to achieve the four objectives for food policy set out by the Strategy Unit; and to make practical policy recommendations.

Chair
Dame Suzi Leather DBE [biog p96]

To investigate alleged or suspected miscarriages of justice in England, Wales and Northern Ireland, and refer appropriate cases to the courts.

Chair
Richard Foster CBE

Considers applications for compensation for personal injury arising from crimes of violence in England, Scotland and Wales.

Chief Executive
Carole Oatway

Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform

Sponsored (Executive) by Department for Environment, Food and Rural Affairs

Sponsored (Executive) by Ministry of Justice

Sponsored (Advisory) by Department for Business, Enterprise and Regulatory Reform

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Sponsored (Advisory) by Ministry of Justice
Criminal Procedure Rule Committee
Selborne House, 54 Victoria Street, London SW1E 6QW
E-mail: jane.brown@justice.gsi.gov.uk
Website: www.justice.gov.uk/about/criminal-proc-rule-committee.htm
To develop rules to govern the practice and procedure to be followed in the Criminal Division of the Court of Appeal and the Crown Court; for criminal proceedings in magistrates’ courts and by justices’ clerks; and the development of the necessary procedures to bring about the closer alignment of the criminal courts.

Chair
Rt Hon Lord Phillips of Worth Matravers

Sponsored (Advisory) by Ministry of Justice

Crown Court Rule Committee
6th Floor Steel House, 11 Tothill Street, London SW1H 9LH
Tel: 020 7210 2786
Website: www.courtservice.gov.uk
To make rules of court in relation to the Crown Court and the Criminal Division of the Court of Appeal.

Secretary
Caroline Grabazs

Sponsored (Advisory) by Ministry of Justice

Culture East Midlands
20 Fletcher Gate, Nottingham NG1 2FZ
Tel: 0115-983 8769 Fax: 0115-983 8775
E-mail: enquiries@culture-em.org.uk Website: www.culture-em.org.uk
To champion the whole spectrum of cultural and creative interests in the region, including tourism and sport. Responsible for implementing the region’s cultural strategy and has a role in central policy making, regional data collection and research.

Chair
Patricia Coleman

Chief Executive
Sukhy Johal

Sponsored (Executive) by Department for Culture, Media and Sport

Culture North East
Citygate, Gallowgate, Newcastle upon Tyne NE1 4WH
Tel: 0191-202 3872 Fax: 0191-202 3738
E-mail: michelle.drew@gone.gsi.gov.uk Website: www.culturenortheast.org
To champion the whole spectrum of cultural and creative interests in the region, including tourism and sport. Responsible for implementing their regional cultural strategy and has a role in central policy making, regional data collection and research.

Chair
Olivia Grant OBE DL

Chief Executive
Pauline Beaumont

Sponsored (Executive) by Department for Culture, Media and Sport
Culture Northwest
Giants Basin, Potato Wharf, Castlefield, Manchester M3 4NB
Tel: 0161-817 7422    E-mail: culture.northwest@nwda.co.uk   Website: www.culturenorthwest.co.uk
To champion the whole spectrum of cultural and creative interests in the region, including tourism and sport. Responsible for implementing their regional cultural strategy and has a role in central policy making, regional data collection and research.

Chair
Loyd Grossman OBE FSA

Chief Executive
Elizabeth Raper

Sponsored (Executive) by Department for Culture, Media and Sport

Culture South East
c/o Government Office for the South East, Bridge House, 1 Walnut Tree House, Guildford GU1 4GA
Tel: 01483 882275    Fax: 01483 882626    E-mail: info@culturesoutheast.org.uk    Website: www.culturesoutheast.org.uk
To champion the whole spectrum of cultural and creative interests in the region, including tourism and sport.

Chair
Kalwant Ajimal

Executive Director
Charles Freeman

Sponsored (Executive) by Department for Culture, Media and Sport

Culture South West
Sterling House, Dix’s Field, Exeter EX1 1QA
Tel: 01392 229587    Fax: 01392 229395
E-mail: info@culturesouthwest.org.uk   Website: www.culturesouthwest.org.uk
To champion the whole spectrum of cultural and creative interests in the region, including tourism and sport. Responsible for implementing their regional cultural strategy and has a role in central policy making, regional data collection and research.

Chair
Peter Boyden

Executive Directors
Libby Grundy
Pippa Warin

Sponsored (Executive) by Department for Culture, Media and Sport
Culture West Midlands
The Regional Partnership Centre, Albert House, Quay Place, Edward Street, Birmingham B1 2RA
Tel: 0121-245 0150    Fax: 0121-245 0151
E-mail: info@culturewm.org.uk    Website: www.culturewm.org.uk
To champion the whole spectrum of cultural and creative interests in the region, including tourism and sport.

Chair
Dr Brian Woods-Scawen DL CBE

Chief Executive
Tim Bryan

Sponsored (Executive) by Department for Culture, Media and Sport

Advisory Committee on Dangerous Pathogens
ACDP Secretariat, Area 5B, Nobel House, 17 Smith Square, London SW1P 3JR
Tel: 020 7238 3290    Fax: 020 7238 1109
E-mail: acdp.secretariat@defra.gsi.gov.uk    Website: www.advisorybodies.doh.gov.uk/acdp
To advise the Health and Safety Commission, the Health and Safety Executive and Health and Agriculture Ministers, and their counterparts under devolution in Scotland, Wales and Northern Ireland, as required on all aspects of hazards and risks to workers and others from exposure to pathogens.

Chair
Prof George Griffin

Secretary
Delyth Dyne

Sponsored (Advisory) by Department of Health

Darwin Advisory Committee
Darwin Initiative Secretariat, Zone 2/18, Resource Management Unit, Temple Quay House, 2 The Square, Temple Quay, Bristol BS1 6EB
Tel: 020 7238 5256
E-mail: darwin@defra.gsi.gov.uk    Website: www.darwin.gov.uk
To use UK scientific and educational strengths in collaborative projects to help developing countries safeguard their biodiversity.

Chair
Prof David Macdonald

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Defence Nuclear Safety Committee
1/L/2 MOD, Main Building, Whitehall, London SW1A 2HB
Tel: 020 7218 2442    Fax: 020 7218 1769
To advise the Secretary of State for Defence on matters concerning the safety of Ministry of Defence nuclear programmes, facilities and operations. The Committee is the primary source of independent expert advice to the Ministry of Defence on all safety issues associated with its defence nuclear programmes.

Chair
Rear Admiral Paul Thomas

Sponsored (Advisory) by Ministry of Defence
Defence Scientific Advisory Council
01 J.06, Ministry of Defence Main Building, Whitehall, London SW1A 2HB
Tel: 020 7807 8864
E-mail: SIT-DSAC-office@mod.uk
To advise the Secretary of State on matters of concern to the Ministry of Defence in the fields of science, engineering and technology.

Chair
Prof Sir Peter Knight FRS
Sponsored (Advisory) by Ministry of Defence

Design Council
34 Bow Street, London WC2E 7DL
Tel: 020 7420 5200  Fax: 020 7420 5300
E-mail: info@designcouncil.org.uk  Website: www.designcouncil.org.uk
To inspire and enable the best use of design by the UK, in the world context, to improve prosperity and well-being.

Chair
Sir Michael Bichard KCB [biog p15]  020 7766 0716  Fax: 020 7766 0704
carena.reeve@instituteforgovernment.org.uk
Chief Executive
David Kester
Sponsored (Executive) by Department for Innovation, Universities and Skills

Diplomatic Service Appeal Board
DSAB Secretariat, Conduct and Employment law advice section, Foreign and Commonwealth Office, Old Admiralty Building, London SW1A 2PA
Tel: 020 7008 1360  Fax: 020 7008 1456
E-mail: lyn.shaw@fco.gov.uk
To advise the Secretary of State whether premature retirement, or termination of an appointment on grounds of failed probation, or dismissal on any grounds, is fair.

Chair
Philippa Drew CB
Secretary
Lyn Shaw
Sponsored (Advisory) by Foreign and Commonwealth Office

Disability Employment Advisory Committee
DEAC Secretariat, Department for Work and Pensions, Room W10 Moorfoot, Sheffield S1 4PQ
Tel: 0114-267 7242  Fax: 0114-267 7215
E-mail: contact-deac@dwp.gsi.gov.uk  Website: www.deac.org.uk
To advise ministers and officials on the employment of disabled people; to advise on the labour market barriers across Great Britain that disabled people face in getting and keeping work; to develop recommendations on the support required to overcome these barriers; and to provide advice in confidence on the effectiveness of labour market policies.

Chair
Elaine Noad
Sponsored (Advisory) by Department for Work and Pensions
The Office for Disability Issues
The Secretariat, 6th Floor, The Adelphi, 1-11 John Adam Street, London WC2N 6HT
E-mail: office-for-disability-issues@dwp.gsi.gov.uk  Website: www.officefordisability.gov.uk
Looks to set an example for equal opportunities, and aims to be a model public sector organisation in internal practices, external relations and activities. It is working to ensure government achieves substantive equality for disabled people by 2025.

Sponsored (Advisory) by Department for Work and Pensions

Disability Living Allowance Advisory Board
The Adelphi, 6th Floor, 1-11 John Adam Street, London WC2N 6HT
Tel: 020 7962 8982  Fax: 020 7962 8647
E-mail: dlaab-consultation@dwp.gsi.gov.uk  Website: www.dwp.gov.uk/ndpb/dlaab
To advise the Secretary of State and medical services doctors on matters relating to the Disability Living Allowance and Attendance Allowance.

Chair
Anne Spaight MBE

Sponsored (Advisory) by Department for Work and Pensions

Disabled Persons Transport Advisory Committee
Zone 4/24, Great Minster House, 76 Marsham Street, London SW1P 4DR
Tel: 020 7944 8011  Fax: 020 7944 6998
E-mail: dptac@dft.gov.uk  Website: www.dptac.gov.uk
To advise the government on transport issues and (on non-statutory basis) built environmental needs of disabled people. It also offers guidance to industry and local authorities.

Chair
Neil Betteridge

Sponsored (Advisory) by Department for Transport

Review Body on Doctors’ and Dentists’ Remuneration
c/o Office of Manpower Economics, 6th Floor, Kingsgate House, 66-74 Victoria Street,
London SW1E 6SW
Tel: 020 7215 8407  Fax: 020 7215 4445
E-mail: cliff.wilkes@berr.gsi.gov.uk

Chair
Ron Amy OBE

Sponsored (Advisory) by Department of Health
The UK’s largest funding agency for research and postgraduate training relating to social and economic issues. We provide independent, high-quality, relevant research to business, the public sector and government.

**Chair**
To be appointed

**Chief Executive**
Prof Ian Diamond [biog p42]  01793 413004  Fax: 01793 413002
ian.diamond@esrc.ac.uk

Sponsored (Executive) by Department for Innovation, Universities and Skills

**Energy Technologies Institute**
Holywell Building, Holywell Park, Loughborough LE11 3UZ
Tel: 01509 564850
E-mail: info@energytechnologies.co.uk  Website: www.energytechnologies.co.uk
To accelerate the development, demonstration and eventual commercial deployment of a focused portfolio of energy technologies, aimed at increasing energy efficiency, reducing greenhouse gas emissions and helping to achieve energy and climate change goals.

**Chair**
Sir Robert Margetts CBE

**Chief Executive**
David Clarke

Sponsored (Executive) by Department for Innovation, Universities and Skills

**Engineering and Physical Sciences Research Council**
Polaris House, North Star Avenue, Swindon SN2 1ET
Tel: 01793 444000  Fax: 01793 444010
E-mail: infoline@epsrc.ac.uk  Website: www.epsrc.ac.uk
Promotes and supports high-quality basic, strategic and applied research and related post-graduate training in engineering and the physical sciences.

**Chair**
John Armitt CBE

**Chief Executive**
Prof David Delpy [biog p41]  01793 444577  Fax: 01793 444577
krystyna.bartoszewska@epsrc.ac.uk

Sponsored (Executive) by Department for Innovation, Universities and Skills
To ensure that there are, and will be in the future, enough trained people to meet the needs of engineering construction industry employers.

Chair
Terry Lazenby

Chief Executive
David Edwards

Sponsored (Executive) by Department for Innovation, Universities and Skills

English Heritage
1 Waterhouse Square, 138-142 Holborn, London EC1N 2ST
Tel: 020 7973 3000 Fax: 020 7973 3001
E-mail: customers@english-heritage.org.uk Website: www.english-heritage.org.uk
To promote the preservation of ancient monuments, historic buildings and conservation areas, and to promote public understanding and enjoyment of the historic environment.

Chair
To be appointed

Chief Executive
Dr Simon Thurley

Sponsored (Executive) by Department for Culture, Media and Sport

English Partnerships
110 Buckingham Palace Road, London SW1W 9SA
Tel: 020 7881 1600 Fax: 020 7730 9162
E-mail: mail@englishpartnerships.co.uk Website: www.englishpartnerships.co.uk
The national regeneration agency, bringing together the Urban Regeneration Agency (URA) and the Commission for the New Towns (CNT). The two bodies exist as separate legal entities but work as a single unit.

Chair
Robert Napier [biog p118]

Chief Executive
John Walker

Sponsored (Executive) by Department for Communities and Local Government

Environment Agency
Millbank Tower, 25th Floor, 21/24 Millbank, London SW1P 4XL
Tel: 0870 850 6506
E-mail: enquiries@environment-agency.gov.uk Website: www.environment-agency.gov.uk
To protect and improve the environment in England and Wales and contribute towards sustainable development through the integrated management of air, land and water.

Chair
Rt Hon Lord Smith of Finsbury

Acting Chief Executive
Paul Leinster

Sponsored (Executive) by Department for Environment, Food and Rural Affairs
Equality 2025: UK Advisory Network on Disability

Office for Disability Issues, 6th Floor, The Adelphi, 1-11 John Adam Street, London WC2N 6HT
Tel: 020 7712 2156
E-mail: office-for-disability-issues@dwp.gsi.gov.uk
Website: www.officefordisability.gov.uk/equality2025/

Advises Government on the needs and wishes of disabled people when developing policies and designing service delivery.

Chair
Alun Davies

Co-chair
Bruce Calderwood

Sponsored (Advisory) by Department for Work and Pensions

Equality and Human Rights Commission

3 More London Riverside, Tooley Street, London SE1 2RG
Tel: 020 3117 0235 Fax: 020 7407 7557
E-mail: info@equalityhumanrights.com Website: www.equalityhumanrights.com

Replacing the Equal Opportunities Commission, the Commission for Racial Equality, and the Disability Rights Commission, working to eliminate discrimination, reduce inequality and protect human rights.

Chair
Trevor Phillips OBE

Chief Executive
To be appointed

Sponsored (Executive) by Government Equalities Office

Ethnic Minority Advisory Group

c/o Ethnic Minority Employment Team, 2nd Floor, The Adelphi, 1-11 John Adam Street,
London WC2N 6HT
Tel: 020 7712 2532
Website: www.emetaskforce.gov.uk/emag.asp

Responsible for co-ordinating a cross-government ethnic minority employment strategy, in collaboration with employers, trades unions and other representative bodies.

Chair
Iqbal Wahhab

Sponsored (Advisory) by Department for Work and Pensions

Export Guarantees Advisory Council

PO Box 2200, 2 Exchange Tower, Harbour Exchange Square, London E14 9GS
Tel: 020 7512 7015 Fax: 020 7512 7271
E-mail: stephen.head@ecgd.gsi.gov.uk Website: www.ecgd.gov.uk

To provide advice on the principles that guide ECGD’s pursuit of the aims and objectives set out in its Mission Statement, and how these principles should inform its business policies. The Council also advises on the drafting of the statement of these principles.

Chair
Prof Jonathan Kydd

Sponsored (Advisory) by Export Credits Guarantee Department
Reviewing Committee on the Export of Works of Art and Objects of Cultural Interest
Wellcome Wolfson Building, 165 Queen’s Gate, London SW7 5HD
Tel: 020 7273 8270 Fax: 020 7273 1424
E-mail: frances.wilson@mla.gov.uk Website: www.mla.gov.uk
To advise on the principles which should govern the control of export of objects of cultural interest under the Export Control Act 2002 and on the operation of the export control system generally; to advise the Secretary of State on all cases where refusal of an export licence for an object of cultural interest is suggested on grounds of national importance; and to advise in cases where a special Exchequer grant is needed towards the purchase of an object that would otherwise be exported.

Chair
Lord Inglewood DL

Secretary
Frances Wilson
frances.wilson@mla.gov.uk

Sponsored (Advisory) by Department for Culture, Media and Sport

Office for Fair Access
Northavon House, Coldharbour Lane, Bristol BS16 1QD
Tel: 0117-931 7171 Fax: 0117-931 7083
E-mail: enquiries@offa.org.uk Website: www.offa.org.uk
To ensure that the introduction of higher tuition fees in 2006-07 does not have a detrimental effect on widening participation and that institutions are explicitly committed to increasing the participation rates of under-represented groups.

Director
Prof Sir Martin Harris [biog p72]
director@offa.org.uk

Sponsored (Executive) by Department for Innovation, Universities and Skills

Family Justice Council
E201 East Block, Royal Courts of Justice, Strand, London WC2A 2LL
Tel: 020 7947 7333/020 7947 7974 Fax: 020 7947 7875
E-mail: fjc@courtservice.gsi.gov.uk Website: www.family-justice-council.org.uk
To promote an inter-disciplinary approach to the needs of family justice, and through consultation and research, to monitor the effectiveness of the system and advise on reforms necessary for continuous improvement.

Chair
Rt Hon Sir Mark Potter

Sponsored (Advisory) by Ministry of Justice

Family Procedure Rule Committee
Selborne House, 54-60 Victoria Street, London SW1E 6QW
Tel: 020 7210 1497
E-mail: clive.buckley@hmcourts-service.gsi.gov.uk
Website: www.justice.gov.uk/whatwedo/familyprocedurerules.htm
To make rules of court for the purpose of family proceedings, in the high court or county courts.

Chair
Rt Hon Sir Mike Potter

Sponsored (Advisory) by Ministry of Justice
Farm Animal Welfare Council
FAWC Secretariat, Area 5a, 9 Millbank, c/o Nobel House, 17 Smith Square, London SW1P 3JR
Tel: 020 7238 5192   Fax: 020 7238 3169
E-mail: fawcsecretariat@defra.gsi.gov.uk   Website: www.fawc.org.uk
To advise Government on all issues affecting the welfare of farm animals. The Council can also discuss issues within the European Union, communicate freely with outside bodies, the European Commission, and the public; and publish its advice independently.

Chair
Prof Christopher Wathes

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Food from Britain
Fourth Floor, Manning House, 22 Carlisle Place, London SW1P 1JA
Tel: 020 7233 5111   Fax: 020 7233 9515
E-mail: info@foodfrombritain.com   Website: www.foodfrombritain.com
To develop and promote the marketing of British food and drink abroad, and promotion within the UK and elsewhere of the UK speciality food and drink sector.

Chair
Lady Silvia Jay

Sponsored (Executive) by Department for Environment, Food and Rural Affairs

Football Licensing Authority
27 Harcourt House, 19 Cavendish Square, London W1G 0PL
Tel: 020 7491 7191   Fax: 020 7491 1882
E-mail: fla@flaweb.org.uk   Website: www.flaweb.org.uk
To ensure the implementation of certain key recommendations of the Taylor Report concerning safety at football grounds.

Chair
Anthony Speed

Chief Executive
John de Quidt

Sponsored (Executive) by Department for Culture, Media and Sport

Foreign Compensation Commission
Old Admiralty Building, Whitehall, London SW1A 2PA
Tel: 020 7008 1321   Fax: 020 7008 0160
Distributes funds received from other Governments, or international organisations, in accordance with agreements to pay compensation for expropriated British property and other losses sustained by British nationals.

Chair
Dr J Barker

Sponsored (Tribunal) by Foreign and Commonwealth Office
Fuel Poverty Advisory Group
1 Victoria Street, London SW1H 0ET
Tel: 020 7215 1129  Fax: 020 7215 2723
E-mail: fuelpoverty@berr.gsi.gov.uk

To report on the progress of delivery of the Government’s Fuel Poverty Strategy for England and to propose and implement improvements to regional or local mechanisms for its delivery.

Chair
To be appointed

Sponsored (Advisory) by Department of Energy and Climate Change

Gambling Commission
Victoria Square House, Victoria Square, Birmingham B2 4BP
Tel: 0121-230 6666  Fax: 0121-230 6720
E-mail: info@gamblingcommission.gov.uk     Website: www.gamblingcommission.gov.uk

The regulatory body for casinos, bingo clubs, gaming machines and for larger lotteries and also has responsibility for regulating betting and remote gambling.

Chair
Brian Pomeroy

Chief Executive and Commissioner
Jenny Williams [biog p174] 0121-230 6503/2  Fax: 0121-233 1096
j.williams@gamblingcommission.gov.uk

Sponsored (Executive) by Department for Culture, Media and Sport

Gangmasters Licensing Authority
PO Box 8538, Nottingham NG8 9AF
Tel: 0845 602 5020
E-mail: enquiries@gla.gsi.gov.uk     Website: www.gla.gov.uk

To regulate those who supply labour or use workers to provide services in agriculture, forestry, horticulture, shellfish gathering, food processing and packaging.

Chair
Paul Whitehouse

Chief Executive
Ian Livsey

Sponsored (Executive) by Department for Environment, Food and Rural Affairs

Geffrye Museum
Kingsland Road, London E2 8EA
Tel: 020 7739 9893  Fax: 020 7729 5647
E-mail: info@geffrye-museum.org.uk     Website: www.geffrye-museum.org.uk

Specialises in the domestic interiors and furniture of the urban middle-classes. Its displays span from 1600 to 2000, forming a sequence of period rooms which capture the quintessential nature of English interior style.

Chair
Richard Hunting

Director
David Dewing

Sponsored (Executive) by Department for Culture, Media and Sport
Gene Therapy Advisory Committee

GTAC Secretariat, Department of Health, Area 604, Wellington House, 135-155 Waterloo Road,
London SE1 8UG
Tel: 020 7972 1255/020 7972 4151  Fax: 020 7972 4300
E-mail: gtac@dh.gsi.gov.uk

Considers and advises on the acceptability of proposals for gene therapy research on human subjects, on
ethical grounds, taking account of the scientific merits of the proposals and the potential benefits and
risks; works with other agencies which have responsibilities including the Medicines and Healthcare
products Regulatory Agency (MHRA), the Health and Safety Executive, and the Department of
Environment Food and Rural Affairs (Defra); and provides advice to Ministers on developments in gene
therapy research and their implications.

Chair
Prof Martin Gore

Sponsored (Advisory) by Department of Health

General Advisory Committee on Science

GACS Secretariat, Room 203C Aviation House, 125 Kingsway, London WC2B 6NH
Tel: 020 7276 8277  Fax: 020 7276 8289
E-mail: gacs@foodstandards.gsi.gov.uk  Website: www.food.gov.uk/science/ouradvisors/gacs

To provide independent advice on the Food Standards Agency’s governance and use of science.

Chair
Prof Colin Blakemore [biog p16]

Sponsored (Advisory) by Food Standards Agency

Advisory Committees on General Commissioners of Income Tax

102 Petty France, London SW1H 9AJ
Tel: 0203 343302

To select, for the Lord Chancellor’s consideration, candidates for appointment as a General
Commissioner of Income Tax.

Head of Branch
Carol Russell

Sponsored (Advisory) by Ministry of Justice

General Social Care Council

Goldings House, 2 Hay’s Lane, London SE1 2HB
Tel: 020 7397 5100  Fax: 020 7397 5101
E-mail: info@gscc.org.uk  Website: www.gscc.org.uk

To act as the guardian of standards for the social care workforce in England, with the aim of increasing
the protection of service users, their carers and the general public. Responsible for agreeing and issuing
statutory codes of practice, setting up a register of social care workers, dealing with matters of conduct,
and regulating social work education and training.

Chair
Sir Rodney Brooke CBE DL

Chief Executive
Mike Wardle

Sponsored (Executive) by Department of Health
Genetics and Insurance Committee
The Genetic Secretariat, Department of Health, Area 604 Wellington House, 135-155 Waterloo House, London SE1 8UG
E-mail: mb-gaic@doh.gsi.gov.uk Website: www.advisorybodies.doh.gov.uk/genetics/gaic/
To develop and publish criteria for the evaluation of specific genetic tests, their application to particular conditions and their reliability and relevance to particular types of insurance; to evaluate particular tests against those criteria and to bring to public knowledge its findings; to provide independent wide ranging oversight of how insurers are using genetic tests, specifically; to consider complaints from insurance applicants about the way an insurance company has dealt with their application under the five-year moratorium, where such complaints have not been resolved to the satisfaction of the applicant by either their insurance company in the first instance or by the ABI.

Chair
Prof David Johns CBE, FREng

Sponsored (Advisory) by Department of Health

Advisory Committee on the Government Art Collection
2-4 Cockspur Street, London SW1Y 5DH
Tel: 020 7580 9147 Fax: 020 7580 9130
E-mail: gac@culture.gov.uk Website: www.gac.culture.gov.uk
To advise on the purchase and commission of works of art for the Government Art Collection.

Chair
Julia Somerville

Secretary
Clive Marks

Sponsored (Advisory) by Department for Culture, Media and Sport

Review Board for Government Contracts
Deloitte & Touche LLP, Athene Place, 66 Shoelane, London EC4A 3BQ
Tel: 020 7936 3000 Fax: 020 7583 1198
To review periodically (normally at three-year intervals) the operation of the profit formula used in pricing non-competitive Government contracts.

Chair
George Staple

Sponsored (Advisory) by Ministry of Defence

Government Hospitality Advisory Committee for the Purchase of Wine
Lancaster House, St James’s, London SW1A 1BB
Tel: 020 7008 8526 Fax: 020 7008 8517
E-mail: robert.alexander@fco.gov.uk

Chair
Sir David Wright GCMG, CVO

Sponsored (Advisory) by Foreign and Commonwealth Office
The Great Britain-China Centre
15 Belgrave Square, London SW1X 8PS
Tel: 020 7235 6696    Fax: 020 7245 6885
E-mail: contact@gbcc.org.uk    Website: www.gbcc.org.uk
To promote closer economic, professional, cultural and academic relations between Britain and China; and to encourage mutual knowledge and understanding.

President
Rt Hon Lord Howe of Aberavon CH QC

Chair
Peter Batey OBE

Sponsored (Executive) by Foreign and Commonwealth Office

Advisory Committee on Hazardous Substances
ACHS Secretariat, Area 2A, Nobel House, 17 Smith Square, London SW1P 3JR
Tel: 020 7238 1571
E-mail: chemicals.strategy@defra.gsi.gov.uk
Website: www.defra.gov.uk/environment/chemicals/achs/
To advise Ministers on the exercise of powers under the Environmental Protection Act. To advise the Chemicals Stakeholders Forum, as appropriate, on hazardous substances.

Chair
Prof Stephen Holgate

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Health Protection Agency
7th Floor, Holborn Gate, 330 High Holborn, London WC1V 7PP
Tel: 020 7759 2700    Fax: 020 7759 2733
E-mail: webteam@hpa.org.uk    Website: www.hpa.org.uk
Role includes advising government on public health protection policies and programmes, and delivering services and supporting the NHS and other agencies to protect people from infectious diseases, poisons, chemicals and radiological hazards.

Chair
Dr David Heymann

Chief Executive
Justin McCracken

Sponsored (Advisory) by Department of Health
Launched: 2003

Health and Safety Executive
Rose Court, 2 Southwark Bridge, London SE1 9HS
Tel: 0845 345 0055
E-mail: [firstname.surname]@hse.gsi.gov.uk    Website: www.hse.gov.uk
To ensure that risks to people’s health and safety from work activities are properly controlled.

Chair
Judith Hackitt

Chief Executive
Geoffrey Podger CB [biog p133]    0151-951 5766    Fax: 0151-951 5849
geoffrey.podger@hse.gsi.gov.uk
Council for Healthcare Regulatory Excellence
1st Floor, Kierran Cross, 11 Strand, London WC2N 5HR
Tel: 020 7389 8030    Fax: 020 7389 8040
E-mail: info@chre.org.uk   Website: www.chre.org.uk
Regulation of healthcare professionals.

Chief Executive
Harry Cayton OBE

Sponsored (Executive) by Department of Health

Hearing Aid Council
70 St Mary Axe, London EC3A 8BE
Tel: 020 3102 4030    Fax: 020 3102 4476
E-mail: hac@thehearingaidcouncil.org.uk
To set and maintain professional standards of competence and conduct among registered hearing aid dispensers and their employees.

Chair
Christopher Hughes OBE

Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform

Advisory Group on Hepatitis
Secretariat for Advisory Group on Hepatitis, Expert Advice Support Office, Health Protection Agency,
61 Colindale Avenue, London NW9 5EQ
Tel: 020 8327 6688
E-mail: easo@hpa.gov.uk   Website: www.advisorybodies.doh.gov.uk/agh
Advises the Chief Medical Officers in England, Scotland, Wales and Northern Ireland on appropriate policies for the prevention and control of viral hepatitis in the community and in health care settings, but excluding advice on the microbiological safety of blood and tissues for transplantation, and of health care equipment.

Chair
Prof William Irving

Sponsored (Advisory) by Department of Health

Herbal Medicines Advisory Committee
c/o 10-2 Market Towers, 1 Nine Elms Lane, London SW8 5NQ
Tel: 020 7084 2451    Fax: 020 7084 2498
E-mail: leslie.whitbread@mhra.gsi.gov.uk
Advises Ministers directly on issues relating to registration of traditional herbal medicinal products under the Traditional Herbal Medicines Registration Scheme and the safety and quality of unlicensed herbal remedies.

Chair
Prof Philip Routledge OBE

Sponsored (Advisory) by Department of Health
Higher Education Funding Council for England
Northavon House, Coldharbour Lane, Bristol BS16 1QD
Tel: 0117-931 7317    Fax: 0117-931 7203
E-mail: hefce@hefce.ac.uk    Website: www.hefce.ac.uk
To advise the Secretary of State for Innovation, Universities and Skills on the funding needs of higher education; and to distribute available funds.

Chief Executive
Prof David Eastwood

Sponsored (Executive) by Department for Innovation, Universities and Skills

Higher Education Funding Council for Wales
Linden Court, Ilex Close, Llanishen, Cardiff CF14 5DZ
Tel: 029 2076 1861    Fax: 029 2076 3163
E-mail: info@hefcw.ac.uk    Website: www.hefcw.ac.uk
To administer funds made available by the National Assembly for Wales in supporting the provision of higher education, the undertaking of research by higher education institutions, and the provision of prescribed courses of higher education at further education institutions. Responsible for accrediting providers of initial teacher training for school teachers and commissioning research to improve the standards of teachers and teacher training.

Chair
Roger Thomas

Chief Executive
Prof Philip Gummett

Sponsored (Executive) by National Assembly for Wales

Advisory Committee on Historic Wreck Sites
c/o Secretariat, English Heritage, 1 Waterhouse Square, 138-142 Holborn, London EC1N 2ST
Tel: 020 7973 3243    Fax: 020 7973 3208
E-mail: sarah.baylis@english-heritage.org.uk
To advise on the suitability of wreck sites to be designated under the Protection of Wrecks Act 1973. Also advises on the issue of licences under the Act, receives reports on designated sites and advises on other general underwater archaeology matters affecting historic wrecks in UK territorial waters.

Chair
Tom Hassall OBE

Secretary (English Heritage)
Sarah Baylis

Sponsored (Advisory) by Department for Culture, Media and Sport

Homes and Communities Agency
110 Buckingham Palace Road, Victoria, London SW1W 9SA
Tel: 0300 1234 500
E-mail: mail@homeandcommunities.co.uk

Chairman
Robert Napier [biog p118]

Chief Executive
Sir Bob Kerslake

Sponsored (Executive) by Department for Communities and Local Government
Horniman Museum and Public Park Trust
100 London Road, Forest Hill, London SE23 3PQ
Tel: 020 8699 1872    Fax: 020 8291 5506
E-mail: enquiry@horniman.ac.uk    Website: www.horniman.ac.uk

Chair
Timothy Hornsby

Director
Janet Vitmayer

Sponsored (Executive) by Department for Culture, Media and Sport

Horserace Betting Levy Board
Parnell House, 25 Wilton Road, London SW1V 1LW
Tel: 020 7333 0043    Fax: 020 7333 0041
E-mail: enquiries@hblb.org.uk    Website: www.hblb.org.uk

To assess and collect a levy on bets on horseracing; and to distribute it for the benefit of horseracing.

Chair
Robert Hughes CBE

Chief Executive
Douglas Erskine-Crum

Sponsored (Executive) by Department for Culture, Media and Sport

House of Lords Appointments Commission
35 Great Smith Street, London SW1P 3BQ
Tel: 020 7276 2005    Fax: 020 7276 2109
E-mail: enquiry@lordsappointments.x.gsi.gov.uk    Website: www.lordsappointments.gov.uk

The Appointments Commission is a non-statutory advisory non-departmental body. It has three main functions: to make recommendations for non-party-political peers; and to vet for propriety nominations for peerages, including those from the political parties, and to scrutinise certain candidates added to the Honours lists.

Chair
Lord Jay of Ewelme GCMG

Independent Members
Baroness Campbell of Surbiton DBE
Prof Dame Joan Higgins
Dr John Low

Sponsored (Advisory) by Cabinet Office

Housing Corporation
Maple House, 149 Tottenham Court Road, London W1T 7BN
Tel: 0845 230 7000    Fax: 020 7393 2111
E-mail: enquiries@housingcorp.gsx.gov.uk    Website: www.housingcorp.gov.uk

Regulates and funds the performance of registered social landlords.

Chair
Peter Dixon

Chief Executive
Steve Douglas

Sponsored (Executive) by Department for Communities and Local Government
To control and monitor the licensed centres providing infertility treatment involving IVF, AID, egg, sperm and embryo donation; and related research.

Chair
Prof Lisa Jardine CBE

Acting Chief Executive
Alan Doran

Sponsored (Executive) by Department of Health

Human Genetics Commission
605 Wellington House, 133-155 Waterloo Road, London SE1 8UG
Tel: 020 7972 4351 Fax: 020 7972 4300
E-mail: hgc@dh.gsi.gov.uk Website: www.hgc.gov.uk

To provide Ministers with strategic advice on the ‘big picture’ of human genetics, with a particular focus on social and ethical issues.

Chair
Prof Jonathan Montgomery

Sponsored (Advisory) by Department of Health

Commission on Human Medicines
Committee Support Unit, Market Towers, 1 Nine Elms Lane, London SW8 5NQ
Tel: 020 7084 2451
E-mail: leslie.whitbread@mhra.gsi.gov.uk
Website: www.mhra.gov.uk/committees/medicinesadvisorybodies

It gives advice on safety, quality and efficiency in relation to human use of any substance or article to which any provision of the Medicines Act 1968 is applicable.

Chair
Prof Sir Gordon Duff

Sponsored (Advisory) by Medicines and Healthcare Products Regulatory Agency

Human Tissue Authority
Finlawson House, 15-17 Furnival Street, London EC4A 1AB
Tel: 020 7211 3400 Fax: 020 7211 3430
E-mail: enquiries@hta.gov.uk Website: www.hta.gov.uk

Set up to regulate the removal, storage, use and disposal of human bodies, organs and tissue for a number of scheduled purposes – such as research, transplantation, and education and training – set out in the Human Tissue Act 2004.

Chair
Shirley Harrison

Chief Executive
Adrian McNeil

Sponsored (Executive) by Department of Health
Office of the Immigration Services Commissioner
5th Floor, Counting House, 53 Tooley Street, London SE1 2QN
Tel: 020 7211 1500  Fax: 020 7211 1553
E-mail: info@oisc.gov.uk  Website: www.oisc.gov.uk
To regulate those who provide immigration advice and services by promoting good practice and investigating complaints.

Immigration Services Commissioner
Suzanne McCarthy  [biog p100]  020 7211 1525  Fax: 020 7211 1553
virginia.berkholz@oisc.gov.uk

Sponsored (Executive) by Home Office

Imperial War Museum
Lambeth Road, London SE1 6HZ
Tel: 020 7416 5320  Fax: 020 7416 5374
E-mail: mail@iwm.org.uk  Website: www.iwm.org.uk
To illustrate and record all aspects of war, whether allied or enemy, service or civilian, military or political, social or cultural. Its role embraces the causes, course and consequences of conflict and has a heavily educational purpose.

Chair
Air Chief Marshal Sir Peter Squire

Director-General
Diane Lees

Sponsored (Executive) by Department for Culture, Media and Sport

Independent Agricultural Appeals Panel
c/o RPA Customer Relations Unit, 33 Kings Road, Reading RG1 3BU
Tel: 0118-953 1907  Fax: 0118-953 7736
To consider appeals against decisions by the department about grants and subsidies, including awards for single farm payments and TB and Brucellosis compensations.

Secretary
Stephen Briggs

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Independent Assessor for Police Service of Northern Ireland Recruitment Vetting
11 Millbank, Whitehall, London SW1P 4PN
Tel: 020 7210 3000
E-mail: Enquiries: mail@nio.gov.uk; [firstname.surname]@nio.x.gsi.gov.uk  Website: www.nio.gov.uk
Castle Buildings, Stormont, Belfast BT4 3ST
Tel: 028 9052 0700
E-mail: privateofficebelfast@nio.x.gsi.gov.uk

Independent Assessor
Rt Hon Lord Justice Campbell

Sponsored (Advisory) by Northern Ireland Office
Independent Living Funds
PO Box 7525, Nottingham NG2 4ZT
Tel: 0845 601 8815  Fax: 0115-945 0948
E-mail: funds@ilf.org.uk  Website: www.ilf.org.uk
To provide financial assistance to support a disabled people’s requirements for personal care and
domestic assistance which enables independent living.

Chair
Stephen Jack

Chief Executive
Patrick Boyle

Sponsored (Executive) by Department for Work and Pensions

Independent Monitoring Boards of Prisons and
Immigration Removal Centres
IMB Secretariat, 2nd Floor, Ashley House, 2 Monck Street, London SW1P 2BQ
Tel: 020 7035 2050  Fax: 020 7035 2250
E-mail: imb@justice.gsi.gov.uk  Website: www.imb.gov.uk
By law every prison and immigration removal centre must have an Independent Monitoring Board
(IMB). IMBs were known as ‘Boards of Visitors’ until 2003.

National President
Rt Rev Dr Peter Selby

Sponsored (Executive) by Ministry of Justice

Independent Police Complaints Commission
90 High Holborn, London WC1V 6BH
Tel: 0845 300 2002  Fax: 020 7404 0430
E-mail: enquiries@ipcc.gsi.gov.uk  Website: www.ipcc.gov.uk
It oversees the whole of the police complaints system and exercises similar powers in relation to HM
Revenue and Customs and the Serious Organised Crime Agency (SOCA).

Chair
Nick Hardwick  [biog p71]  020 7166 3000

Chief Executive
Jane Furniss

Sponsored (Executive) by Home Office
Launched: 2004

Independent Review Panel on the Advertising of
Medicines
c/o Market Towers, 1 Nine Elms Lane, London SW8 5NQ
Tel: 020 7084 2878  Fax: 020 7084 2121
E-mail: info@mhra.gsi.gov.uk
To review decisions of the Licensing Authority in relation to advertising medicines.

Chair
To be appointed

Sponsored (Advisory) by Department of Health
Independent Review Panel on the Classification of Borderline Products
c/o Market Towers, 1 Nine Elms Lane, London SW8 5NQ
Tel: 020 7084 2000  Fax: 020 7084 2353
To consider representations from persons and companies against provisional determinations by the MHRA (medicines), on behalf of the licensing authority (Health Minister), that products are medical.

Chair
Kevin Mooney

Sponsored (Advisory) by Department of Health

Independent Safeguarding Authority
PO Box 180, Darlington DL1 9FA
Tel: 0300 1321111
E-mail: scheme.info@homeoffice.gsi.gov.uk  Website: www.isa-gov.org.uk
To help prevent unsuitable people from working with children and vulnerable adults.

Chair
Sir Roger Singleton CBE

Chief Executive
Adrian McAllister

Sponsored (Executive) by Home Office

Industrial Development Advisory Board
Regional Economic and Investment Directorate, 1 Victoria Street, London SW1H 0ET
Tel: 020 7215 2564  Fax: 020 7215 5579
To advise the Secretary of State on applications for selective finance for investment in England over £2 million.

Chair
Mark Seligman

Secretary
Mike Keoghan

Sponsored (Advisory) by Department for Business, Enterprise and Regulatory Reform

Industrial Injuries Advisory Council
2nd Floor, Caxton House, Tothill Street, London SW1H 9NA
Tel: 020 7449 5618  Fax: 020 7962 2255
E-mail: iiac@dwp.gsi.gov.uk  Website: www.iiac.org.uk
To advise the Secretary of State on the Industrial Injury Disablement Benefit scheme itself.

Chair
Keith Palmer [biog p127]

Secretary
Gareth Roach

Sponsored (Advisory) by Department for Work and Pensions
Inland Waterways Advisory Council
City Road Lock, 38 Graham Street, Islington, London N1 8JX
Tel: 020 7253 1745  Fax: 020 7490 7656
E-mail: iwac@iwac.gsi.gov.uk  Website: www.iwac.org.uk
To advise the British Waterways, the Scottish Executive, National Assembly for Wales and the
Government on the recreational and amenity development of the inland waterways.

Chair
John Edmonds

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Insolvency Practitioners Tribunal
The Insolvency Service, PO Box 203, Area 5.1, 21 Bloomsbury Street, London WC1B 3QW
Tel: 020 7291 6896  Fax: 020 7291 6731
To hear referrals from individuals and insolvency practitioners authorised to act by the Secretary of
State, in respect of the refusal to grant, or the intention to withdraw, a licence to act.

Sponsored (Tribunal) by Department for Business, Enterprise and Regulatory Reform

Insolvency Rules Committee
c/o The Insolvency Service, PO Box 203, Area 5.7, 21 Bloomsbury Street, London WC1B 3QW
Tel: 020 7291 6747  Fax: 020 7291 6746
E-mail: policy.unit@insolvency.gsi.gov.uk
Section 413 of the Insolvency Act 1986 requires the Lord Chancellor to consult the Committee before
making rules under Section 411 (company insolvency rules) or section 412 (individual insolvency rules).

Chair
David Richards

Sponsored (Advisory) by Ministry of Justice

Commission for Integrated Transport
2nd Floor, 55 Victoria Street, London SW1H 0EU
E-mail: cfit@dft.gsi.gov.uk  Website: www.cfit.gov.uk
To provide independent advice to government on the implementation of integrated transport policy and
to refresh the transport debate: particularly on future policy options, policy spanning departmental
boundaries, identifying best practice including international comparisons and advice on the impact of
new technology.

Chair
Peter Hendy CBE

Sponsored (Advisory) by Department for Transport
Investigatory Powers Tribunal
PO Box 33220, London SW1H 9ZQ
Tel: 020 7035 3711
E-mail: info@ipt-uk.com  Website: www.ipt-uk.com

To consider all complaints against the intelligence services and those against public authorities in respect of powers covered by the Regulation of Investigatory Powers Act 2000; and to consider proceedings brought against the intelligence services and law enforcement agencies in respect of these powers.

President
Lord Justice John Mummery

Vice-President
Rt Hon Sir Michael Burton Kt

Sponsored (Tribunal) by Home Office

Investors in People (UK)
3rd Floor, 7-10 Chandos Street, London W1G 9DQ
Tel: 020 7467 1900  Fax: 020 7636 2386
E-mail: information@iipuk.co.uk  Website: www.investorsinpeople.co.uk

To provide business leadership and development for the Investors in People Standard and to lead and undertake national promotion of the Standard.

Chair
Philip Williamson

Acting Chief Executive
Simon Jones

Sponsored (Executive) by Department for Innovation, Universities and Skills

Joint Nature Conservation Committee
Monkstone House, City Road, Peterborough PE1 1JY
Tel: 01733 562626  Fax: 01733 555948
E-mail: comment@jncc.gov.uk  Website: www.jncc.gov.uk

JNCC is a committee of three conservation bodies - English Nature, Scottish Natural Heritage and the Countryside Council for Wales, through which their functions relating to nature conservation in Great Britain and beyond are jointly exercised.

Chair
Dr Peter Bridgewater

Sponsored (Executive) by Department for Environment, Food and Rural Affairs

Judicial Appointments Commission
11 Tothill Street, London SW1H 9LJ
Tel: 020 3334 0453
E-mail: enquiries@jac.gsi.gov.uk  Website: www.judicialappointments.gov.uk

Responsible for selecting judicial office holders for appointment in England and Wales.

Chairman
Baroness Prashar CBE

Chief Executive
Clare Pelham [biog p129]  020 3334 0571  Fax: 020 3334 0130
clare.pelham@jac.gsi.gov.uk

Sponsored (Executive) by Ministry of Justice
Land Registration Rule Committee

To give advice and assistance to the Lord Chancellor on the making of new or revised land registration rules in accordance with section 127 of the Land Registration Act 2002

Chair
William Blackburne

Sponsored (Advisory) by Ministry of Justice

Law Commission

To keep the law under review and to make recommendations for reform (Law Commissions Act 1965).

Chair
Terence Etherton

Chief Executive
Mark Ormerod CB [biog p125] 020 3334 0250 Fax: 020 3334 0201 mark.ormerod@lawcommission.gsi.gov.uk

Sponsored (Advisory) by Ministry of Justice

Learning and Skills Improvement Service

Chair
Ruth Silver

Chief Executive
Roger McClure

Sponsored (Executive) by Department for Innovation, Universities and Skills

Learning Disability Taskforce

To review the delivery of the white paper – Valuing People – A new strategy for Learning Disability for the 21st century, and to represent all parts of the lives of people with learning disabilities.

Chairs
Rob Greig
Nicola Smith

Secretary
Sarah Laidler

Sponsored (Advisory) by Department of Health
Learning and Skills Council
Cheylesmore House, Quinton Road, Coventry CV1 2WT
Tel: 0845 019 4170  Fax: 024 7682 3675
E-mail: info@lsc.gov.uk  Website: www.lsc.gov.uk
Responsible for all post-16 education in England other than the university sector. This includes the planning and funding of Further Education Colleges, school sixth forms, work-based training for young people, workforce development and adult and community learning.

Chair
Chris Banks CBE  020 7904 0901  Fax: 020 7904 0905
chris.banks@lsc.gov.uk

Chief Executive
Geoffrey Russell

Sponsored (Executive) by Department for Innovation, Universities and Skills

The Leasehold Advisory Service
31 Worship Street, London EC2A 2DX
Tel: 020 7374 5380  Fax: 020 7374 5373
E-mail: info@lease-advice.org  Website: www.lease-advice.org
Provides free legal advice and information on all aspects of residential leasehold and commonhold law in England and Wales.

Chair
Deep Sagar

Chief Executive
Anthony Essien

Sponsored (Executive) by Department for Communities and Local Government

Legal Deposit Advisory Panel
Secretariat, Grosvenor House, 4 Bennetts Hill, Birmingham B2 5RS
Tel: 0121-345 7313
E-mail: nicky.morgan@mla.gov.uk  Website: www.culture.gov.uk
Advises the Secretary of State on the deposit of print material, and on regulatory and non-regulatory options for the deposit of non-print material.

Chair
Dr Ann Limb

Secretary
Nicky Morgan

Sponsored (Advisory) by Department for Culture, Media and Sport

Legal Services Commission
4 Abbey Orchard Street, London SW1P 2BS
Tel: 020 7783 7000
E-mail: ibrar.saleem@legalservices.gov.uk  Website: www.legalservices.gov.uk
To establish, maintain and develop the Community Legal Service (promoting the availability of and access to civil advice and representation) and the Criminal Defence Service (ensuring access to advice, assistance and representation for people suspected or accused of a crime as the interests of justice require).

Chair
Sir Bill Callaghan

[biog p10] [biog p24]
Legal Services Consultative Panel

c/o Professional Regulation Team, Box 5.20, 102 Petty France, London SW1H 9AJ
Tel: 020 7210 1419  Fax: 020 3334 4296

Assists in the maintenance and development of standards in the education, training and conduct of persons offering legal services and advises the Secretary of State on the provision of legal services.

Chair
Lord Justice Martin Moore-Bick Kt PC

Sponsored (Executive) by Ministry of Justice

Advisory Council on Libraries

Secretariat, 2-4 Cockspur Street, London SW1Y 5DH
Tel: 020 7211 6392  Fax: 020 7211 6130
E-mail: craig.westwood@culture.gsi.gov.uk

To advise the Secretary of State on matters connected with the provision or use of library facilities under the Public Libraries and Museums Act 1964.

Chair
Michael Thorne

Secretary
Craig Westwood

Sponsored (Advisory) by Department for Culture, Media and Sport

Living East

Eastbrook, Shaftesbury Road, Cambridge CB2 8DF
Tel: 01223 372610  Fax: 01233 372860
E-mail: enquiries@livingeast.org.uk  Website: www.livingeast.org.uk

To champion the whole spectrum of cultural and creative interests in the region, including tourism and sport. Responsible for implementing their regional cultural strategy and has a role in central policy making, regional data collection and research.

Chair
Graham Creelman

Executive Director
Jane Edwards

Sponsored (Advisory) by Department for Culture, Media and Sport
Local Better Regulation Office
The Axis, 10 Holliday Street, Birmingham BT1 1TG
Tel: 0121-226 4000
E-mail: enquiries@lbro.org.uk  Website: www.lbro.org
To secure more effective and less burdensome approaches to the way in which regulations are enforced by local authorities.

Chair
Clive Grace

Chief Executive
Graham Russell

Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform

Low Pay Commission
1st Floor, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW
Tel: 020 7215 8459  Fax: 020 7215 4233
E-mail: lpc@lowpay.gov.uk  Website: www.lowpay.gov.uk
To advise the Government on the National Minimum Wage.

Chair
David Norgrove [biog p121]

Sponsored (Advisory) by Department for Business, Enterprise and Regulatory Reform

Main Honours Advisory Committee
Honours and Appointments Secretariat, Ground Floor, Admiralty Arch, London SW1A 2WH
Tel: 020 7276 2777  Fax: 020 7276 2766
E-mail: ceremonial@cabinet-office.x.gsi.gov.uk  Website: www.honours.gov.uk

Chair
Sir Gus O’Donnell KCB [biog p124]

Sponsored (Advisory) by Cabinet Office

Marshall Aid Commemoration Commission
John Foster House, 36 Gordon Square, London WC1H 0PF
Tel: 020 7380 6700  Fax: 020 7387 2655
E-mail: m.denyer@acu.ac.uk  Website: www.marshallscholarship.org
Responsible for the Marshall Scholarships.

Chair
Dr Frances Dow

Sponsored (Executive) by Foreign and Commonwealth Office
Committee on Medical Aspects of Radiation in the Environment
Secretariat, c/o Health Protection Agency, Chilton, Didcot OX11 0RQ
Tel: 01235 822629  Fax: 01235 832447
E-mail: comare@hpa.org.uk  Website: www.comare.org.uk
To assess and advise Government and devolved executives on the health effects of natural and
man-made radiation in the environment; and to assess the adequacy of the available data and need for
further research.
Chair
Prof A Elliott
Sponsored (Advisory) by Department of Health

Committee on the Medical Effects of Air Pollutants
Secretariat, c/o Chemical Hazards and Poisons Division (Head Office), Chilton, Didcot OX11 0RQ
Tel: 01235 841475  Fax: 01235 841478
E-mail: sue.kennedy@hpa.org.uk  Website: www.advisorybodies.doh.gov.uk/comeap/
Advises Government on the effects upon health of air pollutants, assessing the adequacy of available
data and the need for research. Co-ordinate with other bodies and assesses the affects of exposure to air
pollutants and the associated risks to health and to advise on new scientific discoveries relevant to the
effects of air pollution upon health.
Chair
Prof Jon Ayres
Sponsored (Advisory) by Department of Health

Medical Research Council
20 Park Crescent, London W1B 1AL
Tel: 020 7636 5422  Fax: 020 7436 6179
E-mail: corporate@headoffice.mrc.ac.uk  Website: www.mrc.ac.uk
To promote the balanced development of medical and related biological research, with the aim of
maintaining and improving human health.
Chair
Sir John Chisholm [biog p28]
Chief Executive
Sir Leszek Borysiewicz [biog p18]  020 7670 5155  Fax: 020 7580 4369
leszek.borysiewicz@headoffice.mrc.ac.uk
Sponsored (Executive) by Department for Innovation, Universities and Skills

Advisory Committee on the Microbiological Safety of Food
ACMSF Secretariat, 3rd Floor, Aviation House, 125 Kingsway, London WC2B 6NH
Tel: 020 7276 8947  Fax: 020 7276 8907
E-mail: acmsf@foodstandards.gsi.gov.uk  Website: http://acmsf.food.gov.uk
To assess the risk to humans from micro-organisms which are used, or occur, in or on food; and to
advise the Food Standards Agency on any matters relating to the microbiological safety of food.
Chair
Prof Sarah O’Brien
Sponsored (Advisory) by Food Standards Agency
Advisory Council on the Misuse of Drugs
c/o Home Office, 3rd Floor Seacole Building, 2 Marsham Street, London SW1P 4DF
Tel: 020 7035 0454  Fax: 020 7273 2671
E-mail: acmd@homeoffice.gsi.gov.uk  Website: www.drugs.homeoffice.gov.uk/drugs-laws/acmd
Makes recommendations to the Government for the control of dangerous or otherwise harmful drugs, including classification and scheduling under the Misuse of Drugs Act 1971 and its Regulations. It considers any substance which is being or appears to be misused and which is having or appears to be capable of having harmful effects sufficient to cause a social problem.

Chair
Prof David Nutt  [biog p122]  020 7594 6628  Fax: 020 7594 6548

Sponsored (Advisory) by Home Office

Monitor
4 Matthew Parker Street, London SW1H 9NP
Tel: 020 7340 2400  Fax: 020 7340 2401
E-mail: enquiries@monitor-nhsft.gov.uk  Website: www.monitor-nhsft.gov.uk
To authorise and regulate NHS foundation trusts.

Executive Chairman
Dr William Moyes

Chief Operating Officer
Stephen Hay

Sponsored (Executive) by Department of Health

Museum of London
150 London Wall, London EC2Y 5HN
Tel: 020 7001 9844
E-mail: info@museumoflondon.org.uk  Website: www.museumoflondon.org.uk
To collect and display the social history of London from prehistoric times to the present.

Chair
Michael Cassidy CBE

Director
Prof Jack Lohman

Sponsored (Executive) by Department for Culture, Media and Sport

Museum of Science and Industry in Manchester
Liverpool Road, Castlefield, Manchester M3 4FP
Tel: 0161-832 2244  Fax: 0161-833 1471
Website: www.mosi.org.uk
To educate the public about aspects of Greater Manchester’s scientific and industrial heritage, highlighting Manchester’s unique status as the world’s first industrial city.

Chair
Prof Laurie Wood

Director
Steve Davies

Sponsored (Executive) by Department for Culture, Media and Sport
Museums, Libraries and Archives Council
Wellcome Wolfson Building, 165 Queen’s Gate, London SW7 5HD
Tel: 020 7273 1444  Fax: 020 7273 1404
E-mail: info@mla.gov.uk  Website: www.mla.gov.uk
The lead strategic agency for museums, libraries and archives.

Chief Executive
Roy Clare 020 7273 1476
Roy.Clare@mla.gov.uk

Chair
Andrew Motion
Sponsored (Executive) by Department for Culture, Media and Sport

Committee on Mutagenicity of Chemicals in Foods, Consumer Products and the Environment
Room 523, Wellington House, 133-155 Waterloo Road, London SE1 8UG
Tel: 020 7972 4946  Fax: 020 7972 1001
E-mail: khandu.mistry@dh.gsi.gov.uk  Website: www.iacom.org.uk
To advise the Chief Medical Officer and the Chairman of the Board of Food Standards Agency.

Chair
Prof Peter Farmer
Secretary
Khandu Mistry
Sponsored (Advisory) by Department of Health/Food Standards Agency

National Army Museum
Royal Hospital Road, Chelsea, London SW3 4HT
Tel: 020 7730 0717  Fax: 020 7823 6573
E-mail: info@national-army-museum.ac.uk  Website: www.national-army-museum.ac.uk
The Museum collects, conserves and displays objects telling the story of Britain’s land forces from the 15th century to the present, including the Indian Army up to independence in 1947.

Chair
Gen Sir Jack Deverell KCB CBE
Director
Dr Alan J Guy MA DPhil FRHistS FRAS FSA
Sponsored (Executive) by Ministry of Defence

National College for School Leadership
Triumph Road, Nottingham NG8 1DH
Tel: 0845 609 0009  Fax: 0115-872 2001
E-mail: enquiries@ncsl.org.uk  Website: www.ncsl.org.uk
To develop and deliver a range of leadership development activities that enable school leaders to build the confidence, skills and understanding to transform the quality of learning for all pupils.

Chair
Vanni Treves
Chief Executive
Steve Munby
Sponsored (Executive) by Department for Children, Schools and Families
National Community Forum
NCF Secretariat, Eland House, Bressenden Place, London SW1E 5DU
E-mail: ncf@cdf.org.uk
Website: www.communities.gov.uk/communities/communityempowerment/whatweare/ncf/
Provides a "grassroots" perspective on how neighbourhood renewal and other policies affect local communities, including homelessness, housing and social exclusion matters, together with neighbourhood renewal issues.

Chair
Graham Brownlee graham.brownlee@btinternet.com

Sponsored (Advisory) by Department for Communities and Local Government

National Employer Advisory Board
Floor 8, Zone E, Main Building, Whitehall, London SW1A 2HB
Tel: 020 7807 0326 Fax: 020 7218 5612
E-mail: DRSC-CAP-POL@mod.uk Website: www.sabre.mod.uk
To advise Ministers on ways to win and maintain the support of employers for those who wish to serve in the Reserves of the Armed Forces; and to improve retention of volunteers by countering work-related difficulties.

Chair
Rt Hon Lord Glenarthur DL

Sponsored (Advisory) by Ministry of Defence

National Endowment for Science, Technology and the Arts
1 Plough Place, London EC4A 1DE
Tel: 020 7438 2500 Fax: 020 7438 2501
E-mail: information@nesta.org.uk Website: www.nesta.org.uk
Aims to transform the UK’s capacity for innovation by: building a more pervasive culture of innovation; providing innovators with access to early-stage capital; and driving forward research into innovation, with a view to influencing policy.

Chair
Chris Powell

Chief Executive
Jonathan Kestenbaum

Sponsored (Executive) by Department for Innovation, Universities and Skills

National Forest Company
Enterprise Glade, Bath Yard, Moira, Swadlincote DE12 6BA
Tel: 01283 551211 Fax: 01283 552844
E-mail: enquiries@nationalforest.org Website: www.nationalforest.org
The creation of the National Forest over an area of approximately 200 square miles of the English Midlands.

Chair
Dinah Nichols

Chief Executive
Sophie Churchill

Sponsored (Executive) by Department for Environment, Food and Rural Affairs
To care for, enhance and study its national collection of 13th to 20th century western European paintings; to encourage the widest possible public access to the pictures for education and enjoyment now and in the future.

Chair
Mark Getty

Director
Nicholas Penny

Sponsored (Executive) by Department for Culture, Media and Sport

National Heritage Memorial Fund
7 Holbein Place, London SW1W 8NR
Tel: 020 7591 6042 Fax: 020 7591 6001
E-mail: enquire@hlf.org.uk Website: www.hlf.org.uk/nhmfweb
Makes grants to heritage projects from both Government and lottery funding.

Chair
Jenny Abramsky

Sponsored (Executive) by Department for Culture, Media and Sport

Advisory Committee on National Historic Ships
Park Row, Greenwich, London SE10 9NF
Tel: 020 8312 8558 Fax: 020 8312 6632
E-mail: martyn.heighton@nationalhistoricships.org.uk Website: www.nationalhistoricships.org.uk
To advise Government on policy and funding priorities for historic ships, and to co-ordinate work within the sector to assist those directly engaged in preservation.

Chair
Robert Prescott

Secretary
Martyn Heighton

Sponsored (Advisory) by Department for Culture, Media and Sport

National Housing and Planning Advice Unit
CBO4 Ground Floor, Clerical Block, ONS, Segensworth Road, Tichfield, Fareham PO15 5RR
Tel: 023 9295 8152 Fax: 013 2984 3937
E-mail: enquiries@nhpau.gsi.gov.uk Website: www.communities.gov.uk/nhpau
Helps make market housing more affordable, particularly in relation to the rise in the number of people unable to get on to the property ladder.

Chair
Stephen Nickell

Sponsored (Advisory) by Department for Communities and Local Government
Sets the NJR work programme and monitors its progress; advises Ministers, orthopaedic units/hospitals and implant suppliers about the performance of certain prostheses.

Chair
Bill Darling

Sponsored (Advisory) by Department of Health

National Lottery Commission
101 Wigmore Street, London W1U 1QU
Tel: 020 7016 3400  Fax: 020 7016 3401
E-mail: publicaffairs@natlotcomm.gov.uk  Website: www.natlotcomm.gov.uk
Responsible for the granting, varying and enforcing of licences to run the National Lottery and ensuring that the National Lottery is run with all due propriety, that players’ interests are protected, and subject to these, to maximise the money raised for the good causes.

Chair
Dr Anne Wright CBE [biog p177]  020 7016 3434  Fax: 020 7016 3401

Chief Executive
Mark Harris

Sponsored (Executive) by Department for Culture, Media and Sport

National Maritime Museum
Romney Road, Greenwich, London SE10 9NF
Tel: 020 8858 4422  Fax: 020 8312 6632
E-mail: nmmweb@nmm.ac.uk  Website: www.nmm.ac.uk
To illustrate for everyone the importance of the sea, ships, time and the stars and their relationship with people.

Chair
Lord Sterling of Plaistow GCVO CBE

Director
Dr Kevin Fewster

Sponsored (Executive) by Department for Culture, Media and Sport

National Museum of the Royal Navy
Fleet Air Arm Museum, Box D6 RNAS, Yeovilton, Ilchester BA22 8HT
Tel: 01935 840565  Fax: 01935 842630
E-mail: info@fleetairarm.com  Website: www.fleetairarm.com
Royal Marines Museum, Eastney Esplanade, Southsea PO4 9PX
Tel: 023 9281 9385  Fax: 023 9283 8420
E-mail: info@royalmarinesmuseum.co.uk  Website: www.royalmarinesmuseum.co.uk
Royal Naval Museum, HM Naval Base 66, Portsmouth PO1 3NH
Tel: 023 9272 7562  Fax: 023 9272 7575
E-mail: information@royalnavalmuseum.org  Website: www.royalnavalmuseum.org
National Museum of Science and Industry
Exhibition Road, South Kensington, London SW7 2DD
Tel: 0870 870 4771    Fax: 020 7942 4447
E-mail: sciencemuseum@nmsi.ac.uk    Website: www.nmsi.ac.uk
To care for, preserve and add to the objects in the collections, to ensure that the objects are exhibited to the public and to promote the public’s enjoyment and understanding of science and technology.

Chair
Lord Waldegrave of North Hill

National Museums Liverpool
127 Dale Street, Liverpool L2 2JH
Tel: 0151-207 0001    Fax: 0151-478 4321
E-mail: info@liverpoolmuseums.org.uk    Website: www.liverpoolmuseums.org.uk
To promote the public enjoyment and understanding of art, history and science.

Chair
Prof Phil Redmond CBE

Director
Dr David Fleming OBE

National Physical Laboratory
Hampton Road, Teddington TW11 0LW
Tel: 020 8977 3222    Fax: 020 8614 0446
E-mail: enquiry@npl.co.uk    Website: www.npl.co.uk

Managing Director
Dr Brian Bowsher

National Policing Improvement Agency
4th Floor, 10-18 Victoria Street, London SW1H 0NN
Tel: 020 7147 8200
E-mail: servicedesk@npia.pnn.police.uk    Website: www.npia.police.uk
To instil a culture of self-improvement within police forces and support national implementation of the priorities that emerge from the National Policing Plan.

Chair
Peter Holland

Chief Executive
Peter Neyroud [biog p120] 020 7147 8222
catrina.long2@npia.pnn.police.uk

Sponsored (Executive) by Ministry of Defence
Sponsored (Executive) by Department for Culture, Media and Sport
Sponsored (Executive) by Department for Culture, Media and Sport
Sponsored (Executive) by Department for Innovation, Universities and Skills
Sponsored (Advisory) by Home Office
National Portrait Gallery
2 St Martin’s Place, London WC2H 0HE
Tel: 020 7306 0055    Fax: 020 7306 0056
E-mail: nevans@npg.org.uk    Website: www.npg.org.uk

To promote, through the medium of portraits, the appreciation and understanding of the men and women who have made and are making British history and culture; and to promote the appreciation and understanding of portraiture in all media.

Chair of the Trustees
Prof Sir David Cannadine FBA FRSL

Director
Sandy Nairne

Sponsored (Executive) by Department for Culture, Media and Sport

Advisory Council on National Records and Archives
National Archives, Kew, Richmond TW9 4DU
Tel: 020 8392 5377    Fax: 020 8392 5286
E-mail: advisorycouncilsecretary@nationalarchives.gov.uk
Website: www.nationalarchives.gov.uk/advisorycouncil

To advise the Lord Chancellor on matters relating to records and archives in the United Kingdom, and in particular in England and Wales, especially the constitution and work of the National Archives; archival and related legislation; access to public records; and the location, care, custody, preservation and use of non-public records including manuscripts, records and archives of all kinds.

Chair
Rt Hon Sir Anthony Clarke

Sponsored (Advisory) by Ministry of Justice

Natural England
1 East Parade, Sheffield S1 2ET
Tel: 0114-241 8920    Fax: 0114-241 8921
Website: www.naturalengland.org.uk

Responsible for conserving, enhancing and managing the natural environment. It brings together all of English Nature, the landscape, access and recreation elements of the Countryside Agency, and the environmental land management functions of the Rural Development Service.

Chair
Poul Christensen CBE

Chief Executive
Dr Helen Phillips

Sponsored (Executive) by Department for Environment, Food and Rural Affairs
Launched: 2006
Natural Environment Research Council
Polaris House, North Star Avenue, Swindon SN2 1EU
Tel: 01793 411500  Fax: 01793 411501
Website: www.nerc.ac.uk
Funds research in universities and in a network of its own centres, which include: British Antarctic Survey, British Geological Survey, Centre for Ecology and Hydrology, Southampton Oceanography Centre, and Proudman Oceanographic Laboratory.

Chief Executive and Chair
Prof Alan Thorpe

Sponsored (Executive) by Department for Innovation, Universities and Skills

Natural History Museum
Cromwell Road, London SW7 5BD
Tel: 020 7942 5000  Fax: 020 7942 5095
E-mail: direct@nhm.ac.uk  Website: www.nhm.ac.uk
To maintain and develop its collections, and to use them to promote the discovery, understanding, responsible use and enjoyment of the natural world.

Chair
Oliver Stocken

Director
Dr Michael Dixon

Sponsored (Executive) by Department for Culture, Media and Sport

NHS Appointments Commission
Blenheim House, Duncombe Street, Leeds LS1 4PL
Tel: 0113-394 2950
Website: www.appointments.org.uk
Specialises in the recruitment, training and appraisal of people for board level public appointments to NHS bodies, ministerial advisory bodies and other arm’s length bodies in England.

Chair
Anne Watts CBE

Chief Executive
Andrea Sutcliffe

Sponsored (Executive) by Department of Health

NHS Pay Review Body
c/o Office of Manpower Economics, 6th Floor, Kingsgate House, 66-74 Victoria Street,
London SW1E 6SW
Tel: 020 7215 4445  Fax: 020 7215 4445
E-mail: david.simpson@berr.gsi.gov.uk
Hears evidence on pay and related issues in the NHS from the Government, trade unions and NHS Employers and makes recommendations on NHS staff salaries.

Chair
Prof Gillian Morris

Sponsored (Advisory) by Department of Health
Northern Ireland Law Commission
Linum Chambers, 8th Floor, 2 Bedford Square, Bedford Street, Belfast BT2 7ES
Tel: 028 9054 4860
Website: www.nilawcommission.gov.uk

Chair
Hon Justice Sir Declan Morgan

Chief Executive
Judena Goldring

Sponsored (Advisory) by Northern Ireland Office

Northern Lighthouse Board
84 George Street, Edinburgh EH2 3DA
Tel: 0131-473 3100  Fax: 0131-220 2093
E-mail: enquiries@nlb.org.uk  Website: www.nlb.org.uk

To provide a network of aids to navigation for mariners.

Chief Executive
Rear Admiral Roger Lockwood CB

Chair
Capt George Sutherland

Sponsored (Executive) by Department for Transport

Advisory Committee on Novel Foods and Processes
ACNFP Secretariat, Food Standards Agency, Room 515B, Aviation House, 125 Kingsway,
London WC2B 6NH
Tel: 020 7276 8595  Fax: 020 7276 8564
E-mail: acnfp@foodstandards.gsi.gov.uk  Website: www.acnfp.gov.uk

To advise the central authorities responsible, in England, Scotland, Wales and Northern Ireland
respectively on any matters relating to novel foods and novel food processes, including food irradiation,
having regard where appropriate to the views of relevant expert bodies.

Chair
Prof Mike Gasson

Sponsored (Advisory) by Food Standards Agency

Nuclear Decommissioning Authority
Herdus House, Westlakes Science and Technology Park, Moor Row CA24 3HU
Tel: 01925 802001  Fax: 01925 802003
E-mail: enquiries@nda.gov.uk  Website: www.nda.gov.uk

To provide strategic oversight of the decommissioning and clean up of the UKs civil public sector
nuclear legacy.

Chair
Stephen Henwood

Acting Chief Executive
Richard Waite

Sponsored (Executive) by Department of Energy and Climate Change
To review the Atomic Weapons Establishment’s Nuclear Research capability programme, in particular to assess its adequacy, completeness and quality.

**Secretary**
Steve Laws

**Nursing and Midwifery Council**

23 Portland Place, London W1B 1PZ
Tel: 020 7637 7181  Fax: 020 7436 2924
E-mail: communications@nmc-uk.org  Website: www.nmc-uk.org

To establish and improve standards of nursing, midwifery and health visiting care by maintaining a register of nurses, midwives and health visitors and setting standards and guidelines.

**Chair**
Prof Tony Hazell

**Chief Executive and Registrar**
Kathy George CBE

**Office of Manpower Economics**

6th Floor, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW
Tel: 020 7215 8253  Fax: 020 7215 4445
Website: www.ome.uk.com

**Director**
Ian Jones

**Office of Surveillance Commissioners**

PO Box 29105, London SW1V 1ZU
Tel: 020 7828 3421  Fax: 020 7592 1788
E-mail: oscmailbox@osc.gsi.gov.uk  Website: www.surveillancecommissioners.gov.uk

To provide oversight of the conduct of covert surveillance and covert human intelligence sources by public authorities.

**Chief Surveillance Commissioner**
Rt Hon Sir Christopher Rose
Oil and Pipelines Agency
York House, 23 Kingsway, London WC2B 6UJ
Tel: 020 7420 1670 Fax: 020 7379 0500
To manage the Government Pipeline and Storage System on behalf of the Ministry of Defence.

Chair
Dr John Merret

Chief Executive
Tony Nicholls

Sponsored (Executive) by Ministry of Defence

Olympic Delivery Authority
1 Churchill Place, Canary Wharf, London E14 5LN
Tel: 020 3201 2000 Fax: 020 3201 2001
E-mail: enquiries@london2012.com Website: www.london2012.com
To plan, design and build venues and other facilities for the 2012 Games, and the infrastructure to support these.

Chair
John Armitt CBE

Deputy Chair
Sir Roy McNulty Kt CBE [biog p107] 020 3201 2689 Fax: 020 3201 2504 lucy.martin@london2012.com

Chief Executive
David Higgins [biog p76]

Sponsored (Executive) by Department for Culture, Media and Sport

Olympic Lottery Distributor
1 Plough Place, London EC4A 1DE
Tel: 020 7880 2012 Fax: 020 7880 2000
E-mail: info@olympiclottery2012.org.uk Website: www.olympiclotterydistributor.org.uk
To ensure distribution of Lottery money to fund any facility, function or service it considers necessary and expedient for the delivery of the 2012 Olympic Games.

Chair
Janet Paraskeva [biog p127]

Chief Executive
Mike O’Connor CBE

Sponsored (Executive) by Department for Culture, Media and Sport
Advisory Committee on Organic Standards  
Area 5F Ergon House, Horseferry Road, London SW1P 2AL  
Tel: 020 7238 5605  
E-mail: organic.standards@defra.gsi.gov.uk  
Website: www.defra.gov.uk/farm/organic/standards/acos  
To provide advice on the development and implementation of organic standards. It also assists Defra with its supervision of the control system, in particular the approval and control of the organic inspection bodies which licence individual organic operators.

Chair  
Andrew Jedwell  
Secretary  
James Winpenny  
Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Advisory Committee on Packaging  
Area 6/D, Ergon House, 17 Smith Square, London SW1P 3JR  
Tel: 020 7238 4345  
E-mail: ian.atkinson@defra.gsi.gov.uk  
Website: www.defra.gov.uk/environment/waste/topics/packaging/acp  
To advise the Secretaries of State for the Environment, Food and Rural Affairs and for Business, Enterprise and Regulatory Reform, the Chairman of the Environment Agency and the Chairman of the Scottish Environment Protection Agency on the introduction and implementation of regulations on producers’ responsibility for packaging and to give effect to the EC Directive on Packaging and Waste.

Chair  
John Turner  
Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Parole Board for England and Wales  
Grenadier House, 99-105 Horseferry Road, London SW1P 2DX  
Tel: 0845 251 2220  
Fax: 0845 251 2221  
E-mail: info@paroleboard.gov.uk  
Website: www.paroleboard.gov.uk  
To advise the Home Secretary on the release of both determinate and life sentence prisoners and on the recall to prison of anyone so released coming to adverse notice while on licence. In addition, the Board may direct the release of a discretionary life sentence prisoner, and takes decisions on the granting of parole of prisoners serving between 4 and 15 years.

Chair  
Sir David Latham QC [biog p95]  
020 7217 0420  
020 7217 0582  
david.latham@paroleboard.gsi.gov.uk  
Fax: 020 7217 0454  
Chief Executive  
Christine Glenn  
christine.glenn5@paroleboard.gsi.gov.uk  
Sponsored (Executive) by Ministry of Justice
Partnerships for Schools
5th Floor, 8-10 Great George Street, London SW1P 3AE
Tel: 020 7273 0001 Fax: 020 7273 0002
E-mail: info@partnershipsforschools.org.uk Website: www.partnershipsforschools.org.uk
To support the local level delivery of the Building Schools for the Future project to provide 21st century facilities for every secondary school pupil.

Chair
Mike Grabiner

Chief Executive
Tim Byles CBE

Sponsored (Executive) by Department for Children, Schools and Families

Passenger Focus
Whittles House, 14 Pentonville Road, London N1 9HF
Tel: 0300 123 0860 Fax: 020 7713 2729
E-mail: info@passengerfocus.org.uk Website: www.passengerfocus.org.uk
To protect the interests of rail passengers.

Chair
Colin Foxall CBE [biog p57] 0870 336 6012 Fax: 020 7713 2729
anne.dawson@passengerfocus.org.uk

Sponsored (Executive) by Department for Transport

Pension Protection Fund Ombudsman
6th Floor, 11 Belgrave Road, London SW1V 1RB
Tel: 020 7834 9144 Fax: 020 7821 0065
E-mail: enquiries@pensions-ombudsman.org.uk Website: www.ppfo.org.uk
To investigate and decide on complaints about how cases have been handled by the Pension Protection Fund Board.

Ombudsman
Tony King

Deputy Ombudsman
Charlie Gordon

Sponsored (Tribunal) by Department for Work and Pensions

Pensions Advisory Service
11 Belgrave Road, London SW1V 1RB
Tel: 0845 601 2923 Fax: 020 7592 7000
E-mail: enquiries@pensionsadvisoryservice.org.uk Website: www.pensionsadvisoryservice.org.uk
To provide an independent and free service to members of the public who have either a general or a specific query or complaint on a pensions matter.

Chair
Margaret Snowdon

Chief Executive
Malcolm McLean 020 7630 2270
malcolm.mclean@pensionsadvisoryservice.org.uk

Sponsored (Executive) by Department for Work and Pensions
To protect the benefits of members of work-based pension schemes; to promote good administration of work-based pension schemes; and to reduce the risks of situations arising that may lead to claims for compensation from the Pension Protection Fund.

**Chair**
David Norgrove [biog p121]

**Chief Executive**
Tony Hobman [biog p78]

**Sponsored (Executive) by Department for Work and Pensions**

**Personal Accounts Delivery Authority**
St Dunstan’s House, 201-11 Borough High Street, London SE1 1GZ
Tel: 020 7940 8519
E-mail: enquiries.padeliveryauthority@dwp.gsi.gov.uk Website: www.padeliveryauthority.org.uk

To establish a trust-based pension scheme called ‘personal accounts’, and to support the process by which people are enrolled in this or another suitable pension scheme.

**Acting Chair**
Jeannie Drake CBE

**Sponsored (Advisory) by Department for Work and Pensions**

**Pesticide Residues Committee**
c/o Pesticides Safety Directorate, Mallard House, Kings Pool, 3 Peasholme Green, York YO1 7PX
Tel: 01904 455775 Fax: 01904 455733
E-mail: prc@hse.gsi.gov.uk Website: www.prc-uk.org

Advises Ministers on the planning of surveillance programmes for pesticide residues in the UK food supply and the evaluation of the results, procedures for sampling, sample processing, new methods of analysis and the assessment of variability of pesticide residues in food and related issues.

**Chair**
Dr Ian Brown OBE

**Sponsored (Advisory) by Department for Environment, Food and Rural Affairs**

**Advisory Committee on Pesticides**
c/o Secretariat, Department for Environment, Food and Rural Affairs, Mallard House, Kings Pool, 3 Peasholme Green, York YO1 7PX
Tel: 01904 455702 Fax: 01904 455711
E-mail: acp@crd.hse.gsi.gov.uk Website: www.pesticides.gov.uk/acp_home.asp

Advises on control of pesticides.

**Chair**
Prof Jon Ayres

**Sponsored (Advisory) by Department for Environment, Food and Rural Affairs**
Poisons Board
Home Office, 50 Queen Anne’s Gate, London SW1H 9AT
To advise the Home Secretary on matters relating to non-medicinal poisons and to enforce the Poisons Act and its regulations
Sponsored (Advisory) by Home Office

Police Advisory Board (England and Wales)
6th Floor, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW
Tel: 020 7215 8101
E-mail: william.blase@berr.gsi.gov.uk
Considers general questions affecting the police service in England and Wales and considers draft regulations which the Secretary of State proposes to make under Section 50 or Section 52 of the Police Act 1996. The Board consists of the Association of Police Authorities; the Association of Chief Officers (E&W); the Chief Police Officers’ Staff Association; the Police Superintendents Association (E&W); the Police Federation (E&W) and members nominated by the Home Secretary.
Chair
John Randall [biog p139] 07798 743026
william.blase@berr.gsi.gov.uk
Sponsored (Advisory) by Home Office

Police Arbitration Tribunal
22nd Floor, Euston Tower, 286 Euston Road, London NW1 3JJ
Tel: 020 7210 3929  Fax: 020 7210 3919
E-mail: arbitration@acas.org.uk
Arbitrates when the Police Negotiating Board has failed to agree on a recommendation and where any attempt at conciliation has not resulted in an agreed recommendation between the staff side and the official side.
Chair
Prof John Goodman CBE
Sponsored (Tribunal) by Home Office

Police Negotiating Board
Kingsgate House, 66-74 Victoria Street, London SW1E 6SW
Tel: 020 7467 7218
To consider hours of duty; leave; pay and allowances; the issue, use and return of police clothing, personal equipment and accoutrements; and pensions - and to make recommendations on such questions to the Secretary of State and to Scottish Ministers.
Chair
John Randall [biog p139]
Sponsored (Advisory) by Home Office
Postgraduate Medical Education and Training Board
Hercules House, Hercules Road, London SE1 7DU
Tel: 020 7160 6100  Fax: 020 7160 6102
E-mail: info@pmetb.org.uk  Website: www.pmetb.org.uk
Responsible for postgraduate medical education and training.

Chair
Prof Stuart MacPherson

Chief Executive
Paul Streets

Sponsored (Executive) by Department of Health

Public Lending Right
Richard House, Sorbonne Close, Stockton-on-Tees TS17 6DA
Tel: 01642 604699  Fax: 01642 615641
E-mail: jim.parker@plr.uk.com  Website: www.plr.uk.com
Administers the Public Lending Right Scheme.

Registrar
Dr James Parker OBE

Sponsored (Executive) by Department for Culture, Media and Sport

Advisory Panel on Public Sector Information
c/o Information Policy and Services Directorate, The National Archives, Kew, Richmond TW9 4DU
Tel: 020 8392 2252
E-mail: secretariat@appsi.gov.uk  Website: www.appsi.gov.uk
Advises Ministers on how to open up opportunities in the information industry for greater re-use of public sector information, and also advises the director of the Office of Public Sector Information about changes and opportunities in the information industry.

Chair
Prof David Rhind CBE

Sponsored (Advisory) by Ministry of Justice

Public Services Productivity Panel Unit
Public Services Directorate, Performance and Efficiency Team, 1 Horse Guards Road, London SW1A 2HQ
Tel: 020 7270 4427
To advise on ways of improving the productivity and efficiency of the public services.

Chair
Rt Hon Stephen Timms MP

Sponsored (Advisory) by HM Treasury
Qualifications and Curriculum Authority
83 Piccadilly, London W1J 8QA
Tel: 020 7509 5555  Fax: 020 7509 6666
E-mail: info@qca.org.uk  Website: www.qca.org.uk
To work with and assist the Secretary of State for Children, Schools and Families to ensure that the curriculum and qualifications available to young people and adults are high quality, coherent and flexible.

Chair
Christopher Trinick DL

Acting Chief Executive
Andrew Hall

Sponsored (Executive) by Department for Children, Schools and Families

Committee on Radioactive Waste Management
CoRWM Secretariat, Area 4C Ergon House, Nobel House, 17 Smith Square, London SW1P 2AL
Tel: 020 7238 1721  Fax: 020 7082 6471
E-mail: contact@corwm.org.uk  Website: www.corwm.org.uk

Chair
Robert Pickard

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Railway Heritage Committee
Zone 1/20, Temple Quay House, 2 The Square, Temple Quay, Bristol BS1 6EB
Tel: 0117-372 8545  Fax: 0117-372 8193
E-mail: info@railwayheritage.org.uk  Website: www.railwayheritage.org.uk
To designate records and artefacts (or classes of record and artefact) which are historically significant and should be permanently preserved.

Chair
Lord Faulkner of Worcester

Sponsored (Executive) by Department for Transport

Regional Industrial Development Boards
Regional Assistance Directorate, 1 Victoria Street, London SW1H 0ET
Tel: 020 7215 2564  Fax: 020 7215 5579
To advise Regional Development Agencies on individual company applications for Selective Finance for Investment in England between £250,000 (£100,000 in Eastern Region) and under £2 million.

Sponsored (Advisory) by Department for Business, Enterprise and Regulatory Reform
Advisory Board on the Registration of Homeopathic Products
Medicines and Healthcare Products Regulatory Agency, 1 Nine Elms Lane, Vauxhall, London SW8 5NQ
Tel: 020 7084 2451  Fax: 020 7084 2498
E-mail: leslie.whitbread@mhra.gsi.gov.uk  Website: www.mhra.gov.uk
To give advice on safety and quality in relation to any homeopathic medicinal product for human use.

Chair
Dr Timothy Chambers

Sponsored (Advisory) by Department of Health

Regulation of Investigatory Powers Act Technical Advisory Board
PO Box 38542, London SW1H 9YE
E-mail: commsdata@homeoffice.gsi.gov.uk  Website: www.technicaladvisoryboard.org.uk
To advise the Home Secretary on the reasonableness of obligations imposed on communications service providers to ensure that they maintain a capability to intercept communications.

Chair
Peter Walker

Sponsored (Advisory) by Home Office

Advisory Committee on Releases to the Environment
ACRE Secretariat, Department for Environment, Food and Rural Affairs, Area 8A Millbank, 17 Smith Square, London SW1P 3JR
E-mail: acre.secretariat@defra.gsi.gov.uk  Website: www.defra.gov.uk/environment/acre
To advise UK and Scottish Ministers, and the National Assembly for Wales, on the risks to the environment and human health from releases of genetically modified organisms into the environment.

Chair
Prof Christopher Pollock CBE

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Remploy
18C Meridian East, Meridian Business Park, Leicester LE19 1WZ
Tel: 0845 155 2700  Fax: 0845 155 2701
E-mail: info@remploy.co.uk  Website: www.remploy.co.uk
To expand the opportunities for disabled people in sustainable employment within Remploy and the community it serves.

Chair
Iain Russell

Chief Executive
Tim Matthews

Sponsored (Executive) by Department for Work and Pensions
To reduce the UK’s contribution towards climate change, and its reliance on fossil fuels.

**Chair**  
Prof Edward Gallagher CBE [biog p59]

**Chief Executive**  
Nick Goodall

**Sponsored (Executive) by Department for Transport**  
Launched: 2007

**Renewables Advisory Board**  
AEA Energy & Environment, Gemini Building, Fermi Avenue, Harwell OX11 0QR  
Tel: 0870 190 6042  
E-mail: nick.beale@aeat.co.uk  
Website: www.renewables-advisory-board.org.uk

Advises on production of electricity from renewable sources.

**Sponsored (Advisory) by Department of Energy and Climate Change**

**Residential Property Tribunal Service**  
RPTS Corporate Unit, 1st Floor, 10 Alfred Place, London WC1E 7LR  
Tel: 020 7446 7740/020 7446 7898  
Fax: 020 7580 5684  
E-mail: rptscorporateunit@communities.gsi.gov.uk  
Website: www.rpts.gov.uk

The umbrella organisation for the five Rent Assessment Panels, which provide Rent Assessment Committees and Leasehold Valuation Tribunals in England.

**Senior President**  
Siobhan McGrath

**Sponsored (Tribunal) by Department for Communities and Local Government**

**Royal Air Force Museum**  
Grahame Park Way, Hendon, London NW9 5LL  
Tel: 020 8205 2266  
Fax: 020 8200 1751  
E-mail: london@rafmuseum.org  
Website: www.rafmuseum.org

**Chair**  
Air Chief Marshal Sir John Day KCB OBE ADC RAF

**Director-General**  
Dr Michael Fopp  
020 8205 2266

**Sponsored (Executive) by Ministry of Defence**

**Royal Armouries Museum**  
Armouries Drive, Leeds LS10 1LT  
Tel: 0113-220 1916  
Fax: 0113-220 1934  
E-mail: enquiries@armouries.org.uk  
Website: www.royalarmouries.org

Maintaining and exhibiting a national collection of arms, armour, and associated objects, and maintaining a record relating to arms and armour and to the Tower of London.

**Chair**  
Ann Green FMCI FRSA

**Sponsored (Executive) by Department for Culture, Media and Sport**
Royal Botanic Gardens Kew
Kew, Richmond TW9 3AB
Tel: 020 8332 5000   Fax: 020 8332 5197
E-mail: info@kew.org   Website: www.kew.org
To increase knowledge and understanding of the plant and fungal kingdoms.

Chair of the Trustees
Earl of Selborne KBE DL

Director
Prof Stephen Hopper

Sponsored (Executive) by Department for Environment, Food and Rural Affairs

Royal Commission on Environmental Pollution
Room 108, 55 Whitehall, London SW1A 2EY
Tel: 020 7270 8190   Fax: 020 7270 8303
E-mail: enquiries@rcep.org.uk   Website: www.rcep.org.uk
To advise the Crown, Government, Parliament and the public on matters, both national and international, concerning the pollution of the environment; on the adequacy of research in this field; and on the future possibilities of danger to the environment.

Chair
Sir John Lawton

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Royal Mint Advisory Committee on the Design of Coins, Medals, Seals and Decorations
Royal Mint, Llantrisant, Pontyclun CF72 8YT
Tel: 01443 623005   Fax: 01443 623148
E-mail: kevin.clancy@royalmint.gov.uk   Website: www.royalmint.gov.uk
To consider new designs for the UK coins and official medals.

Chair
Prof Sir Christopher Frayling

Sponsored (Advisory) by HM Treasury

Committee on the Safety of Devices
10-12 Market Towers, 1 Nine Elms Lane, London SW8 5NQ
Tel: 020 7084 2000
E-mail: info@mhra.gov.uk   Website: www.mhra.gov.uk
To advise Ministers in line with the work of the Medicines and Healthcare products Regulatory Agency on initiatives to make medical devices safer and more effective.

Chair
John Williams

Sponsored (Advisory) by Medicines and Healthcare Products Regulatory Agency
School Food Trust
Geraldine Hall Suite, Moorfoot, Sheffield S1 4PQ
Tel: 0844 800 9048  Fax: 0114-259 1291
E-mail: info@sft.gsi.gov.uk  Website: www.schoolfoodtrust.org.uk
To improve the quality of food supplied and consumed in schools.

Chair
Prue Leith OBE DL

Chief Executive
Judy Hargadon

Sponsored (Executive) by Department for Children, Schools and Families

School Support Staff Negotiating Body
c/o Department for Children, Schools and Families, Sanctuary Buildings, Great Smith Street,
London SW1P 3BT
Tel: 0870 000 2288
E-mail: info@dcsf.gsi.gov.uk  Website: www.dcsf.gov.uk

Chair
Philip Ashmore

Sponsored (Executive) by Department for Children, Schools and Families

School Teachers’ Review Body
Office of Manpower Economics, 6th Floor, Kingsgate House, 66-74 Victoria Street,
London SW1E 6SW
Tel: 020 7215 8314  Fax: 020 7215 4445
E-mail: mary.gregory@berr.gsi.gov.uk  Website: www.ome.uk.com/
To examine and report on matters relating to the statutory conditions and employment of school teachers
in England and Wales.

Chair
Dr Anne Wright CBE
[biog p177]

Sponsored (Advisory) by Department for Children, Schools and Families

Science Advisory Council
Science Advisory Council, Area 1A Nobel House, 17 Smith Square, London SW1P 3JR
Tel: 020 7238 1585  Fax: 020 7238 1504
E-mail: science.advisory.council@defra.gsi.gov.uk  Website: www.defra.gov.uk/science/how/sac/index.htm
To provide Defra with expert and independent advice regarding science policy and strategy.

Chair
Prof Christopher Gaskell

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs
Launched: 2004
Science and Technology Facilities Council
Polaris House, North Star Avenue, Swindon SN2 1SZ
Tel: 01973 442000 Fax: 01973 442002
Website: www.scitech.ac.uk
Formed on 1 April 2007 through a merger of the Council for the Central Laboratory of the Research Councils and the Particle Physics and Astronomy Research Council and the transfer of responsibility for nuclear physics from the Engineering and Physical Sciences Research Council.

Chair
Peter Warry

Chief Executive
Prof Keith Mason

Sponsored (Executive) by Department for Innovation, Universities and Skills

Scientific Advisory Committee on Nutrition
SACN Secretariat, Food Standards Agency, Room 808c Aviation House, 125 Kingsway, London WC2B 6NH
Tel: 020 7276 8928 Fax: 020 7276 8906
E-mail: sacn@foodstandards.gsi.gov.uk Website: www.sacn.gov.uk
Provides advice to the Food Standards Agency and Department of Health as well as other Government agencies and departments. Its remit includes matters concerning nutrient content of individual foods, advice on diet and the nutritional status of people.

Chair
Prof A A Jackson

Sponsored (Advisory) by Department of Health

Advisory Group on Security and Intelligence Records
70 Whitehall, London SW1A 2AS
E-mail: recordsgroup@cabinet-office.x.gsi.gov.uk Website: www.cabinetoffice.gov.uk

Chair
Tessa Stirling

Sponsored (Advisory) by Cabinet Office

Security Commission
3rd Floor, 2 Little Smith Street, London SW1P 3DH
Tel: 020 7276 5649 Fax: 020 7276 5651
To investigate and report on the circumstances in which a breach of security has occurred in the public service and to advise whether any change in security arrangements is necessary or desirable.

Chair
Rt Hon Baroness Butler-Sloss GBE

Alternative Chair
Rt Hon Lord Justice Charles Mantell

Sponsored (Advisory) by Cabinet Office
Compulsory licensing of individuals working in specific sectors of the private security industry; managing the Approved Contractor Scheme, which measures private security companies against a set of independently assessed criteria.

Chair
Baroness Henig CBE

Acting Chief Executive
Bernard Herdan CB [biog p75]

Sponsored (Executive) by Home Office

Security Vetting Appeals Panel
3rd Floor, 2 Little Smith Street, London SW1P 3DH
Tel: 020 7276 5645 Fax: 020 7276 5651
To hear appeals against the withdrawal or refusal of security clearance and to make recommendations to the appropriate head of department.

Chair
Sir George Newman

Sponsored (Advisory) by Cabinet Office

Senior Salaries Review Body
Office of Manpower Economics, 6th Floor, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW
Tel: 020 7215 8276 Fax: 020 7215 4445
Website: www.ome.uk.com
Provides independent advice to the Prime Minister, the Lord Chancellor and the Secretary of State for Defence on the remuneration of holders of judicial office; senior civil servants; senior officers of the armed forces; and other such public appointments as may from time to time be specified.

Chair
William Cockburn CBE TD

Sponsored (Advisory) by Cabinet Office

Sentencing Advisory Panel
The Sentencing Guidelines Secretariat, 4th Floor, 10 Great George Street, London SW1P 3AE
Tel: 020 7084 8130 Fax: 020 7084 8114
E-mail: info@sentencing-guidelines.gsi.gov.uk Website: www.sentencing-guidelines.gov.uk
To provide fully researched, objective advice to the Sentencing Guidelines Council on sentencing.

Chair
Prof Andrew Ashworth

Sponsored (Advisory) by Ministry of Justice
To frame and revise sentencing and allocation guidelines, with regard to the need to promote consistency, the actual sentences imposed by courts, the cost and effectiveness of different sentences, the need to promote public confidence in the criminal justice system and the advice tendered by the Sentencing Advisory Panel.

**Chair**

Lord Judge

**Sponsored (Advisory) by Ministry of Justice**

**Serious Organised Crime Agency**

PO Box 8000, London SE11 5EN
Tel: 0870 496 5800
Website: www.soca.gov.uk

An intelligence-led agency with law-enforcement powers and harm-reduction responsibilities. Harm in this context is the damage caused to individuals, communities, society and the UK as a whole by serious organised crime.

**Chair (Until 3 July 2009)**

Sir Stephen Lander KCB [biog p94] 0870 496 5802
jessica.bonnington@soca.x.gsi.gov.uk

**Director-General**

Bill Hughes QPM [biog p82] 0870 496 5804
alan.fullerton@soca.x.gsi.gov.uk

**Sponsored (Executive) by Home Office**

**Independent Advisory Group on Sexual Health and HIV**

Richmond House, 79 Whitehall, London SW1A 2NS
Tel: 020 7216 4850

Provides a wide range of views from health professionals involved in all aspects of sexual health, will monitor progress and advise the government on implementation of the sexual health and HIV strategy.

**Chair**

Baroness Gould of Potternewton

**Sponsored (Advisory) by Department of Health**

**Joint Working Group on Sharing Responsibilities and Costs of Animal Disease**

Secretariat, Sustainable Farming Businesses, Area 5A Millbank, c/o Nobel House, 17 Smith Square, London SW1P 3JR
Tel: 020 7238 3077 Fax: 020 7238 5641
E-mail: costsharing@defra.gsi.gov.uk

Makes recommendations that will help inform debate on how responsibilities and costs of animal disease outbreaks should be shared and provides advice to Ministers and industry on the balance of risks and responsibilities of keeping farm animals.

**Chairs**

Stewart Houston
Dr Mike Segal [biog p151]

**Sponsored (Advisory) by Department for Environment, Food and Rural Affairs**
The collections comprise of works of art, paintings, books, manuscripts, architectural models and drawings.

Chair
Sir Simon Jervis FSA

Sponsored (Executive) by Department for Culture, Media and Sport

SITPRO Ltd
7th Floor, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW
Tel: 020 7215 8150   Fax: 020 7215 4242
E-mail: info@sitpro.org.uk   Website: www.sitpro.org.uk

Deals with trade facilitation which works to simplify international trade procedures and documentation.

Chair
Norman Rose

Chief Executive
Malcolm Mckinnon

Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform

Social Science Research Committee
Secretariat, 201C Aviation House, 125 Kingsway, London WC2B 6NH
Tel: 020 7276 8263   Fax: 020 7276 8289
E-mail: ssrc@foodstandards.gsi.gov.uk

To help the Food Standards Agency strengthen its capacity for social science research and to provide advice to the Agency about how it gathers and uses social science evidence.

Chair
Prof Sir Roger Jowell

Secretary
Jane Barrett

Sponsored (Advisory) by Food Standards Agency

Social Security Advisory Committee
New Court, 48 Carey Street, London WC2A 2LS
Tel: 020 7412 1506   Fax: 020 7412 1570
E-mail: ssac@dwp.gsi.gov.uk   Website: www.ssac.org.uk

Advises on social security matters generally; may report on regulations referred by the Secretary of State for Work and Pensions or the Northern Ireland Department responsible for Social Security.

Chair
Sir Richard Tilt [biog p165]

Chief Executive /Secretary
Gill Saunders

Sponsored (Advisory) by Department for Work and Pensions
To help resolve claims from people – or their heirs – who lost cultural property during the Nazi era which is now held by UK national collections.

Chair
Rt Hon Sir David Hirst

Secretary
Hillary Bauer

Sponsored (Advisory) by Department for Culture, Media and Sport

Spongiform Encephalopathy Advisory Committee
SEAC Secretariat, Area 5A, 9 Millbank, c/o 17 Smith Square, London SW1P 3JR
Tel: 020 7238 4946
E-mail: seacsecretariat@seac.gsi.gov.uk Website: www.seac.gov.uk
Provides scientifically-based advice to Defra, the Department of Heath, their counterparts in Northern Ireland and devolved administrations, and the FSA on matters relating to Spongiform Encephalopathies, taking account of the remits of other bodies with related responsibilities.

Chair
Prof Chris Higgins CBE

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs/Department of Health/Food Standards Agency

Sport England
Third Floor, Victoria House, Bloomsbury Square, London WC1B 4SE
Tel: 020 7273 1551 Fax: 020 7383 5740
E-mail: info@sportengland.org Website: www.sportengland.org
Responsible for delivering the Government’s sporting objectives in order to encourage greater participation in sport and the development of grassroots and community sport.

Chair
Richard Lewis

Chief Executive
Jennie Price

Sponsored (Executive) by Department for Culture, Media and Sport

The Standards Board for England
4th Floor, Griffin House, 40 Lever Street, Manchester M1 1BB
Tel: 0161-817 5300
E-mail: enquiries@standardsboard.gov.uk Website: www.standardsboard.gov.uk
Promotes and maintains high standards of conduct by members and co-opted members of relevant authorities.

Chair
Dr Robert Chilton robert.chilton@standardsboard.gov.uk

Sponsored (Executive) by Department for Communities and Local Government
Advisory Panel on Standards for the Planning Inspectorate

Secretariat, 4/10 Temple Quay House, 2 The Square, Temple Quay, Bristol BS1 6PN
Tel: 0117-372 8865
E-mail: secretariat@apos.gsi.gov.uk  Website: www.apos.gov.uk

To advise the Department for Communities and Local Government and the National Assembly for Wales, on the maintenance and enhancement of professional standards within the Planning Inspectorate.

Chair
Timothy Corner QC

Sponsored (Advisory) by Department for Communities and Local Government

Strategic Investment Board

Court Funds Office, 7th Floor, 22 Kingsway, London WC2B 6LE
Tel: 020 7947 7873
E-mail: alan.palmer@courtservice.gsi.gov.uk  Website: www.dca.gov.uk/family/sib.htm

Advises on the appointment of external managers to invest the client monies under the care of the Public Guardianship Office, the Official Solicitor and Public Trustee Office and the Court Service. Advice on the benchmark and guidelines given to managers appointed to manage the funds. Assess the performance of all the managers appointed to manage the clients’ funds.

Chair
Dr Colin Price

Sponsored (Advisory) by Ministry of Justice

Student Loans Company Ltd

100 Bothwell Street, Glasgow G2 7JD
Tel: 0141-306 2000  Fax: 0141-306 2005
Website: www.slc.co.uk

To administer the student loans scheme within the policy context set by the Government and the legislative framework of the Education (Student Loans) Act 1990 and the Education (Student Loans) (Northern Ireland) Order 1990 and associated regulations.

Chair
John Goodfellow

Chief Executive
Ralph Seymour-Jackson

Sponsored (Executive) by Department for Innovation, Universities and Skills

Sustainable Development Commission

Room 101, 55 Whitehall, c/o 3-8 Whitehall Place, London SW1A 2HH
Tel: 020 7270 8498  Fax: 020 7270 6157
E-mail: enquiries@sd-commission.gsi.gov.uk  Website: www.sd-commission.org.uk

To advocate and act as a watchdog on sustainable development across all sectors in the UK, review progress towards it, and build consensus on the actions needed if further progress is to be achieved.

Chair
Sir Jonathon Porritt CBE [biog p134]

Director
Andrew Lee  020 7270 8153

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs
To increase public awareness, understanding and appreciation of British art from the sixteenth century to the present day and of modern and contemporary art from around the world.

**Chair of the Trustees**
Lord Browne of Madingley

**Director**
Sir Nicholas Serota

**Sponsored (Executive) by Department for Culture, Media and Sport**

**Teachers’ TV**
c/o Secretariat, Area A, First Floor, Mowden Hall, Staindrop Road, Darlington DL3 9BG
Tel: 020 7273 5273
E-mail: info@ttvboard.org    Website: www.ttvboard.org
Television channel providing teaching resources, information and professional development material for school staff.

**Chair**
Adam Singer

**Secretary**
Markos Koumaditis

**Sponsored (Advisory) by Department for Children, Schools and Families**

**Technology Strategy Board**
Block B, Floor 1, North Star House, North Star Avenue, Swindon SN2 1JF
Tel: 01793 442700
E-mail: enquiries@tsb.gov.uk    Website: www.innovateuk.org
To establish the UK as a global leader in innovation and a magnet for technology-intensive companies.

**Chair**
Dr Graham Spittle

**Sponsored (Executive) by Department for Innovation, Universities and Skills**

**The Teenage Pregnancy Independent Advisory Group**
Sanctuary Building, 4th Floor, Great Smith Street, London SW1P 3BT
Tel: 020 7273 4890    Fax: 020 7925 3839
E-mail: robert.drake@dcsf.gsi.gov.uk
Website: www.everychildmatters.gov.uk/health/teenagepregnancy
To provide advice to the government and monitor the overall success of the Teenage Pregnancy Strategy towards achieving the goals of: reducing the rate of teenage conceptions, with the specific aim of halving the rate of conceptions among under 18s by 2010, and increasing the participation of teenage parents into education, training or employment to 60 per cent by 2010, to reduce the risk of their long-term social exclusion.

**Chair**
Gill Frances OBE

**Sponsored (Advisory) by Department for Children, Schools and Families**
A statutory consultee on planning applications that affect land on which there is a theatre, and to promote the protection of theatres for the benefit of the nation.

Chair
Rob Dickins CBE

Director
Mhora Samuel

Sponsored (Advisory) by Department for Culture, Media and Sport

Committee on Toxicity of Chemicals in Food, Consumer Products and the Environment

COT Secretariat, Food Standards Agency, Aviation House, 125 Kingsway, London WC2B 6NH
Tel: 020 7276 8522 Fax: 020 7276 8513
E-mail: cot@foodstandards.gsi.gov.uk Website: http://cot.food.gov.uk

To assess and advise the Food Standards Agency and the Chief Medical Officer on the toxic risk to man of substances which are: used or proposed to be used as food additives, or used in such a way that they might contaminate food through their use or natural occurrence in agriculture, including horticulture and veterinary practice or in the distribution, storage, preparation, processing or packaging of food.

Chair
Prof David Coggon OBE

Sponsored (Advisory) by Food Standards Agency

Traffic Commissioners and Deputies

VOSA, Berkeley House, Croydon Street, Bristol BS5 0DA
Tel: 0870 606 0440 Fax: 0117-954 3212

Responsible for the licensing of operators and drivers of heavy goods and passenger service vehicles in the eight traffic areas covering England, Scotland and Wales.

Senior Traffic Commissioner
Philip Brown

Sponsored (Tribunal) by Department for Transport

Training and Development Agency for Schools

151 Buckingham Palace Road, London SW1W 9SZ
Tel: 020 7023 8000 Fax: 020 7023 8401
E-mail: corporatecomms@tda.gov.uk Website: www.tda.gov.uk

To ensure that schools have sufficient staff, suitably trained, across the range of roles in the workforce.

Chair
Prof Sir Brian Follett [biog p56] 020 7023 8814
brian.follett@tda.gov.uk

Chief Executive
Graham Holley

Sponsored (Executive) by Department for Children, Schools and Families
Treasure Valuation Committee
Secretariat, British Museum, Great Russell Street, London WC1B 3DG
Tel: 020 7323 8611  Fax: 020 7323 8546
To recommend to the Secretary of State valuations for the items brought before it.

Chair
Prof Norman Palmer CBE

Secretary
Ian Richardson

Sponsored (Advisory) by Department for Culture, Media and Sport

Trinity House Lighthouse Service
Trinity House, Trinity Square, Tower Hill, London EC3N 4DH
Tel: 020 7481 6900  Fax: 020 7480 7662
Website: www.trinityhouse.co.uk

Responsible for the provision and maintenance of marine aids to navigation for England, Wales and the Channel Islands.

Executive Chair
Rear Admiral Jeremy de Halpert CB

Sponsored (Executive) by Department for Transport

UK Atomic Energy Authority
UKAEA Manor Court, Chilton, Didcot OX11 0RN
Tel: 01235 431810
E-mail: mary.hills@ukaea.org.uk  Website: www.ukaea.org.uk

The safe and secure environmental restoration of its sites. It is also responsible for the UK’s contribution to fusion research within the European and world programme.

Chair
Lady Barbara Judge

Chief Executive
Norman Harrison

Sponsored (Executive) by Department for Business, Enterprise and Regulatory Reform

UK Chemical Weapons Convention National Authority Advisory Committee
Bay 117, 1 Victoria Street, London SW1H 0ET
Tel: 020 7215 8030
E-mail: naac@berr.gsi.gov.uk  Website: www.berr.gov.uk/energy/non-proliferation/cbw/

To advise Ministers on the actions taken by the National Authority to ensure UK compliance with the Chemical Weapons Convention, and the Chemical Weapons Act 1996.

Chairman
Dr Tony Bastock OBE

Secretary
Craig Wallbank

Sponsored (Advisory) by Department of Energy and Climate Change
UK Sport
40 Bernard Street, London WC1N 1ST
Tel: 020 7211 5100    Fax: 020 7211 5246
E-mail: info@uksport.gov.uk    Website: www.uksport.gov.uk
Working in partnership with the home country sports councils and other agencies to develop sport in the UK to world class success.

Chair
Baroness Campbell of Loughborough CBE

Chief Executive
John Steele

Sponsored (Executive) by Department for Culture, Media and Sport

Union Modernisation Fund Supervisory Board
Department for Business, Enterprise and Regulatory Reform, Bay 460, 1 Victoria Street, London SW1H 0ET
Tel: 020 7215 0210
E-mail: Umf.application@berr.gsi.gov.uk
To make recommendations to Ministers about which bids for financial assistance to independent trade unions and their federations should receive funding against a set of eligibility and selection criteria.

Chair
Sir Bill Connor

Sponsored (Advisory) by Department for Business, Enterprise and Regulatory Reform

UK Commission for Employment and Skills
3 Callflex Business Park, Golden Smithies Lane, Wath-upon-Dearne S63 7ER
Tel: 01709 774800    Fax: 01709 774801
E-mail: info@ukces.org.uk    Website: www.ukces.org.uk
To help secure a world-class profile on skills by 2020 and an 80 per cent employment rate.

Chair
Sir Michael Rake

Chief Executive
Chris Humphries CBE    020 7259 1281
chris.humphries@ukces.org.uk

Sponsored (Advisory) by Department for Innovation, Universities and Skills

UK Film Council
10 Little Portland Street, London W1W 7JG
Tel: 020 7861 7861    Fax: 020 7861 7862
E-mail: info@ukfilmcouncil.org.uk    Website: www.ukfilmcouncil.org.uk
To stimulate a competitive, successful and vibrant British film industry and to promote enjoyment and understanding of cinema throughout the UK.

Chair
Stewart Till CBE

Chief Executive Officer
John Woodward [biog p177] 020 7861 7861    Fax: 020 7861 7950
info@ukfilmcouncil.org.uk

Sponsored (Executive) by Department for Culture, Media and Sport
Joint Committee on Vaccination and Immunisation
Room 607A, Skipton House, 80 London Road, London SE1 6LH
Tel: 020 7972 1519/020 7972 1523  Fax: 020 7972 5758
Website: www.advisorybodies.doh.gov.uk/jevi/
To advise the Secretary of State for Health, the Scottish Ministers, the Northern Ireland Ministers responsible for health and the National Assembly for Wales on matters relating to communicable diseases, preventable and potentially preventable through immunisation.

Chair
Prof Andrew Hall

Sponsored (Advisory) by Department of Health

Valuation Tribunal Service
2nd Floor, Black Lion House, 45 Whitechapel Road, London E1 1DU
Tel: 020 7426 3900  Fax: 020 7427 6598
E-mail: ceo.office@vto.gsx.gov.uk  Website: www.valuation-tribunals.gov.uk
To list, hear and determine appeals concerning valuations for non-domestic rating purposes and for Council Tax, and also concerning liability for Council Tax.

Chief Executive
Dr Christina Townsend [biog p167] 020 7426 4900  Fax: 020 7247 6598
christina.townsend@vto.gsx.gov.uk

Sponsored (Executive) by Department for Communities and Local Government

Veterinary Products Committee
Woodham Lane, New Haw, Addlestone KT15 3LS
Tel: 01932 338490  Fax: 01932 336618
E-mail: vpc@vmd.defra.gsi.gov.uk  Website: www.vpc.gov.uk
To give advice to the Licensing Authority with regard to the safety, quality and efficacy in relation to the veterinary use of any substance or article (not being an instrument, apparatus or appliance) to which any provision of the Medicines Act 1968 is applicable.

Chair
David Skilton

Secretary
Colin Bennett

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs

Veterinary Residues Committee
Woodham Lane, New Haw, Addlestone KT15 3LS
Tel: 01932 338322  Fax: 01932 336618
E-mail: vrcsecretariat@vmd.defra.gsi.gov.uk  Website: www.vet-residues-committee.gov.uk
To advise the Chief Executives of the Veterinary Medicines Directorate and the Food Standards Agency on the formulation of the residues surveillance programmes and on the significance of the results for consumer safety.

Chair
Dorothy Craig MBE

Sponsored (Advisory) by Department for Environment, Food and Rural Affairs
Victims Advisory Panel
Victim and Witness Unit, Office for Criminal Justice Reform, 1st Floor, Fry Building, 2 Marsham Street, London SW1P 4DF
Tel: 020 7035 8402
E-mail: duncan.prime3@cjs.gsi.gov.uk

The Victims Advisory Panel consists of people who themselves have been victims of crimes such as burglary, anti-social behaviour and hate crime, are family members of murder victims or who provide support to victims.

Spokesperson
Kathryn Stone OBE

Sponsored (Advisory) by Ministry of Justice

Victoria and Albert Museum
Cromwell Road, South Kensington, London SW7 2RL
Tel: 020 7942 2000  Fax: 020 7942 2162
E-mail: vanda@vam.ac.uk  Website: www.vam.ac.uk

Promotes the practice of design and increasing knowledge, understanding and enjoyment of the designed world.

Chair
Paul Ruddock

Director
Mark Jones

Sponsored (Executive) by Department for Culture, Media and Sport

VisitBritain
Thames Tower, Black’s Road, London W6 9EL
Tel: 020 8846 9000  Fax: 020 8563 0302
E-mail: visitbritain@visitbritain.org  Website: www.visitbritain.org

To promote Britain overseas as a tourist destination; to increase the value of the domestic market in England; to advise Government on matters affecting tourism in Britain; and to work in partnership with the devolved administrations and the national and regional authorities.

Chair
Christopher Rodrigues CBE

Chief Executive
To be appointed

Sponsored (Executive) by Department for Culture, Media and Sport

VisitEngland
Thames Tower, Blacks Road, London W6 9EL
Tel: 020 8846 9000  Fax: 020 8563 3109
Website: www.tourismtrade.org.uk

Responsible for a domestic marketing strategy for England as a tourist destination.

Chair
Lady Penny Cobham

Secretary (VisitBritain)
Ros Carey

Sponsored (Advisory) by Department for Culture, Media and Sport
Independent Board of Visitors for Military Corrective Training Centre

The Board inspects relevant military premises in order to ensure that the state of the premises, their administration and the treatment of detainees is satisfactory.

Chair
Malcolm Allcock

Sponsored (Advisory) by Ministry of Defence

Wallace Collection

To maintain and display the art collection bequeathed to the nation in 1897 by Lady Wallace.

Chair
John Ritblat

Director
Rosalind Savill

Sponsored (Executive) by Department for Culture, Media and Sport

Central Advisory Committee on War Pensions

To advise the Ministry of Defence Minister(s) on Veteran Agency matters.

Chair
Ray Holland

Sponsored (Advisory) by Ministry of Defence

War Pensions Committees

To act as a medium for local consultations by Ministers and the Veterans Agency on issues affecting war pensioners and war widows, to raise awareness of the war pensions scheme, and to assist individuals with any problems or complaints they have regarding war pensions.

Sponsored (Advisory) by Ministry of Defence
Westminster Foundation for Democracy
Artillery House, 11/19 Artillery Row, London SW1P 1RT
Tel: 020 7799 1311  Fax: 020 7799 1312
E-mail: wfd@wfd.org  Website: www.wfd.org
To support the achievement of sustainable political change in emerging democracies. Priority regions are Central/Eastern Europe, the former Soviet Union and Africa.

Chair
Hugh Bayley MP MP

Chief Executive
David French [biog p58] 020 7799 1311  Fax: 020 7799 1312
wfd@wfd.org

Sponsored (Executive) by Foreign and Commonwealth Office

Wilton Park Academic Council
c/o Wilton Park, Wiston House, Steyning BN44 3DZ
Tel: 01903 817766  Fax: 01903 815931
E-mail: admin@wiltonpark.org.uk  Website: www.wiltonpark.org.uk
To ensure that Wilton Park retains full academic independence; it oversees Wilton Park’s programme with this objective.

Chair
Dr Farhan Nizani

Sponsored (Advisory) by Foreign and Commonwealth Office

Women’s National Commission
4/G9 Eland House, Bressenden Place, London SW1E 5DU
Tel: 020 7944 0585  Fax: 020 7944 0583
E-mail: wnc@communities.gsi.gov.uk  Website: www.thewnc.org.uk
An umbrella organisation representing women and women’s organisations in England, Northern Ireland, Scotland and Wales to ensure women’s views are taken into account by the government and are heard in public debate.

Chair
Baroness Gould of Potternewton

Sponsored (Advisory) by Government Equalities Office

Youth Justice Board for England and Wales
11 Carteret Street, London SW1H 9DL
Tel: 020 7271 3033  Fax: 020 7271 3030
E-mail: enquiries@yjb.gov.uk  Website: www.yjb.gov.uk
To monitor and advise the Secretary of State on the operation of the youth justice system and the delivery of its statutory principal aim of preventing offending by children and young people.

Chair
Frances Done

Chief Executive
John Drew 020 7271 3207  Fax: 020 7271 3030
john.drew@yjb.gov.uk

Sponsored (Executive) by Ministry of Justice
To keep under review the operation and implementation of the zoo licensing system in England and Wales.

**Chair**
Dr James Kirkwood

**Sponsored (Advisory) by Department for Environment, Food and Rural Affairs**
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## The Cabinet

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<tr>
<th>Role</th>
<th>Name</th>
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<tr>
<td>Prime Minister, First Lord of the Treasury and Minister for the Civil Service</td>
<td>Gordon Brown MP</td>
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<tr>
<td>Chancellor of the Exchequer</td>
<td>Alistair Darling MP</td>
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<tr>
<td>Secretary of State for Foreign and Commonwealth Affairs</td>
<td>David Miliband MP</td>
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<tr>
<td>Lord Chancellor and Secretary of State for Justice</td>
<td>Jack Straw MP</td>
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<tr>
<td>Secretary of State for the Home Department</td>
<td>Jacqui Smith MP</td>
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<tr>
<td>Secretary of State for Health</td>
<td>Alan Johnson MP</td>
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<tr>
<td>Secretary of State for Business, Enterprise and Regulatory Reform</td>
<td>Lord Mandelson</td>
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<tr>
<td>Secretary of State for Environment, Food and Rural Affairs</td>
<td>Hilary Benn MP</td>
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<tr>
<td>Secretary of State for International Development</td>
<td>Douglas Alexander MP</td>
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<tr>
<td>Secretary of State for Defence</td>
<td>John Hutton MP</td>
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<tr>
<td>Leader of the House of Commons, Lord Privy Seal; Minister for Women and Equality</td>
<td>Harriet Harman QC MP</td>
</tr>
<tr>
<td>Secretary of State for Communities and Local Government</td>
<td>Hazel Blears MP</td>
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<tr>
<td>Secretary of State for Transport</td>
<td>Geoffrey Hoon MP</td>
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<tr>
<td>Secretary of State for Children, Schools and Families</td>
<td>Ed Balls MP</td>
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<td>Secretary of State for Energy and Climate Change</td>
<td>Ed Miliband MP</td>
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<tr>
<td>Secretary of State for Work and Pensions</td>
<td>James Purnell MP</td>
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<tr>
<td>Secretary of State for Northern Ireland</td>
<td>Shaun Woodward MP</td>
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<tr>
<td>Leader of the House of Lords and Lord President of the Council</td>
<td>Baroness Royall of Blaisdon</td>
</tr>
<tr>
<td>Secretary of State for Culture, Media and Sport</td>
<td>Andy Burnham MP</td>
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<tr>
<td>Secretary of State for Innovation, Universities and Skills</td>
<td>John Denham MP</td>
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<tr>
<td>Chief Secretary to the Treasury</td>
<td>Yvette Cooper MP</td>
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<tr>
<td>Secretary of State for Wales</td>
<td>Paul Murphy MP</td>
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<tr>
<td>Secretary of State for Scotland</td>
<td>Jim Murphy MP</td>
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</table>
ALSO ATTENDING CABINET

Chief Whip
Nick Brown MP

Minister for the Cabinet Office; Chancellor of the Duchy of Lancaster
Liam Byrne MP

Minister for Housing and Planning, Department for Communities and Local Government
Margaret Beckett MP

Minister for Employment, Department for Work and Pensions; Minister for London
Tony McNulty MP

Minister for Africa, Asia and UN, Foreign and Commonwealth Office
Lord Malloch-Brown KCMG

Minister for Science and Innovation, Department for Innovation, Universities and Skills
Lord Drayson

ATTEND WHEN MINISTERIAL RESPONSIBILITIES ON AGENDA

Minister for the Olympics; Paymaster General
Tessa Jowell MP

Attorney General
Baroness Scotland of Asthal QC

Minister for Europe, Foreign and Commonwealth Office
Caroline Flint MP

Minister for Children, Young People and Families, Department for Children, Schools and Families; Minister for the North West
Beverley Hughes MP
# ALL MINISTERS

## DEPARTMENTAL MINISTERS

### DEPARTMENT FOR BUSINESS, ENTERPRISE AND REGULATORY REFORM

Secretary of State for Business, Enterprise and Regulatory Reform  
Rt Hon Lord Mandelson

Ministers of State  
Rt Hon Pat McFadden MP  
Lord Davies of Abersoch CBE  
Gareth Thomas MP

Parliamentary Under-Secretaries of State  
Baroness Vadera  
Lord Carter of Barnes CBE  
Ian Pearson MP

### CABINET OFFICE

Minister for the Cabinet Office  
Rt Hon Liam Byrne MP

Parliamentary Secretaries  
Kevin Brennan MP  
Tom Watson MP  
Baroness Vadera

Minister  
Rt Hon Tessa Jowell MP

### DEPARTMENT FOR CHILDREN, SCHOOLS AND FAMILIES

Secretary of State for Children, Schools and Families  
Rt Hon Ed Balls MP

Ministers of State  
Rt Hon Beverley Hughes MP  
Rt Hon Jim Knight MP

Parliamentary Under-Secretaries of State  
Sarah McCarthy-Fry MP  
Baroness Morgan of Drefelin

### DEPARTMENT FOR COMMUNITIES AND LOCAL GOVERNMENT

Secretary of State for Communities and Local Government  
Rt Hon Hazel Blears MP

Ministers of State  
Rt Hon Margaret Beckett MP  
Rt Hon John Healey MP

Parliamentary Under-Secretaries of State  
Baroness Andrews OBE  
Iain Wright MP  
Sadiq Khan MP

### DEPARTMENT FOR CULTURE, MEDIA AND SPORT

Secretary of State for Culture, Media and Sport  
Rt Hon Andy Burnham MP

Parliamentary Under-Secretaries of State  
Gerry Sutcliffe MP  
Barbara Follett MP  
Lord Carter of Barnes CBE

### MINISTRY OF DEFENCE

Secretary of State for Defence  
Rt Hon John Hutton MP

Minister of State  
Rt Hon Bob Ainsworth MP

Parliamentary Under-Secretaries of State  
Rt Hon Baroness Taylor of Bolton  
Quentin Davies MP  
Kevan Jones MP
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<th>Ministers of State</th>
<th>Parliamentary Under-Secretary of State</th>
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<tr>
<td><strong>DEPARTMENT OF ENERGY AND CLIMATE CHANGE</strong></td>
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<tr>
<td>Secretary of State for Energy and Climate Change</td>
<td>Rt Hon Ed Miliband MP</td>
<td>Mike O'Brien MP</td>
<td>Lord Hunt of Kings Heath OBE</td>
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<td>Ministers of State</td>
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<td>Parliamentary Under-Secretary of State</td>
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<td>Joan Ruddock MP</td>
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<td><strong>DEPARTMENT FOR ENVIRONMENT, FOOD AND RURAL AFFAIRS</strong></td>
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<tr>
<td>Secretary of State for Environment, Food and Rural Affairs</td>
<td>Rt Hon Hilary Benn MP</td>
<td>Rt Hon Jane Kennedy MP</td>
<td>Lord Hunt of Kings Heath OBE</td>
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<td>Ministers of State</td>
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<td>Parliamentary Under-Secretary of State</td>
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<td>Huw Irranca-Davies MP</td>
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<td><strong>FOREIGN AND COMMONWEALTH OFFICE</strong></td>
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<tr>
<td>Secretary of State for Foreign and Commonwealth Affairs (Foreign Secretary)</td>
<td>Rt Hon David Miliband MP</td>
<td>Rt Hon Lord Malloch-Brown KCMG</td>
<td>Rt Hon Caroline Flint MP</td>
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<td>Ministers of State</td>
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<td>Bill Rammell MP</td>
<td>Lord Davies of Abersoch CBE</td>
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<td>Gillian Merron MP</td>
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<td><strong>GOVERNMENT EQUALITIES OFFICE</strong></td>
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<td>Minister of State</td>
<td>Rt Hon Harriet Harman QC MP</td>
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<td>Parliamentary Under-Secretary of State</td>
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<td>Maria Eagle MP</td>
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<td><strong>DEPARTMENT OF HEALTH</strong></td>
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<tr>
<td>Secretary of State for Health</td>
<td>Rt Hon Alan Johnson MP</td>
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<td>Ministers of State</td>
<td>Ben Bradshaw MP</td>
<td>Dawn Primarolo MP</td>
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<td>Parliamentary Under-Secretaries of State</td>
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<td>Prof Lord Darzi of Denham KBE</td>
<td>Ann Keen MP</td>
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<tr>
<td><strong>HOME OFFICE</strong></td>
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<tr>
<td>Secretary of State for the Home Department (Home Secretary)</td>
<td>Rt Hon Jacqui Smith MP</td>
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<td>Ministers of State</td>
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<tr>
<td>Parliamentary Under-Secretary of State (on maternity leave)</td>
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<td>Parliamentary Under-Secretary of State (maternity cover)</td>
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</table>
### DEPARTMENT FOR INNOVATION, UNIVERSITIES AND SKILLS

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<thead>
<tr>
<th>Secretary of State for Innovation, Universities and Skills</th>
<th>Rt Hon John Denham MP</th>
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<tr>
<td>Ministers of State</td>
<td>Rt Hon Lord Drayson MP</td>
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<td>Rt Hon David Lammy MP</td>
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<tr>
<td>Parliamentary Under-Secretaries of State</td>
<td>Siôn Simon MP</td>
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<td>Lord Young of Norwood Green</td>
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### DEPARTMENT FOR INTERNATIONAL DEVELOPMENT

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<thead>
<tr>
<th>Secretary of State for International Development</th>
<th>Rt Hon Douglas Alexander MP</th>
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<tr>
<td>Minister of State</td>
<td>Gareth Thomas MP</td>
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<tr>
<td>Parliamentary Under-Secretaries of State</td>
<td>Ivan Lewis MP</td>
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<td>Michael John Foster MP</td>
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### MINISTRY OF JUSTICE

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<tr>
<th>Lord Chancellor and Secretary of State for Justice</th>
<th>Rt Hon Jack Straw MP</th>
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<tr>
<td>Ministers of State</td>
<td>Rt Hon David Hanson MP</td>
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<td>Rt Hon Michael Wills MP</td>
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<tr>
<td>Parliamentary Under-Secretaries of State</td>
<td>Bridget Prentice MP</td>
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<td>Maria Eagle MP</td>
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<td>Shahid Malik MP</td>
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<td>Lord Bach</td>
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### LAW OFFICERS

<table>
<thead>
<tr>
<th>Attorney General</th>
<th>Rt Hon Baroness Scotland of Asthal QC</th>
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<tr>
<td>Solicitor General</td>
<td>Vera Baird QC MP</td>
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<tr>
<td>Advocate General for Scotland</td>
<td>Lord Davidson of Glen Clova QC</td>
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### LEADER OF THE HOUSE OF COMMONS

<table>
<thead>
<tr>
<th>Leader of the House of Commons</th>
<th>Rt Hon Harriet Harman QC MP</th>
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<tbody>
<tr>
<td>Deputy Leader</td>
<td>Chris Bryant MP</td>
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</table>

### LEADER OF THE HOUSE OF LORDS AND LORD PRESIDENT OF THE COUNCIL

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<tr>
<th>Leader of the House of Lords</th>
<th>Rt Hon Baroness Royall of Blaisdon</th>
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<tbody>
<tr>
<td>Deputy Leader</td>
<td>Lord Hunt of Kings Heath OBE</td>
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### NORTHERN IRELAND OFFICE

<table>
<thead>
<tr>
<th>Secretary of State for Northern Ireland</th>
<th>Rt Hon Shaun Woodward MP</th>
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<tbody>
<tr>
<td>Minister of State</td>
<td>Paul Goggins MP</td>
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### PRIVY COUNCIL OFFICE

| Lord President of the Council | Rt Hon Baroness Royall of Blaisdon |

### SCOTLAND OFFICE

<table>
<thead>
<tr>
<th>Secretary of State for Scotland</th>
<th>Rt Hon Jim Murphy MP</th>
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<tbody>
<tr>
<td>Parliamentary Under-Secretary of State</td>
<td>Ann McKechin MP</td>
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### DEPARTMENT FOR TRANSPORT

<table>
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<th>Position</th>
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<tbody>
<tr>
<td>Secretary of State for Transport</td>
<td>Rt Hon Geoffrey Hoon MP</td>
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<tr>
<td>Minister of State</td>
<td>Lord Adonis</td>
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<tr>
<td>Parliamentary Under-Secretaries</td>
<td>Jim Fitzpatrick MP</td>
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<td>Paul Clark MP</td>
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### HM TREASURY

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
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<tbody>
<tr>
<td>Chancellor of the Exchequer</td>
<td>Rt Hon Alistair Darling MP</td>
</tr>
<tr>
<td>Chief Secretary to the Treasury</td>
<td>Rt Hon Yvette Cooper MP</td>
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<tr>
<td>Financial Secretary</td>
<td>Rt Hon Stephen Timms MP</td>
</tr>
<tr>
<td>Minister of State</td>
<td>Phil Woolas MP</td>
</tr>
<tr>
<td>Exchequer Secretary</td>
<td>Angela Eagle MP</td>
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<tr>
<td>Economic Secretary</td>
<td>Ian Pearson MP</td>
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<tr>
<td>Financial Services Secretary</td>
<td>Lord Myners CBE</td>
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### WALES OFFICE

<table>
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<tr>
<th>Position</th>
<th>Name</th>
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<tbody>
<tr>
<td>Secretary of State for Wales</td>
<td>Rt Hon Paul Murphy MP</td>
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<tr>
<td>Parliamentary Under-Secretary of State</td>
<td>Wayne David MP</td>
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### DEPARTMENT FOR WORK AND PENSIONS

<table>
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<tr>
<th>Position</th>
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<tbody>
<tr>
<td>Secretary of State for Pensions</td>
<td>Rt Hon James Purnell MP</td>
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<tr>
<td>Ministers of State</td>
<td>Rt Hon Rosie Winterton MP</td>
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<td>Rt Hon Tony McNulty MP</td>
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<tr>
<td>Parliamentary Under-Secretaries</td>
<td>Lord McKenzie of Luton</td>
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<td>Jonathan Shaw MP</td>
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<td>Kitty Ussher MP</td>
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### Regional Ministers

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<tr>
<th>Region</th>
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<tbody>
<tr>
<td>East Midlands</td>
<td>Phil Hope MP</td>
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<tr>
<td>East of England</td>
<td>Barbara Follett MP</td>
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<tr>
<td>London</td>
<td>Rt Hon Tony McNulty MP</td>
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<tr>
<td>North East</td>
<td>Rt Hon Nick Brown MP</td>
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<tr>
<td>North West</td>
<td>Rt Hon Beverley Hughes MP</td>
</tr>
<tr>
<td>South East</td>
<td>Jonathan Shaw MP</td>
</tr>
<tr>
<td>South West</td>
<td>Ben Bradshaw MP</td>
</tr>
<tr>
<td>West Midlands</td>
<td>Ian Austin MP</td>
</tr>
<tr>
<td>Yorkshire and the Humber</td>
<td>Rt Hon Rosie Winterton MP</td>
</tr>
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## National Assembly for Wales

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## Northern Ireland Assembly

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John Swinney

Cabinet Secretary for Education and Lifelong Learning
Fiona Hyslop

Deputy First Minister and Cabinet Secretary for Health and Wellbeing
Nicola Sturgeon

Cabinet Secretary for Justice
Kenny MacAskill

Cabinet Secretary for Rural Affairs and the Environment
Richard Lochhead

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Aquaculture and Aquatic Animal Health: Dr Rob Raynard  
Aquatic Environment Programme: Dr Colin Moffat  
Corporate Affairs: Pamela Reid  
Fisheries Management: Dr Bill Turrell  
Freshwater Laboratory: Dr Trevor Hastings  
Science: Dr Carey Cunningham  

*Number of Staff:* 280  
*Department:* Environment Directorate General, Scottish Government

**HISTORIC SCOTLAND**
Longmore House, Salisbury Place, Edinburgh EH9 1SH
Tel: 0131-668 8600 Fax: 0131-668 8699
Website: www.historic-scotland.gov.uk

*Chief Executive:* John Graham [biog p66]  
*Directors*  
Finance: Laura Petrie  
Human Resources: Brian O’Neil  
Policy: Lucy Blackburn  
Properties in Care: Peter Bromley  
Technical Conservation, Research and Education: Ingval Maxwell OBE  

*Chief Inspector:* Malcolm Cooper  

*Number of Staff:* 991  
*Department:* Economy Directorates, Scottish Government  
*Launched:* 1991

**HER MAJESTY’S INSPECTORATE OF EDUCATION**
Denholm House, Almondvale Business Park, Almondvale Way, Livingston EH54 6GA
Tel: 01506 600200 Fax: 01506 600337
E-mail: enquiries@hmie.gsi.gov.uk
Website: www.hmie.gov.uk

*Chief Executive and HM Senior Chief Inspector:* Graham Donaldson [biog p45]  
*Management Board Non-Executive Members:* Dr Andrew Cubie CBE FRS, Gary Kildare, Shirley Young

*Number of Staff:* 269  
*Department:* Education Directorate General, Scottish Government

**Education Authorities/Community Learning and Development Directorate**

*HM Chief Inspector:* Annette Bruton

**Further Education/Teacher Education Directorate**

*HM Chief Inspector:* Dr Wray Bodys

**Pre-School/Independent/Care and Welfare Directorate**

*HM Chief Inspector:* Kenneth Muir

**Primary Directorate**

*HM Chief Inspector:* Chris McIlroy

**Secondary/Special Educational Needs Directorate**

*HM Chief Inspector:* Frank Crawford

**Services for Children Directorate**

*Director:* Neil McKechnie

**MENTAL HEALTH TRIBUNAL FOR SCOTLAND**
First Floor, Bothwell House, Hamilton Business Park, Caird Park, Hamilton ML3 0QA
Tel: 0800 345 7060 (free phone number for Service Users, Carers and general public)  
Fax: 01698 390000 (Mental Health Professionals and out of normal office hours)  
E-mail: mhts@scotland.gsi.gov.uk  
Website: www.mhtscot.org

*Chief Executive:* Patricia Lewis  
*Deputy Chief Executive:* Adrian Martin  
* Acting President:* Dr Joe Morrow

*Department:* Health Directorate General, Scottish Government
NATIONAL ARCHIVES OF SCOTLAND
HM General Register House, 2 Princes Street,
Edinburgh EH1 3YY
Tel: 0131-535 1314 Fax: 0131-535 1360
E-mail: enquiries@nas.gov.uk
Website: www.nas.gov.uk
West Register House, Charlotte Square,
Edinburgh EH2 4DJ
Tel: 0131-535 1413 Fax: 0131-535 1411
E-mail: wsr@nas.gov.uk
Keeper of the Records of Scotland: George MacKenzie
Deputy Keeper: Dave Brownlee
Number of Staff: 150
Department: Economy Directorates, Scottish Government
Launched: 1993

REGISTERS OF SCOTLAND
Meadowbank House, 153 London Road,
Edinburgh EH8 7AU
Tel: 0131-659 6111 Fax: 0131-479 3688
E-mail: keeper@ros.gov.uk
Website: www.ros.gov.uk
Keeper and Chief Executive: James Meldrum [biog p112]
Deputy Keeper: Bruce Beveridge
Managing Director: Sheenagh Adams
Directors
Communications and Customer Services: Chris Dempsey
Finance and Planning: Alison Chisholm
Human Resources: Billy Harkness
Information: Mike Traynor
Registration: Andy Smith
Number of Staff: 1,400
Department: Economy Directorates, Scottish Government

SCOTTISH COURT SERVICE
Hayweight House, 23 Lauriston Street,
Edinburgh EH3 9DQ
Tel: 0131-229 9200 Fax: 0131-221 6890
E-mail: enquiries@scotcourts.gov.uk
Website: www.scotcourts.gov.uk
Chief Executive: Eleanor Emberson
Directors
Field Services: Eric McQueen
Operational Support: Gordon Wales
Policy and Strategy: Alastair Sim
Head of Corporate Communications: Susan Whiteford
Public Information Officer – Judiciary: Elizabeth Cutting
Number of Staff: 1,406
Department: Justice and Communities
Directorate General, Scottish Government

SCOTTISH FISHERIES PROTECTION AGENCY
Pentland House, 47 Robb’s Loan,
Edinburgh EH14 1TY
Tel: 0131-244 6059 Fax: 0131-244 6086
Website: www.sfpa.gov.uk
Chief Executive: Paul Du Vivier
Directors
Coastal Fisheries Inspectorate: Alistair Stewart
Corporate Strategy and Resources: Willie Cowan
Operations: Alastair Beveridge
Marine Superintendent: Capt Scott Horsburgh
Head, Enforcement: Ewen Milligan
Number of Staff: 308
Department: Environment Directorate General, Scottish Government
Launched: 1991

SCOTTISH PRISON SERVICE
Calton House, 5 Redheughs Rigg,
Edinburgh EH12 9HW
Tel: 0131-244 8745 Fax: 0131-244 8774
E-mail: gaolinfo@sps.pnn.gov.uk
Website: www.sps.gov.uk
Chief Executive: Mike Ewart [biog p52]
Directors
Corporate Services: Alastair Merrill
Finance and Business Services: Willie Pretswell
Human Resources: Stephen Swan
Partnership and Commissioning: Eric Murch
Prisons: Rona Sweeney
Deputy Director: David Croft
Assistant Director: Jim Farish
Head of Communications: Tom Fox
Non-Executive Directors: Bill Carr, Rachel Gwyon, Harry McGuigan
Number of Staff: 4,049
Department: Justice and Communities
Directorate General, Scottish Government

SCOTTISH PUBLIC PENSIONS AGENCY
7 Tweedside Park, Tweedbank,
Galashiels TD1 3TE
Tel: 01896 893000 Fax: 01896 893214
E-mail: sppa@scotland.gsi.gov.uk
Website: www.sppa.gov.uk
Chief Executive: Neville Mackay
Directors
Corporate Services: Christopher Fenton
IT and Business Support: Pamela Lane
Non-Ministerial Departments

GENERAL REGISTER OFFICE FOR SCOTLAND
New Register House, 3 West Register Street, Edinburgh EH1 3YT
Tel: 0131-334 0380
Website: www.gro-scotland.gov.uk
Registrar General: Duncan Macniven TD
Launched: 1855

OFFICE OF THE SCOTTISH CHARITY REGULATOR
Second Floor, Quadrant House, 9 Riverside Drive, Dundee DD1 4NY
Tel: 01382 220446
E-mail: info@oscr.org.uk
Website: www.oscr.org.uk
Chief Executive: Jane Ryder
Launched: 2003

Non-Departmental Public Bodies

ADDITIONAL SUPPORT NEEDS TRIBUNAL FOR SCOTLAND
450 Argyle Street, Glasgow G2 8LG
Tel: 0845 120 2906  Fax: 0141-242 0360
E-mail: inquiries@asntscotland.gov.uk
Website: www.asntscotland.gov.uk
Chair: Jessica Burns
Secretary: Lesley Maguire
Sponsored (Tribunal) by Education Directorate General

ARCHITECTURE AND DESIGN SCOTLAND
Bakehouse Close, 146 Canongate, Edinburgh EH8 8DD
Tel: 0131-556 6699  Fax: 0131-556 6633
E-mail: info@ads.org.uk
Website: www.ads.org.uk
Chair: Raymond Young CBE
Chief Executive: Sebastian Tombs
Sponsored (Advisory) by Economy Directorates

CAIRNGORMS NATIONAL PARK AUTHORITY
14 The Square, Grantown on Spey PH26 3HG
Tel: 01479 873535  Fax: 01479 873527
E-mail: enquiries@cairngorms.co.uk
Website: www.cairngorms.co.uk
Chief Executive: Jane Hope 01479 870502
Sponsored (Executive) by Environment Directorate General
SCOTTISH LOCAL AUTHORITIES
REMUNERATION COMMITTEE
c/o Secretariat, Local Democracy Team, Finance and Central Services Division, Victoria Quay, Edinburgh EH6 6QO
Tel: 0131-244 0801 Fax: 0131-244 7058
Chair: Ian Livingstone CBE

Sponsored (Advisory) by Economy Directorates
SCOTTISH NATURAL HERITAGE
Great Glen House, Leachkin Road, Inverness IV3 8NW
Tel: 01463 725000 Fax: 01463 725067
E-mail: enquiries@snh.gov.uk
Website: www.snh.org.uk
Chair: Andrew Thin
Chief Executive: Dr Ian Jardine

Sponsored (Executive) by Environment Directorate General
SCOTTISH POLICE SERVICES AUTHORITY
Elphinstone House, 65 West Regent Street, Glasgow G2 2AF
Tel: 0141-585 8300 Fax: 0141-331 1596
Website: www.spsa.police.uk
Convener: Vic Emery OBE
Chief Executive: David Mulhern QPM

Sponsored (Executive) by Justice and Communities Directorate General
SCOTTISH QUALIFICATIONS AUTHORITY
The Optima Building, 58 Robertson Street, Glasgow G2 8DQ
Tel: 0845 279 1000 Fax: 0845 213 5000
E-mail: customer@sqa.org.uk
Website: www.sqa.org.uk
Chair: Graham Houston
Chief Executive: Dr Janet Brown

Sponsored (Executive) by Education Directorate General
SCOTTISH SCREEN
249 West George Street, Glasgow G2 4QE
Tel: 0845 300 7300 Fax: 0141-302 1711
E-mail: info@scottishscreen.com
Website: www.scottishscreen.com
Chair: Richard Holloway
Chief Executive: Ken Hay

SCOTTISH SOCIAL SERVICES COUNCIL
Compass House, 11 Riverside Drive, Dundee DD1 4NY
Tel: 01382 207101
E-mail: enquiries@sssc.uk.com
Website: www.sssc.uk.com
Convener: Garry Coutts
Chief Executive: Carole Wilkinson

ADVISORY COMMITTEE ON SITES OF SPECIAL SCIENTIFIC INTEREST
Secretariat c/o Scott Wilson Scotland Ltd, 23 Chester Street, Edinburgh EH3 7ET
Tel: 0131-225 1230 Fax: 0131-225 5582
E-mail: acsssi@scottwilson.com
Chair: To be appointed

Sponsored (Advisory) by Environment Directorate General
SKILLS DEVELOPMENT SCOTLAND
150 Broomielaw, Atlantic Quay, Glasgow G2 8LU
Tel: 0141-225 6710 Fax: 0141-225 6711
E-mail: info@skillsdevelopmentscotland.co.uk
Website: www.skillsdevelopmentscotland.co.uk
Chair: William Roe

Sponsored (Executive) by Education Directorate General
SPORTSCOTLAND (SCOTTISH SPORTS COUNCIL)
Caledonia House, South Gyle, Edinburgh EH12 9DQ
Tel: 0131-317 7200 Fax: 0131-317 7202
E-mail: lynda.vince@sportscotland.org.uk
Website: www.sportscotland.org.uk
Chair: Louise Martin CBE
Chief Executive: Stewart Harris

Sponsored (Executive) by Office of the Permanent Secretary
VISITSCOTLAND
Ocean Point One, 94 Ocean Drive, Edinburgh EH6 6JH
Tel: 0131-472 2222 Fax: 0131-472 2207
Website: www.visitscotland.org
Chair: Peter Lederer CBE
Chief Executive: Philip Riddle OBE

Sponsored (Executive) by Economy Directorates
WATER INDUSTRY COMMISSION FOR SCOTLAND
Ochil House, Springkerse Business Park, Stirling FK7 7XE
Tel: 01786 430200 Fax: 01786 462018
E-mail: enquiries@watercommission.co.uk
Website: www.watercommission.co.uk
Chair: Sir Ian Byatt
Chief Executive: Alan Sutherland

Sponsored (Executive) by Economy Directorates
Welsh Assembly Government

Cabinet
(Labour/Plaid Cymru coalition)

First Minister
Rt Hon Rhodri Morgan (Lab)

Deputy First Minister and Minister for Economy and Transport
Ieuan Wyn Jones (PlC)

Minister for Finance and Public Service Delivery
Andrew Davies (Lab)

Minister for Social Justice and Local Government
Dr Brian Gibbons (Lab)

Minister for Children, Education, Lifelong Learning and Skills
Jane Hutt (Lab)

Minister for Rural Affairs
Elin Jones (PlC)

Minister for Health and Social Services
Edwina Hart (Lab)

Minister for Environment, Sustainability and Housing
Jane Davidson (Lab)

Minister for Heritage
Alun Ffred Jones (PlC)

Counsel General and Leader of the House
Carwyn Jones (Lab)

Chief Whip
Carl Sargeant (Lab)

Ministerial Responsibilities and Staff

First Minister
Rt Hon Rhodri Morgan (Lab)
Policy development and co-ordination; science; Europe and Wales in the World

Special Advisers
Mark Drakeford 029 2089 8775
mark.drakeford@wales.gsi.gov.uk
Jo Kiernan 029 2089 8775
joanne.kiernan@wales.gsi.gov.uk

Senior Private Secretary
Rose Stewart 029 2089 8764
ps.firstminister@wales.gsi.gov.uk

Head of First Minister’s Office
Lawrence Conway 029 2089 8765
lawrence.conway@wales.gsi.gov.uk

Deputy First Minister
Ieuan Wyn Jones (PlC)

Special Advisers
Rhuaneedd Richards 029 2089 8488
rhuaneedd.richards@wales.gsi.gov.uk
Simon Thomas 029 2089 8773
simon.thomas@wales.gsi.gov.uk

Economy and Transport
Minister for the Economy and Transport
Ieuan Wyn Jones (PlC)
Economic development; transport and regeneration

Senior Private Secretary
Christopher Warner 029 2089 8738
correspondencemail-dfm@wales.gsi.gov.uk
### Deputy Minister for the Economy and Transport

Leighton Andrews (Lab)  
Special responsibility for regeneration  
Private Secretary Rhian Atkinson  029 2089 8772  Fax: 029 2089 8738

### Finance and Public Service Delivery

*Minister for Finance and Public Service Delivery*  
Andrew Davies (Lab)  
Senior Private Secretary Megan Colley

### Social Justice and Local Government

*Minister for Social Justice and Local Government*  
Dr Brian Gibbons (Lab)  
Senior Private Secretary Angela Williams  029 2089 8768  
PS.Minister.for.SJLG@wales.gsi.gov.uk

### Children, Education, Lifelong Learning and Skills

*Minister for Children, Education, Lifelong Learning and Skills*  
Jane Hutt (Lab)  
Children and early years; schools; teachers; qualifications and curriculum; further education; higher education  
Special Advisers  
Ian Butler  ian.butler@wales.gsi.gov.uk  
Mark Drakeford  mark.drakeford@wales.gsi.gov.uk  
Senior Private Secretary Helen Childs  029 2089 8783  
PS.minister.for.cells@wales.gsi.gov.uk

### Rural Affairs

*Minister for Rural Affairs*  
Elin Jones (PlC)  
Senior Private Secretary Leon Rees  029 2089 8631  
PS.Minister.for.RA@wales.gsi.gov.uk

### Health and Social Services

*Minister for Health and Social Services*  
Edwina Hart (Lab)  
NHS, public health and social services  
Senior Private Secretary David Rich  029 2089 8774  
PSMinisterforHSS@wales.gsi.gov.uk  
Private Secretary Cynthia Robins  029 2089 8641  
PSMinisterforHSS@wales.gsi.gov.uk

### Environment, Sustainability and Housing

*Minister for Environment, Sustainability and Housing*  
Jane Davidson (Lab)  
Senior Private Secretary Sharron Richards  
PS.Minister.for.ESH@wales.gsi.gov.uk

### Deputy Minister for Housing

Jocelyn Davies (PIC)  
Private Secretary Claire Wilcockson  
PS.DeputyMinister.for.Housing@wales.gsi.gov.uk
Heritage
Minister for Heritage  Alun Ffred Jones (PlC)
Tourism and marketing, Cadw, the Arts, libraries, museums and archives, sports and the Welsh language
Senior Private Secretary  Alyson Evans  029 2089 8460
ps.minister.for.heritage@wales.gsi.gov.uk

Assembly Business
Counsel General and Leader of the House  Carwyn Jones (Lab)
Senior Private Secretary  Rob Holmes  029 2089 8693
ps.counselgeneral@wales.gsi.gov.uk
Diary Secretary  Rob Holmes  029 2089 8693
ds.counselgeneral@wales.gsi.gov.uk

Principal Officers and Officials
OFFICE OF THE PRESIDING OFFICER
Presiding Officer  Rt Hon Lord Dafydd Elis-Thomas AM
Constitutional Adviser to the Presiding Officer  Aled Eirug  029 2089 8884
aled.eirug@wales.gov.uk
Senior Assistant to the Presiding Officer  Sarah Dafydd  029 2089 8430 Fax: 029 2089 8117
sarah.dafydd@wales.gsi.gov.uk

Deputy Presiding Officer  Rosemary Butler AM (Lab)

Assembly Commission
Chair  Rt Hon Lord Dafydd Elis-Thomas AM (Pres Off)
Members  Lorraine Barrett AM (Lab/Co-op)
Peter Black AM (Lib Dem)
Chris Franks AM (PlC)
William Graham AM (Con)

Senior Management Team
National Assembly for Wales, Cardiff Bay, Cardiff CF99 1NA
Chief Executive and Clerk of the Assembly  Claire Clancy
[biog p28]  029 2089 8233 Fax: 029 2089 8117
claire.clancy@wales.gsi.gov.uk
Chief Operating Officer  Dianne Bevan
[biog p14]  029 2089 8991 Fax: 029 2089 8117
dianne.bevan@wales.gsi.gov.uk
Director of Legal Services  Keith Bush  029 2089 8507 Fax: 029 2089 8117
keith.bush@wales.gsi.gov.uk
Director of Assembly Business  Adrian Crompton  029 2089 8264 Fax: 029 2089 8117
adrian.crompton@wales.gsi.gov.uk
Assembly Parliamentary Service
Head of External Communications  Dr Non Gwilym  029 2089 8647 Fax: 029 2089 8117
non.gwilym@wales.gsi.gov.uk
Welsh Assembly Government

OFFICE OF THE PERMANENT SECRETARY
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Tel: 0845 010 3300
E-mail: management.board.secretariat@wales.gsi.gov.uk

Permanent Secretary: Dame Gill Morgan
Private Secretary: Gareth Bevington

DEPARTMENT FOR CHILDREN, EDUCATION, LIFELONG LEARNING AND SKILLS
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director: Prof David Hawker

CONSTITUTIONAL AFFAIRS, EQUALITY AND COMMUNICATION DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director: Dr Hugh Rawlings [biog p139]

CORPORATE INFORMATION AND SERVICES DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
E-mail: cisdbusinessunit@wales.gsi.gov.uk
Director: Michael Harrington

DEPARTMENT FOR THE ECONOMY AND TRANSPORT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director-General: Gareth Hall [biog p69]

ENVIRONMENT, SUSTAINABILITY AND HOUSING DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director: Matthew Quinn [biog p137]

FINANCE DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Fax: 029 2082 5390
E-mail: finance.enquiries@wales.gsi.gov.uk
Director-General: Christine Daws

DEPARTMENT OF THE FIRST MINISTER
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director: Lawrence Conway

HEALTH AND SOCIAL SERVICES DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ

LEGAL SERVICES DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
E-mail: legalservices.th@wales.gsi.gov.uk
Director: Jeffrey Godfrey
PEOPLE, PLACES AND CORPORATE SERVICES DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director-General: Bernard Galton [biog p60]

PUBLIC HEALTH AND HEALTH PROFESSIONS DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director: Dr Tony Jewell [biog p87]
Office of the Chief Medical Officer
Chief Medical Officer: Dr Tony Jewell [biog p87]
Office of the Chief Nursing Officer
Chief Nursing Officer: Rosemary Kennedy

PUBLIC SERVICES AND PERFORMANCE DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director-General, Public Services and Local Government Delivery: Emyr Roberts [biog p143]

RURAL AFFAIRS AND HERITAGE DEPARTMENT
Welsh Assembly Government, Cathays Park, Cardiff CF10 3NQ
Director: To be appointed

SOCIAL JUSTICE AND LOCAL GOVERNMENT DEPARTMENT
Welsh Assembly Government, Rhydycar, Merthyr Tydfil CF48 1UZ
Director-General, Public Services and Local Government Delivery: Emyr Roberts [biog p143]

Non-Ministerial Department

ESTYN – HER MAJESTY’S INSPECTORATE FOR EDUCATION AND TRAINING IN WALES
Anchor Court, Keen Road, Cardiff CF24 5JW
Tel: 029 2044 6446 Fax: 029 2044 6448
E-mail: enquiries@estyn.gsi.gov.uk
Website: www.estyn.gov.uk
HM Chief Inspector of Education and Training in Wales: Dr Bill Maxwell 029 2044 6475
Fax: 029 2044 6531 E-mail: chief-inspector@estyn.gsi.gov.uk

Non-Departmental Public Bodies

AGRICULTURAL LAND TRIBUNAL (WALES)
Government Buildings, Spa Road East, Llandrindod Wells LD1 5HA
Tel: 01597 828281 Fax: 01597 828385
E-mail: altwales@wales.gsi.gov.uk
Chair: James Buxton
Secretary: Catherine Davies
Sponsored (Tribunal) by National Assembly for Wales

ARTS COUNCIL OF WALES
9 Museum Place, Cardiff CF10 3NX
Tel: 029 2037 6500 Fax: 029 2022 1447
E-mail: info@artswales.org.uk
Website: www.artswales.org.uk
Chair: Dai Smith
Chief Executive: Nick Capaldi
Sponsored (Executive) by National Assembly for Wales

BOUNDARY COMMISSION FOR WALES
Caradog House, 1-6 St Andrews Place, Cardiff CF10 3BE
Tel: 029 2039 5031 Fax: 029 2039 5250
E-mail: bcomm.wales@wales.gsi.gov.uk
Website: www.bcomm-wales.gov.uk
Chairman: Rt Hon Michael Martin MP
Deputy Chairman: Hon Justice David Lloyd Jones
Sponsored (Advisory) by Ministry of Justice
COUNTRYSIDE COUNCIL FOR WALES
Maes-Y-Ffynnon, Penrhosgarnedd, Bangor, Gwynedd, North Wales LL57 2DW
Tel: 0845 130 6229  Fax: 01248 355782
E-mail: enquiries@ccw.gov.uk
Website: www.ccw.gov.uk
Chair: John Lloyd Jones OBE
Chief Executive: Roger Thomas

Sponsored (Advisory) by National Assembly for Wales

CYMAL - MUSEUMS, ARCHIVES AND LIBRARIES WALES
Welsh Assembly Government, Unit 10, The Science Park, Aberystwyth SY23 3AH
Tel: 01970 610224  Fax: 01970 610223
E-mail: cymal@wales.gsi.gov.uk
Website: www.cymal.wales.gov.uk
Director: Linda Tomos

Sponsored (Advisory) by National Assembly for Wales

HISTORIC BUILDINGS ADVISORY COUNCIL FOR WALES
Plas Carew, Unit 5/7 Cefn Coed, Parc Nantgarw, Cardiff CF15 7QQ
Tel: 01443 336000  Fax: 01443 336001
E-mail: cadw@wales.gsi.gov.uk
Website: www.cadw.wales.gov.uk
Chair: Richard Keen

Sponsored (Advisory) by National Assembly for Wales

LOCAL GOVERNMENT BOUNDARY COMMISSION FOR WALES
1st Floor, Caradog House, 1-6 St Andrew’s Place, Cardiff CF10 3BE
Tel: 029 2039 5031  Fax: 029 2039 5250
E-mail: lgbc.wales@wales.gsi.gov.uk
Website: www.lgbc-wales.gov.uk
Chair: Paul Wood

Sponsored (Advisory) by National Assembly for Wales

MENTAL HEALTH REVIEW TRIBUNAL FOR WALES
4th Floor, Crown Buildings, Cathays Park, Cardiff CF10 3NQ
Tel: 029 2082 5328  Fax: 029 2082 6331
Chair: Carolyn Kirby

Sponsored (Tribunal) by National Assembly for Wales

NATIONAL LIBRARY OF WALES
Aberystwyth, Ceredigion SY23 3BU
Tel: 01970 632800  Fax: 01970 615709
E-mail: holi@llgc.org.uk
Website: www.llgc.org.uk
President: Rt Hon Dafydd Wigley
Librarian: Andrew Green
E-mail: ang@llgc.org.uk

Sponsored (Executive) by National Assembly for Wales

AMGUEDDA CYMRU (NATIONAL MUSEUM OF WALES)
Cathays Park, Cardiff CF10 3NP
Tel: 029 2039 7951  Fax: 029 2057 3321
E-mail: post@museumwales.ac.uk
Website: www.museumwales.ac.uk
President: Paul Loveluck CBE
Director-General: Michael Houlihan
E-mail: michael.houlihan@museumwales.ac.uk

Sponsored (Executive) by National Assembly for Wales

RESIDENTIAL PROPERTY TRIBUNAL FOR WALES
1st Floor, West Wing, Southgate House, Wood Street, Cardiff CF10 1EW
Tel: 029 2023 1687  Fax: 029 2023 6146
E-mail: sjr.enquiries@wales.gsi.gov.uk
President: Andrew Morris

Sponsored (Tribunal) by National Assembly for Wales

ROYAL COMMISSION ON THE ANCIENT AND HISTORICAL MONUMENTS OF WALES
Crown Building, Plas Crug, Aberystwyth SY23 1NJ
Tel: 01970 621200  Fax: 01970 627701
E-mail: nmr.wales@rcahmw.gov.uk
Website: www.rcahmw.gov.uk
Chair: Eurwyn Wiliam

SPORTS COUNCIL FOR WALES
Sophia Gardens, Cardiff CF11 9SW
Tel: 0845 045 0904  Fax: 0845 846 0014
E-mail: scw@scw.org.uk
Website: www.sports-council-wales.org.uk
Chair: Philip Carling
Chief Executive: Dr Huw Jones

Sponsored (Executive) by National Assembly for Wales

VALUATION TRIBUNALS SERVICE (WALES)
c/o 1st Floor, 14 King Street, Carmarthen SA31 1BH
Tel: 01267 235071  Fax: 01267 221579
E-mail: westwales.vt@vto.gsx.gov.uk
Website: www.valuation-tribunals-wales.org.uk
Acting Chief Executive: J C Owen

Sponsored (Tribunal) by National Assembly for Wales
Executive Committee of Ministers

First Minister 
Rt Hon Peter Robinson (DUP)

Deputy First Minister
Michelle Gildernew (Sinn Féin)

Minister of Agriculture and Rural Development
Michelle Gildernew (Sinn Féin)

Minister of Culture, Arts and Leisure
Gregory Campbell (DUP)

Minister of Education
Caitríona Ruane (Sinn Féin)

Minister for Employment and Learning
Sir Reg Empey OBE (UUP)

Minister of Enterprise, Trade and Investment
Arlene Foster (DUP)

Minister of Environment
Sammy Wilson (DUP)

Minister of Finance and Personnel
Nigel Dodds OBE (DUP)

Minister for Health, Social Services and Public Safety
Michael McGimpsey (UUP)

Minister for Regional Development
Conor Murphy (Sinn Féin)

Minister for Social Development
Margaret Ritchie (SDLP)

Ministerial Responsibilities and Staff

Office of First Minister and Deputy First Minister

Support for the Executive and liaison with the Assembly, the North-South Ministerial Council, British-Irish Council, Civic Forum and UK Departments; international relations; Programme for Government and the Executive’s economic policies; promoting and monitoring implementation of equality of opportunity/good relations, tackling poverty and social exclusion, children and young people, victims and survivors, sustainable development; Maze/Long Kesh Regeneration; Review of Public Administration; Information Service; emergency planning; improving investment in infrastructure and the Statutory Publications Office.

First Minister 
Rt Hon Peter Robinson (DUP)

Principal Private Secretary Linda MacHugh

Deputy First Minister 
Martin McGuinness (Sinn Féin)

Principal Private Secretary Caroline Gillan

Minister Gerry Kelly (Sinn Féin)

Agriculture and Rural Development

Responsible for the development of the agri-food, forestry and fishing industries in Northern Ireland; lead Department for rural development in Northern Ireland; policy on research and development in agriculture and food; education and training; provision of a veterinary service and administration of animal health and welfare policies; agent of the Department for Environment, Food and Rural Affairs in the administration in Northern Ireland of schemes affecting the whole of the United Kingdom; involvement with the application to Northern Ireland of the agricultural policy of the EU.

Minister of Agriculture and Rural Development Michelle Gildernew (Sinn Féin)

Private Secretary Sinead Mulgrew 028 9052 4011
Culture, Arts and Leisure

Arts and creativity; museums; libraries; sport; inland waterways and inland fisheries; linguistic diversity; public records; and advising National Lottery distribution

Minister of Culture, Arts and Leisure  Gregory Campbell (DUP)
Private Secretary  Barbara McConaghie  028 9051 5202
private.office@dcalni.gov.uk

Education

Pre-school, primary, post-primary and special education; the youth service; the promotion of community relations within and between schools; and teacher education and salaries.

Minister of Education  Caithriona Ruane (Sinn Féin)

Employment and Learning

Further and higher education; skills and learning; employment rights.

Minister for Employment and Learning  Sir Reg Empey OBE (UUP)
Private Secretary  Mark McConville  028 9025 7791
mark.mcconville@delni.gov.uk

Enterprise, Trade and Investment

Economic policy development; energy; tourism; mineral development; health and safety at work; Companies Registry; Insolvency Service; consumer affairs; labour market and economic statistics services; ensuring provision of the infrastructure for a modern economy.

Minister of Enterprise, Trade and Investment  Arlene Foster (DUP)
Private Secretary  Glynis Aiken  028 9052 9452
glynis.aiken@detini.gov.uk

Environment

Protect, conserve and enhance the natural environment and built heritage and support the adoption of the principles of sustainable development; to plan and manage development in a sustainable way which will contribute to a better environment and which is modern and responsive to the community; to work with statutory and voluntary partners to reduce road deaths and serious injuries; and to support a system of effective local government which meets the needs of residents and ratepayers.

Minister of Environment  Sammy Wilson (DUP)
Private Secretary  Siobhan Tweedie  028 9054 1166
siobhan.tweedie@doeni.gov.uk

Finance and Personnel

Minister of Finance and Personnel  Nigel Dodds OBE (DUP)
Private Secretary  Peter Hutchinson  028 9052 9140
peter.hutchinson@dfpni.gov.uk

Health, Social Services and Public Safety

Hospitals; family practitioner services; community health; personal social services; fire and rescue services; promotion and protection of the health and well-being of the population.

Minister for Health, Social Services and Public Safety  Michael McGimpsey (UUP)
Private Secretary  Diane Mulligan  028 9052 0643
diane.mulligan@dhsspsni.gov.uk
Regional Development
Strategic planning; transportation strategy; ports and public transport; roads and water policy; and providing and maintaining roads.

Minister for Regional Development  Conor Murphy  (Sinn Féin)
Private Secretary  Lynne McElhinney  028 9054 0105
lynnemcelhinney@drdni.gov.uk

Social Development
Urban regeneration; community and voluntary sector development; social security legislation; housing; social security benefits; pensions; and child maintenance.

Minister for Social Development  Margaret Ritchie  (SDLP)
Private Secretary  Jennifer Donald  028 9082 9034
jennifer.donald@dsdni.gov.uk

Principal Officers and Officials

OFFICE OF THE SPEAKER
Speaker  William Hay MLA (Speaker)
Assistant Private Secretary  Frances Leneghan  028 9052 1377
frances.leneghan@niassembly.gov.uk
Adviser  Richard Good  028 9052 1551
richard.good@niassembly.gov.uk

Deputy Speakers  John Dallat MLA (SDLP), David McClarty MLA (UUP), Francie Molloy MLA (Sinn Féin)

ASSEMBLY COMMISSION
Chair  William Hay MLA (Speaker)
Members  Paul Butler MLA (Sinn Féin), Rev Dr Robert Coulter MLA (UUP), Alban Maginness MLA (SDLP), Stephen Moutray MLA (DUP), Sean Neeson MLA (All)

PRINCIPAL OFFICERS
Clerk to the Assembly/Directory General  Trevor Reaney
Director of Engagement  Gareth McGrath
Director of Clerking  John Stewart
Director of Resources  Richard Stewart
Director of Properties  Stephen Welch
Director of Legal Services  Hugh Widdis
Examiner of Statutory Rules  Gordon Nabney
Clerk Assistants  Nuala Dunwoody, Damien Martin
Editor of Debates  Simon Burrowes
Principal Clerk  John Torney
Clerk to the Commission  Tony Logue
Comptroller and Auditor General  John Dowdall
Assembly Ombudsman  Dr Thomas J Frawley CBE
Executive Agencies

**CHILD MAINTENANCE AND ENFORCEMENT DIVISION**
Great Northern Tower, 17 Great Victoria Street, Belfast BT2 7AD
Tel: 028 9089 6666 Fax: 028 9089 6850
E-mail: belfast-customer-helpline@csa.gsi.gov.uk
Website: www.dsdni.gov.uk/csa

**Head of Division:** Mary Quinn  
**Directors**  
- Operations: Catherine McCallum  
- Resources: Andrea Orr

Number of Staff: 1,556  
Department: Department for Social Development, Northern Ireland Executive

**DRIVER AND VEHICLE AGENCY**
12 Balmoral Road, Belfast BT12 6QL  
Tel: 0845 601 4094 (Driver and Vehicle Testing)  
Fax: 028 7034 1422  
E-mail: dvta@doeni.gov.uk  
Website: www.dvani.gov.uk

County Hall, Castlerock Road,  
Coleraine BT51 3HS  
Tel: 0845 402 4000 (Driver and Vehicle Licensing)  
Fax: 028 7034 1422 (Vehicle Licensing)/028 7034 1398 (Driver Licensing)  
E-mail: dvlni@doeni.gov.uk  
Website: www.dvani.gov.uk

**Chief Executive:** Brendan Magee  
**Group Directors**  
- Driver, Vehicle Testing and Standards: Bernie Rooney

**Finance and Corporate Services:** David Wilson  
**Licensing Operations and Enforcement:** Trevor Evans  
**Transformation:** Bernie Cosgrove  
**Private Secretary:** Anne Smiley

Number of Staff: 1,100  
Department: Department of the Environment, Northern Ireland Executive

**FOREST SERVICE**
Dundonald House, Upper Newtownards Road,  
Belfast BT4 3SB  
Tel: 028 9052 4480 Fax: 028 9052 4570  
E-mail: customer.forestservice@dardni.gov.uk  
Website: www.forestserviceni.gov.uk

**Chief Executive:** David Small  
**Director of Forestry:** John Joe O’Boyle  
**Director of Woodland Development and Strategies:** Stuart Morwood  
**Director of Corporate Services:** Gerry Hill

Number of Staff: 265  
Department: Department of Agriculture and Rural Development, Northern Ireland Executive  
**Launched:** 1998

**INVEST NORTHERN IRELAND**
Bedford Square, Bedford Street, Belfast BT2 7ES  
Tel: 028 9023 9090 Fax: 028 9043 6536  
E-mail: info@investni.com  
Website: www.investni.com

**Chair:** Stephen Kingon CBE  
**Vice-chair:** Dr Bryan Keating
Chief Executive: Alastair Hamilton
Managing Directors
Clients Group and Business International: Jeremy Fitch
Clients Group and Entrepreneurship: Ian Murphy
Corporate Services: Mel Chittock
Innovation and Capability Development
Services: Tracy Meharg

Number of Staff: 590
Department: Department of Enterprise, Trade and Investment, Northern Ireland Executive

LAND AND PROPERTY SERVICES
Queen’s Court, 56-66 Upper Queen Street, Belfast BT1 6FD
Tel: 028 9025 0700  Fax: 028 9054 3750
E-mail: customerservices@lpsni.gov.uk
Website: www.lpsni.gov.uk
Chief Executive: John Wilkinson
Directors
Corporate Affairs and Change Management: Arthur Scott
Domestic Assessment and Rating Services: Alan Bronte
Non-domestic Rating and Client Services and Commissioner of Valuation: David Rainey

Chief Executives
Land Registers Northern Ireland: Patricia Montgomery
Ordnance Survey Northern Ireland: Iain Greenway

Number of Staff: 650
Department: Department of Finance and Personnel, Northern Ireland Executive

NORTHERN IRELAND ENVIRONMENT AGENCY
Klondyke Building, Gasworks Business Park, Lower Ormeau Road, Belfast BT7 2JA
Tel: 0845 302 0008
Website: www.ni-environment.gov.uk
Acting Chief Executive: Dr Roy Ramsay
Directors
Built Heritage: Michael Coulter
Corporate Services: Damian Campbell
Acting Director, Environmental Protection: Dave Foster
Director, Natural Heritage: Graham Seymour

Number of Staff: 790
Department: Department of the Environment, Northern Ireland Executive
Launched: 2008

NORTHERN IRELAND STATISTICS AND RESEARCH AGENCY
McAuley House, 2-14 Castle Street, Belfast BT1 1SA
Tel: 028 9034 8100  Fax: 028 9034 8106
E-mail: info.nisra@dfpni.gov.uk; [firstname.surname]@dfpni.gov.uk
Website: www.nisra.gov.uk
Registrar General and Chief Executive: Dr Norman Caven
Senior Principal Statisticians
Central Survey Unit: Dr Kevin Sweeney
Demography and Census: Robert Beatty
Equality Unit Research Branch: Dr Stephen Donnelly
Human Resource Research Consultancy Services: Dr John Mallon
Information and Analysis Directorate: Dr Tracy Power
Statistics Research Branch: Dr James Gillan

Number of Staff: 355
Department: Department of Finance and Personnel, Northern Ireland Executive
Launched: 1996

PLANNING SERVICE
Millennium House, 19-25 Great Victoria Street, Belfast BT2 7BN
Tel: 028 9041 6700  Fax: 028 9041 6802
E-mail: planning.service.hq@nics.gov.uk
Website: www.planningni.gov.uk
Chief Executive: Cynthia Smith
Directors
Corporate Services: Marianne Fleming
Operations: Anne Garvey
Strategic Planning: Tom Clarke
Deputy Director, Corporate Services: James Hutchinson
Managers
Professional Services: Simon Kirk
Strategic Planning: Peter Mullaney, Jim Thompson
Strategic Projects: John Cummins

Number of Staff: 867
Department: Department of the Environment, Northern Ireland Executive

PUBLIC RECORD OFFICE OF NORTHERN IRELAND
66 Balmoral Avenue, Belfast BT9 6NY
Tel: 028 9025 5905  Fax: 028 9025 5999
E-mail: proni@dcalni.gov.uk
Website: www.proni.gov.uk
Director: Aileen McClintock
Heads
Divisional Support Services: Alastair Hughes
Information Technology: Hugh Campbell
New Accommodation Project: Marie Garvey
Preservation and Collections Management: Patricia Kernaghan
Public Services: Heather Stanley
Acting Head, Records Management, Cataloguing and Access: David Huddleston
Head, Strategic Development: Valerie Adams

Number of Staff: 94
Department: Department of Culture, Arts and Leisure, Northern Ireland Executive

RIVERS AGENCY
Hydebank, 4 Hospital Road, Belfast BT8 8JP
Tel: 028 9025 3355 Fax: 028 9025 3455
E-mail: rivers.registry@dardni.gov.uk
Website: www.riversagency.ni.gov.uk
Chief Executive: John Clarke
Directors
Corporate Services: Jeff Glass
Development: To be appointed
Operations: Philip Mehaffey

Number of Staff: 425
Department: Department of Agriculture and Rural Development, Northern Ireland Executive

ROADS SERVICE
Clarence Court, 10-18 Adelaide Street, Belfast BT2 8GB
Tel: 028 9054 0540 Fax: 028 9054 0024
E-mail: roads@drdni.gov.uk
Website: www.roadsni.gov.uk
Chief Executive: Geoff Allister
Acting Director, Corporate Services: Barry Jordan

Directors
Engineering: Bob Cairns
Finance: John McNeill
Network Services: Andrew Murray

Number of Staff: 2,366
Department: Department for Social Development, Northern Ireland Executive
Launched: 1996

SOCIAL SECURITY AGENCY
Lighthouse Building, Gasworks Park, 1 Cromac Place, Ormeau Road, Belfast BT7 2JB
Tel: 028 9056 9100 Fax: 028 9056 9178
E-mail: ssa@nics.gov.uk
Website: www.dsdni.gov.uk/ssa
Chief Executive: Bryan Davis
Directors
Business Development: Colum Boyle
Finance and Planning: Joyce Bill
Acting Director, Medical Services: Dr Brian Wallace
Director, Operations: Colin Sullivan
Acting Assistant Director, Human Resources: Pat Magee

Department: Department for Social Development, Northern Ireland Executive

Non-Departmental Public Bodies

AGRI-FOOD AND BIOSCIENCES INSTITUTE
AFBI Headquarters, Newforge Lane, Belfast BT9 5PX
Tel: 028 9025 5689 Fax: 028 9025 5035
E-mail: info@afbini.gov.uk
Website: www.afbini.gov.uk
Chair: Seán Hogan
Sponsored (Executive) by Department of Agriculture and Rural Development

AGRICULTURAL WAGES BOARD (NI)
Room 910, Dundonald House, Upper Newtownards Road, Belfast BT4 3SB
Tel: 028 9052 0813 Fax: 028 9052 4266
Chair: To be appointed
Sponsored (Executive) by Department of Agriculture and Rural Development

ARTS COUNCIL OF NORTHERN IRELAND
77 Malone Road, Belfast BT9 6AQ
Tel: 028 9038 5200 Fax: 028 9066 1715
E-mail: info@arts council-ni.org
Website: www.arts council-ni.org
NORTHERN IRELAND HIGHER EDUCATION COUNCIL
Room 407, Adelaide House, 39-49 Adelaide Street, Belfast BT2 8FD
Tel: 028 9025 7720 Fax: 028 9025 7701
E-mail: hepolicy.branch@delni.gov.uk
Website: www.delni.gov.uk
Chair: Tony Hopkins CBE
Sponsored (Advisory) by Department for Employment and Learning

NORTHERN IRELAND HOUSING EXECUTIVE
The Housing Centre, 2 Adelaide Street, Belfast BT2 8PB
Tel: 028 9024 0588
E-mail: info@nihe.gov.uk
Website: www.nihe.gov.uk
Chair: Brian Rowntree
Chief Executive: Paddy McIntyre
Sponsored (Executive) by Department for Social Development

NORTHERN IRELAND HUMAN RIGHTS COMMISSION
Temple Court, 39 North Street, Belfast BT1 1NA
Tel: 028 9024 3987 Fax: 028 9024 7844
Website: www.nihrc.org
Chief Commissioner: Monica McWilliams
Chief Executive: Peter O’Neill
Sponsored (Executive) by Northern Ireland Office
Launched: 1999

NORTHERN IRELAND JUDICIAL APPOINTMENTS COMMISSION
Headline Building, 10-14 Victoria Street, Belfast BT1 3GG
Tel: 028 9072 8551 Fax: 028 9072 8566
E-mail: judicialappointments@nijac.org
Website: www.nijac.org
Chair: Rt Hon Sir Brian Kerr
Chief Executive: Edward Gorringe
Sponsored (Executive) by Northern Ireland Court Service

NORTHERN IRELAND LOCAL GOVERNMENT OFFICERS’ SUPERANNUATION COMMITTEE
Templeton House, 411 Holywood Road, Belfast BT4 2LP
Tel: 028 9076 8025 Fax: 028 9076 8790
E-mail: info@nilgosc.org.uk
Website: www.nilgosc.org.uk
Chair: John Galbraith
Secretary: Deane Morrice
Sponsored (Executive) by Department of the Environment

NORTHERN IRELAND MUSEUMS COUNCIL
6 Crescent Gardens, Belfast BT7 1NS
Tel: 028 9055 0215 Fax: 028 9055 0216
E-mail: info@nimc.co.uk
Website: www.nimc.co.uk
Chair: Lexie Scott
Sponsored (Executive) by Department of Culture, Arts and Leisure

NORTHERN IRELAND POLICE FUND
Maryfield Complex, 100 Belfast Road, Holywood BT18 9QY
Tel: 028 9039 3556 Fax: 028 9039 3555
E-mail: admin@Nipolicefund.org
Website: www.nipolicefund.org
Chief Executive: Colin Ashe
Sponsored (Executive) by Northern Ireland Office

NORTHERN IRELAND POLICING BOARD
Waterside Tower, 31 Clarendon Road, Clarendon Dock, Laganside, Belfast BT1 3BG
Tel: 028 9040 8500 Fax: 028 9040 8525
E-mail: information@nipolicingboard.org.uk
Website: www.nipolicingboard.org.uk
Chair: Prof Sir Desmond Rea
Chief Executive: Adrian Donaldson MBE
Sponsored (Executive) by Northern Ireland Office

NORTHERN IRELAND SCREEN COMMISSION
Alfred House, 21 Alfred Street, Belfast BT2 8ED
Tel: 028 9023 2444 Fax: 028 9023 9918
E-mail: info@northernirelandscreen.co.uk
Website: www.northernirelandscreen.co.uk
Chief Executive: Richard Williams
Sponsored (Executive) by Department of Culture, Arts and Leisure

NORTHERN IRELAND TOURIST BOARD
St Anne’s Court, 59 North Street, Belfast BT1 1NB
Tel: 028 9023 1221 Fax: 028 9024 0960
E-mail: info@nitb.com
Website: www.nitb.com
Chair: Howard Hastings
Chief Executive: Alan Clarke
Sponsored (Executive) by Department of Enterprise, Trade and Investment
PARADES COMMISSION FOR NORTHERN IRELAND
The Parades Commission, Windsor House, 9-15 Bedford Street, Belfast BT2 7EL
Tel: 028 9089 5900  Fax: 028 9032 2988
E-mail: info@paradescommission.org
Website: www.paradescommission.org
Chief Executive and Secretary: Ronnie Pedlow

Sponsored (Executive) by Northern Ireland Office

PLANNING APPEALS COMMISSION
Park House, 87-91 Great Victoria Street, Belfast BT2 7AG
Tel: 028 9024 4710  Fax: 028 9031 2536
E-mail: info@pacni.gov.uk
Website: www.pacni.gov.uk
Chief Commissioner: Maire Campbell

Sponsored (Tribunal) by Office of the First Minister and Deputy First Minister
Launched: 1973

POLICE OMBUDSMAN FOR NORTHERN IRELAND
New Cathedral Buildings, St Anne’s Square, 11 Church Street, Belfast BT1 1PG
Tel: 028 9082 8600/0845 601 2931
Fax: 028 9082 8659
E-mail: info@policeombudsman.org
Website: www.policeombudsman.org
Ombudsman: Al Hutchinson

Sponsored (Executive) by Northern Ireland Office

PROBATION BOARD FOR NORTHERN IRELAND
80-90 North Street, Belfast BT1 1LD
Tel: 028 9026 2400  Fax: 028 9026 2470
E-mail: info@pbni.org.uk
Website: www.pbni.org.uk
Chair: Ronnie Spence CB
Chief Probation Officer: Brian McCaughey

Sponsored (Executive) by Northern Ireland Office

RENT ASSESSMENT PANEL
James House, 2-4 Cromac Avenue, Ormeau Road, Belfast BT7 2J A
Tel: 028 9081 9507  Fax: 028 9081 9515
E-mail: info@rentofficer-ni.gov.uk
Rent Officer for Northern Ireland: Joan McCrum

Sponsored (Tribunal) by Department for Social Development

ROYAL ULSTER CONSTABULARY GEORGE CROSS FOUNDATION
Brooklyn, 65 Knock Road, Belfast BT5 6LE
Tel: 028 9070 0116  Fax: 028 9056 1516
E-mail: rucgcfoundation@nics.gov.uk
Website: www.rucgcfoundation.org
Chair: Jim McDonald

Sponsored (Executive) by Northern Ireland Office

SOUTH EASTERN EDUCATION AND LIBRARY BOARD
Grahamsbridge Road, Dundonald, Belfast BT16 2HS
Tel: 028 9056 6200  Fax: 028 9056 6266/7
E-mail: info@seelb.org.uk
Website: www.see lb.org.uk
Chief Executive: Stanton Sloan

Sponsored (Executive) by Department of Education

SOUTHERN EDUCATION AND LIBRARY BOARD
3 Charlemont Place, The Mall, Armagh BT61 9AX
Tel: 028 3751 2200
E-mail: selb.hq@selb.org
Website: www.selb.org
Chair: Marie Donnell
Chief Executive: T Murphy

Sponsored (Executive) by Department of Education

SPORT NORTHERN IRELAND
House of Sport, 2a Upper Malone Road, Belfast BT9 5LA
Tel: 028 9038 1222  Fax: 028 9068 2757
E-mail: info@sportni.net
Website: www.sportni.net
Chair: Dominic Walsh
Chief Executive: Prof Eamonn McCartan

Sponsored (Executive) by Department of Culture, Arts and Leisure

STAFF COMMISSION FOR EDUCATION AND LIBRARY BOARDS
Forestview, Purdy’s Lane, Belfast BT8 7AR
Tel: 028 9049 1461/
Typetalk: 08001 028 9049 1461
Fax: 028 9049 1744
E-mail: info@staffcom.org.uk
Website: www.staffcom.org.uk
Chair: Prof Bernard Cullen
Chief Executive: Patricia Weir

Sponsored (Executive) by Department of Education
STRATEGIC INVESTMENT BOARD (NORTHERN IRELAND)
Strategic Investment Board Ltd, Clare House, 303 Airport Road West, Belfast BT3 9ED
Tel: 028 9081 6181 Fax: 028 9081 6181
E-mail: contact@sibni.org
Website: www.sibni.org
Chairman: Tony Watson
Chief Executive: David Gavaghan
Sponsored (Executive) by Office of the First Minister and Deputy First Minister

ULSTER SUPPORTED EMPLOYMENT LTD
182-188 Cambrai Street, Belfast BT13 3JH
Tel: 028 9035 6600 Fax: 028 9035 6611
E-mail: info@usel.co.uk
Website: www.usel.co.uk
Chair: Patrick Bogues
Chief Executive: Sam Humphries
Sponsored (Executive) by Department for Employment and Learning

WATER APPEALS COMMISSION
Park House, 87-91 Great Victoria Street, Belfast BT2 7AG
Tel: 028 9024 4710 Fax: 028 9031 2536
E-mail: info@pacni.gov.uk
Chief Commissioner: Maire Campbell
Sponsored (Tribunal) by Office of the First Minister and Deputy First Minister

WESTERN EDUCATION AND LIBRARY BOARD
1 Hospital Road, Omagh BT79 0AW
Tel: 028 8241 1411 Fax: 028 8241 1400
E-mail: info@welbni.org
Website: www.welbni.org
Chair: P Duffy
Chief Executive: Barry Mulholland
Sponsored (Executive) by Department of Education

YOUTH COUNCIL FOR NORTHERN IRELAND
Forestview, Purdy’s Lane, Belfast BT8 7AR
Tel: 028 9064 3882 Fax: 028 9064 3874
E-mail: info@ycni.org
Website: www.ycni.org
Chair: Máire Young OBE
Chief Executive: David Guilfoyle
E-mail: dguilfoyle@ycni.org
Sponsored (Executive) by Department of Education
Appendix I

Civil Service Staffing

Appendix II

Definitions and Sources of the Civil Service

Appendix III

Senior Civil Servants’ Pay

Special Advisers’ Pay
Appendix I

Civil Service Staffing*

as at December 2008 *(Source: Office for National Statistics)*

<table>
<thead>
<tr>
<th>Department</th>
<th>Central Government Departments</th>
<th>Total, including other Departments and Agencies</th>
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<tbody>
<tr>
<td>Attorney General’s Departments</td>
<td>40</td>
<td>10,280</td>
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<tr>
<td>Department for Business, Enterprise and Regulatory Reform</td>
<td>3,670</td>
<td>9,230</td>
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<tr>
<td>Cabinet Office</td>
<td>1,280</td>
<td>2,520</td>
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<tr>
<td>Charity Commission</td>
<td>480</td>
<td>–</td>
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<tr>
<td>Department for Children, Schools and Families</td>
<td>3,320</td>
<td>–</td>
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<tr>
<td>Department for Communities and Local Government</td>
<td>2,830</td>
<td>5,410</td>
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<tr>
<td>Department for Culture, Media and Sport</td>
<td>470</td>
<td>570</td>
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<tr>
<td>Ministry of Defence</td>
<td>68,600</td>
<td>78,150</td>
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<tr>
<td>Department for Environment, Food and Rural Affairs</td>
<td>3,120</td>
<td>11,380</td>
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<tr>
<td>Export Credits Guarantee Department</td>
<td>210</td>
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</tr>
<tr>
<td>Foreign and Commonwealth Office</td>
<td>5,910</td>
<td>6,000</td>
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<tr>
<td>Government Equalities Office</td>
<td>80</td>
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</tr>
<tr>
<td>Department of Health</td>
<td>2,310</td>
<td>5,580</td>
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<td>Home Office</td>
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<tr>
<td>Department for Innovation, Universities and Skills</td>
<td>880</td>
<td>1,950</td>
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<tr>
<td>Department for International Development</td>
<td>1,650</td>
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<tr>
<td>Ministry of Justice</td>
<td>2,870</td>
<td>89,400</td>
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<td>Northern Ireland Office</td>
<td>130</td>
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<tr>
<td>Office for Standards in Education</td>
<td>2,600</td>
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<tr>
<td>HM Revenue and Customs</td>
<td>89,420</td>
<td>93,530</td>
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<td>Security and Intelligence Services</td>
<td>5,590</td>
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<td>HM Treasury</td>
<td>1,180</td>
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<td>Department for Transport</td>
<td>2,080</td>
<td>19,550</td>
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<tr>
<td>Department for Work and Pensions</td>
<td>12,090</td>
<td>118,940</td>
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<tr>
<td>Scottish Government</td>
<td>5,040</td>
<td>17,080</td>
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<tr>
<td>Welsh Assembly Government</td>
<td>6,070</td>
<td>6,170</td>
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</table>

**TOTAL** 492,340

*Excludes the Department of Energy and Climate Change for which no figures were available.

1997 to 2009

<table>
<thead>
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<th>Year</th>
<th>Total full-time staff</th>
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<tbody>
<tr>
<td>1 April each year</td>
<td></td>
</tr>
<tr>
<td>1997</td>
<td>494,660</td>
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<tr>
<td>1998</td>
<td>480,930</td>
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<tr>
<td>1999</td>
<td>476,370</td>
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<tr>
<td>2000</td>
<td>486,720</td>
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<tr>
<td>2001</td>
<td>494,950</td>
</tr>
<tr>
<td>2002</td>
<td>502,780</td>
</tr>
<tr>
<td>2003</td>
<td>520,930</td>
</tr>
</tbody>
</table>
1 April each year  |  Total full-time staff
--- | ---
2004 | 534,400
2005 | 529,700
2006 | 523,980
2007 | 539,170
2008 | 525,420
2009 | 492,340

**Appendix II**

**Definitions and Sources of the Civil Service**

The Civil Service is a permanent, politically impartial service that supports the Government of the day in administering the country. It comprises the Home Civil Service and Diplomatic Service but not the Northern Ireland Civil Service, locally engaged staff overseas or employees of Non-Departmental Public Bodies – other than those in the Health and Safety Executive (HSE) and the Advisory, Conciliation and Arbitration Service (Acas).

There are four main principles governing the Civil Service’s operation: impartiality, integrity, honesty and objectivity.

A civil servant is a servant of the Crown working in a civil capacity who is not a holder of a political or judicial office; the holder of certain other offices in respect of whose tenure of office special provision has been made; a servant of the Crown in a personal capacity paid from the Civil List. Civil servants work in a large range of jobs from advising Ministers on policy issues to providing help and advice to people in job centres and deciding on bids for investment grants.

A wider definition of people working in the ‘public sector’ would also include those in the armed forces, local authorities and the NHS.

**CIVIL SERVICE CODE**

The Civil Service Code sets out the constitutional framework within which all civil servants work and the values they are expected to uphold. It is modelled on a draft originally put forward by the House of Commons Treasury and Civil Service Select Committee. It came into force on 1 January 1996, and forms part of the terms and conditions of employment of every civil servant. It was revised on 13 May 1999 to take account of devolution to Scotland and Wales.

The constitutional and practical role of the Civil Service is, with integrity, honesty, impartiality and objectivity, to assist the duly constituted Government of the United Kingdom, the Scottish Government or the National Assembly for Wales constituted in accordance with the Scotland and Government of Wales Acts 1998, whatever their political complexion, in formulating their policies, carrying out decisions and in administering public services for which they are responsible.

Civil servants are servants of the Crown. Constitutionally, all the Administrations form part of the Crown and, subject to the provisions of this Code, civil servants owe their loyalty to the Administrations in which they serve.

This Code should be seen in the context of the duties and responsibilities set out for UK Ministers in the Ministerial Code, or in equivalent documents drawn up for Ministers of the Scottish Government or for the National Assembly for Wales, which include:

- accountability to Parliament or, for Assembly Ministers, to the National Assembly
- the duty to give Parliament or the Assembly and the public as full information as possible about their policies, decisions and actions, and not to deceive or knowingly mislead them
– the duty not to use public resources for party political purposes, to uphold the political impartiality of the Civil Service, and not to ask civil servants to act in any way which would conflict with the Civil Service Code

– the duty to give fair consideration and due weight to informed and impartial advice from civil servants, as well as to other considerations and advice, in reaching decisions

– the duty to comply with the law, including international law and treaty obligations, and to uphold the administration of justice

together with the duty to familiarise themselves with the contents of this Code.

Civil servants should serve their Administration in accordance with the principles set out in this Code and recognising:

– the accountability of civil servants to the Minister or, as the case may be, to the Assembly Ministers and the National Assembly as a body or to the office holder in charge of their department

– the duty of all public officers to discharge public functions reasonably and according to the law

– the duty to comply with the law, including international law and treaty obligations, and to uphold the administration of justice

– ethical standards governing particular professions.

Civil servants should:

– conduct themselves with integrity, impartiality and honesty. They should give honest and impartial advice to the Minister or, as the case may be, to the Assembly Ministers and the National Assembly as a body or to the office holder in charge of their department, without fear or favour, and make all information relevant to a decision available to them. They should not deceive or knowingly mislead Ministers, Parliament, the National Assembly or the public

– endeavour to deal with the affairs of the public sympathetically, efficiently, promptly and without bias or maladministration

– endeavour to ensure the proper, effective and efficient use of public money

– not misuse their official position or information acquired in the course of their official duties to further their private interests or those of others. They should not receive benefits of any kind from a third party which might reasonably be seen to compromise their personal judgement or integrity

– conduct themselves in such a way as to deserve and retain the confidence of Ministers and the National Assembly as a body, and to be able to establish the same relationship with those whom they may be required to serve in some future Administration. They should comply with restrictions on their political activities. The conduct of civil servants should be such that Ministers and the National Assembly as a body, and potential future holders of these positions can be sure that confidence can be freely given, and that the Civil Service will conscientiously fulfil its duties and obligations to, and impartially assist, advise and carry out the lawful policies of the duly constituted Administrations

– not without authority disclose official information which has been communicated in confidence within the Administration, or received in confidence from others. Nothing in the Code should be taken as overriding existing statutory or common law obligations to keep confidential, or to disclose, certain information. They should not seek to frustrate or influence the policies, decisions or actions of Ministers or the National Assembly as a body by the unauthorised, improper or premature disclosure outside the Administration of any information to which they have had access as civil servants.

Where a civil servant believes he or she is being required to act in a way which:

– is illegal, improper, or unethical

– is in breach of constitutional convention or a professional code
may involve possible maladministration
otherwise inconsistent with this Code.

He or she should report the matter in accordance with procedures laid down in the appropriate guidance or rules of conduct for their department or Administration. A civil servant should also report to the appropriate authorities evidence of criminal or unlawful activity by others and may also report in accordance with the relevant procedures if he or she becomes aware of other breaches of this Code or is required to act in a way which, for him or her, raises a fundamental issue of conscience.

Where a civil servant has reported a matter covered in accordance with the relevant procedures and believes that the response does not represent a reasonable response to the grounds of his or her concern, he or she may report the matter in writing to the Civil Service Commissioners.

Civil servants should not seek to frustrate the policies, decisions or actions of the Administrations by declining to take, or abstaining from, action which flows from decisions by Ministers or the National Assembly as a body. Where a matter cannot be resolved by the procedures on a basis which the civil servant concerned is able to accept, he or she should either carry out his or her instructions, or resign from the Civil Service. Civil servants should continue to observe their duties of confidentiality after they have left Crown employment.

MINISTERS’ CODE OF PRACTICE

Ministers of the Crown are expected to behave according to the highest standards of constitutional and personal conduct in the performance of their duties.

This Code provides guidance to Ministers on how they should act and arrange their affairs in order to uphold these standards. It lists the principles which may apply in particular situations drawing on past precedent. It applies to all members of the Government (and covers Parliamentary Private Secretaries).

Ministers are personally responsible for deciding how to act and conduct themselves in the light of the Code and for justifying their actions and conduct in Parliament. The Code is not a rulebook, and it is not the role of the Secretary of the Cabinet or other officials to enforce it or to investigate Ministers although they may provide Ministers with private advice on matters which it covers.

Ministers remain in office only for so long as they retain the confidence of the Prime Minister. He is the ultimate judge of the standards of behaviour expected of a Minister and the appropriate consequences of a breach of those standards, although he will not expect to comment on every allegation that is brought to his attention.

The Code should be read against the background of the overarching duty on Ministers to comply with the law, including international law and treaty obligations, to uphold the administration of justice and to protect the integrity of public life. They are expected to observe the Seven Principles of Public Life set out in the first report of the Nolan Committee, and the following principles of Ministerial conduct:

i. Ministers must uphold the principle of collective responsibility

ii. Ministers have a duty to Parliament to account, and be held to account, for the policies, decisions and actions of their departments and executive agencies

iii. it is of paramount importance that Ministers give accurate and truthful information to Parliament, correcting any inadvertent error at the earliest opportunity. Ministers who knowingly mislead Parliament will be expected to offer their resignation to the Prime Minister

iv. Ministers should be as open as possible with Parliament and the public, refusing to provide information only when disclosure would not be in the public interest which should be decided in accordance with the relevant statutes and the Governments Code of Practice on Access to Government Information

v. Ministers should similarly require civil servants who give evidence before Parliamentary Committees on their behalf and under their direction to be as helpful as possible in providing accurate, truthful and full information in accordance with the duties and responsibilities of civil servants as set out in the Civil Service Code
vi. Ministers must ensure that no conflict arises, or appears to arise, between their public duties and their private interests

vii. Ministers should avoid accepting any gift or hospitality which might, or might reasonably appear to, compromise their judgement or place them under an improper obligation

viii. Ministers in the House of Commons must keep separate their roles as Minister and constituency Member

ix. Ministers must not use government resources for Party political purposes. They must uphold the political impartiality of the Civil Service and not ask civil servants to act in any way which would conflict with the Civil Service Code.

Ministers must also comply at all times with the requirements which Parliament itself has laid down. For Ministers in the Commons, these are set by the Resolution carried on 19 March 1997.

**ETHICS AND STANDARDS**
The Private Offices Group advises the Head of the Home Civil Service, Ministers and departments on a wide range of issues relating to standards of conduct for the Civil Service. It is responsible for:

- The Directory of Civil Service Guidance
- The Civil Service Code, a concise statement of the role and responsibilities of civil servants. (It forms part of the Civil Service Management Code, a much longer document setting out the central framework for management of the Civil Service)
- The Model Contract for Special Advisers – setting out the principal terms and conditions of employment for Special Advisers to Ministers; including a Code of Conduct for Special Advisers
- Guidance on the work of the Government Information Service – guidance for Government press officers and other civil servants involved in the presentation of Government policy, setting out the conventions on Government publicity and advertising
- Guidance for civil servants: Contacts with Lobbyists
- Civil servants’ involvement in political activities – this forms Section 4.4 of the Civil Service Management Code. (In the run-up to an election, additional guidance is produced as a reminder. This guidance covers the local council and the Greater London Authority election campaigns
- Liaison between Government and the Committee on Standards in Public Life
- Guidance on Government Research into Public Attitudes and Opinions

**CONTACT WITH LOBBYISTS**
All civil servants, including special advisers, are employed by the Crown and paid by the taxpayer to serve the Government of the day in a manner which upholds the highest standards of propriety in public life.

**Basic principles**
The basic principles are set out in the Civil Service Code. They are demanding. But it is worth remembering that they are reflected in every department’s Management Code and that any breach may give rise to disciplinary proceedings.

Civil servants should conduct themselves with integrity and honesty. They should not deceive or knowingly mislead Parliament or the public. They should not misuse their official position or information acquired in the course of their official duties to further their private interests or the private interests of others. They should not receive benefits of any kind which others might reasonably see as compromising their personal judgement or integrity. They should not without authority disclose official information which has been communicated in confidence in Government or received in confidence from others.
The principles of public life set down by the Nolan Committee in its first report in 1995 are also relevant:

– **Selflessness**: holders of public office should take decisions solely in terms of the public interest. They should not do so in order to gain financial or other material benefits for themselves, their family, or their friends.

– **Integrity**: holders of public office should not place themselves under any financial or other obligation to outside individuals or organisations that might influence them in the performance of their official duties.

– **Honesty**: holders of public office have a duty to declare any private interests relating to their public duties and to take steps to resolve any conflicts arising in a way that protects the public interest.

**Lobbyists in the UK political system**

The Nolan Committee said in their first Report, ‘it is the right of everyone to lobby Parliament and Ministers, and it is for public institutions to develop ways of controlling the reaction to approaches from professional lobbyists in such a way as to give due weight to their case while always taking care to consider the public interest’.

The Government’s approach, reflecting the approach of the Nolan Committee, is not to ban contacts between civil servants and lobbyists but to insist that wherever and whenever they take place they should be conducted in accordance with the Civil Service Code, and the principles of public life set out by the Nolan Committee. This means that civil servants can meet lobbyists, formally and informally, where this is justified by the needs of Government.

**Practical application to contacts with lobbyists**

These basic principles apply to all contacts between civil servants and people outside Government, be they businessmen, trades unionists, journalists or campaigners of any kind. What the principles mean in practice will depend on the circumstances of each case. It is not possible exhaustively to cover every situation which may arise, but the main points to have in mind in dealings with professional lobbyists, given the nature of their work, is as follows.

Some things are completely unacceptable. For instance:

– **DO NOT** leak confidential or sensitive material, especially market sensitive material, to a lobbyist.

– **DO NOT** deliberately help a lobbyist to attract business by arranging for clients to have privileged access to Ministers or undue influence over policy.

These would be serious disciplinary offences and trigger procedures under which you would be liable to dismissal.

Much more common are situations where dealings with a lobbyist are acceptable provided that they are handled with care. These are grey areas where common sense has to be used. Here again, breaking the basic rules may lead to disciplinary action.

– **DO NOT** say or do anything that could be represented as granting a lobbyist preferential or premature access to information, Parliamentary or Governmental, which you have received because of your official position.

– **DO CONSIDER** whether meeting one group making representations on a particular issue should be balanced by offering other groups a similar opportunity to make representations.

– **DO NOT** accept gifts or other benefits from a lobbyist which are offered to you because of your official position and could place you, or reasonably be considered to place you, under an obligation to the donor.

– **DO NOT** give the impression to a lobbyist that any particular advice, idea or information from their clients could or will be decisive in the decision-making process. Decisions are for Ministers who will want to weigh up all the evidence and all the advice they receive before they judge the public interest.
– DO NOT do anything which might breach Parliamentary privilege or offend against the conventions of Parliament. Remember that the papers and reports of Select Committees are the property of the Committees and subject to Parliamentary privilege. If in doubt whether particular papers are in the public domain, seek guidance from the Clerk of the Select Committee.

– DO NOT use your knowledge about what is going on inside Government to impress your contacts in the lobbyist world. What may seem simple gossip to you may make money for someone else, or amount to improper help.

– DO NOT use your position to help a lobbyist get a benefit to which he or she is not entitled.

– DO NOT offer, or give the impression of offering, a lobbyist preferential access to Ministers or their officials. Where you think someone can contribute some interesting ideas, you should tell those concerned and let them decide for themselves.

– DO always declare to your Department any personal or family business interests which may at some time create an actual or potential conflict of interest with the work of your Department, and comply with any instructions from the Department designed to eliminate the conflict.

– BE CAREFUL about accepting hospitality from a lobbyist.

These guidelines must of course be interpreted with common sense. If for instance you have a friend who is a lobbyist you do not have to sever your friendship and stop meeting them socially. If you are married to one, you do not have to get divorced! But do make sure that the ground rules are understood, that you make proper arrangements to deal with any conflict of interest and that you do not get tempted into doing something which would lay you open to criticism or be misunderstood.

Hospitality
Departments usually have their own rules about accepting hospitality which reflect the circumstances of their work. You should read them. If there is a complete ban on accepting certain kinds of invitation, you must comply with it.

Where the decision whether to accept hospitality is left to your judgement, you need to ask yourself some common sense questions: for instance, whether there is benefit to the Government in your accepting the invitation; whether the entertainment is lavish, on a scale which you could not personally afford; whether you are accepting too much hospitality from the same source; and, if your post is prominent, whether just your attendance at an event may be open to interpretation as a signal of support.

Provided that you are satisfied about the propriety of accepting, it may be legitimate occasionally to take modest hospitality from a lobbyist, if for instance it gives you the opportunity to gain a better understanding of an industry or a group or a particular point of view. But if you find this happening to you a lot, you should pull back quickly.

If in doubt
If you are in doubt about what is proper, there are three particular things you should do.

– DO err on the side of caution. If you would feel uncomfortable if it became public, do not do it.

– DO consult your line manager, if you are still unsure.

– DO consider putting a brief note on the file recording that you have addressed the issue of propriety and setting out your reasons for believing that your actions comply with the Civil Service Code, if you decide to go ahead.

Lobbyists in other roles
The focus of this note has been on professional lobbyists – whether individuals, partnerships or companies – who earn their living by providing their clients with contacts, information and advice about how to persuade the Government and other public sector bodies to do or give them what they
want. Remember that you may meet a lobbyist in other roles: for instance as a journalist or consultant. Bear all his or her interests in mind in your discussions. You cannot expect lobbyists to keep their different roles in watertight compartments.

**Conclusion**

Lobbyists are a feature of our democratic system. There is no ban on civil servants having dealings with them where this serves a proper purpose and is conducted in a proper manner. But the need for propriety is crucial. Lobbyists themselves are bound to want to talk up their own influence and contacts. It is the job of all civil servants to make sure that they conduct their dealings with lobbyists in a manner which is proper and not open to misinterpretation.

**FREEDOM OF INFORMATION ACT 2000**


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**Appendix III**

**Senior Civil Servants’ Pay**

**Senior Salaries Review Body recommendations**

**Recommended values for the pay bands from March 2009**

<table>
<thead>
<tr>
<th>Pay Band</th>
<th>Minimum</th>
<th>Maximum</th>
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<tbody>
<tr>
<td>3</td>
<td>£102,100</td>
<td>£209,300</td>
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<tr>
<td>2</td>
<td>£83,300</td>
<td>£163,400</td>
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<td>1A</td>
<td>£68,000</td>
<td>£129,700</td>
</tr>
<tr>
<td>1</td>
<td>£58,500</td>
<td>£118,400</td>
</tr>
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</table>

**Permanent Secretary range**

Base pay to be increased on average by 2.1 per cent from 1 April 2009.

**Special Advisers’ Pay**

This is set by the Special Advisers Remuneration Committee. Salaries are set within five pay bands after the adviser’s job has been evaluated by expert assessors against factors such as internal and external impact, judgement, responsibility and experience. The Remuneration Committee takes into account the relative size/weight of the job, relativities with other advisers and an individuals track record including previous salary.

**Special Advisers’ 2008–09 Pay Ranges**

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<table>
<thead>
<tr>
<th></th>
<th></th>
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<tbody>
<tr>
<td>1</td>
<td>£39,756–£53,321</td>
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<tr>
<td>2</td>
<td>£51,443–£68,242</td>
<td></td>
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<tr>
<td>3</td>
<td>£65,529–£101,737</td>
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<tr>
<td>4</td>
<td>£87,651–£105,285</td>
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Scheme ceiling £140,560
Abbreviations

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Full Form</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACA</td>
<td>Associate, Institute of Chartered Accountants</td>
</tr>
<tr>
<td>ACAS</td>
<td>Advisory, Conciliation and Arbitration Service</td>
</tr>
<tr>
<td>ACC</td>
<td>Anglican Consultative Council; Association of County Councils</td>
</tr>
<tr>
<td>ACCA</td>
<td>Association of Chartered Certified Accountants</td>
</tr>
<tr>
<td>ACCAC</td>
<td>Qualifications, Curriculum and Assessment Authority for Wales</td>
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<tr>
<td>ACP</td>
<td>African/Caribbean/Pacific</td>
</tr>
<tr>
<td>ACPO</td>
<td>Association of Chief Police Officers</td>
</tr>
<tr>
<td>AEC</td>
<td>Agriculture Executive Council; Atomic Energy Commission</td>
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<tr>
<td>AEEU</td>
<td>Amalgamated Engineering and Electrical Union</td>
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<tr>
<td>AEF</td>
<td>Amalgamated Union of Engineering and Foundry Workers</td>
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<tr>
<td>AERC</td>
<td>Alcohol Education and Research Council</td>
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<td>AERE</td>
<td>Atomic Energy Research Establishment (Harwell)</td>
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<tr>
<td>AEU</td>
<td>Amalgamated Engineering Union</td>
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<tr>
<td>AFC</td>
<td>Air Force Cross</td>
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<tr>
<td>AFPAA</td>
<td>Armed Forces Personnel Administration Agency</td>
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<tr>
<td>AFPRB</td>
<td>Armed Forces’ Pay Review Body</td>
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<tr>
<td>AIB</td>
<td>Associate, Institute of Bankers</td>
</tr>
<tr>
<td>AM</td>
<td>Assembly Member (National Assembly for Wales)</td>
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<td>AMS</td>
<td>Additional Member System; Army Medical Services; Assistant Military Secretary</td>
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<tr>
<td>APEX</td>
<td>Association of Professional, Executive, Clerical and Computer Staff</td>
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<tr>
<td>APNI</td>
<td>Alliance Party of Northern Ireland</td>
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<td>ARA</td>
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<td>ARCM</td>
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<td>ARICS</td>
<td>Professional Associate, Royal Institution of Chartered Surveyors</td>
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<tr>
<td>ARINI</td>
<td>Agricultural Research Institute of Northern Ireland</td>
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<tr>
<td>ASA</td>
<td>Advertising Standards Authority</td>
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<td>ASEAN</td>
<td>Association of South East Asian Nations</td>
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<tr>
<td>ASLEF</td>
<td>Associated Society of Locomotive Engineers and Firemen</td>
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<tr>
<td>ATII</td>
<td>Associate Member, Incorporated Institute of Taxation</td>
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<td>ATRA</td>
<td>Army Training and Recruiting Agency</td>
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<td>AUA</td>
<td>Association of University Administrators</td>
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<td>AUC</td>
<td>Air Transport Users Council</td>
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<td>AUEW</td>
<td>Amalgamated Union of Engineering Workers</td>
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<td>AWB</td>
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<td>BAA</td>
<td>British Airways Authority</td>
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<tr>
<td>BACC</td>
<td>Broadcast Advertising Clearance Centre</td>
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<tr>
<td>BACEE</td>
<td>British Association for Central and Eastern Europe</td>
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<tr>
<td>BAFTA</td>
<td>British Academy of Film and Television Arts</td>
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<tr>
<td>BARB</td>
<td>Broadcasters Audience Research Board</td>
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<td>BBA</td>
<td>British Board of Agrément</td>
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<td>BBSRC</td>
<td>Biotechnology and Biological Sciences Research Council</td>
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<td>BCE</td>
<td>Boundary Commission for England</td>
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<td>BChir</td>
<td>Bachelor of Surgery</td>
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<td>Bachelor of Commerce</td>
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<td>BD</td>
<td>Bachelor of Divinity</td>
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<td>BDS</td>
<td>Business Development Service</td>
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<td>BEc</td>
<td>Bachelor of Economics</td>
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<td>BECTa</td>
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<td>BECTU</td>
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<td>British-Irish Governmental Conference</td>
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<td>British Medical Association</td>
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<td>BMus</td>
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<td>BNIF</td>
<td>British Nuclear Industry Forum</td>
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<tr>
<td>BNSC</td>
<td>British National Space Centre</td>
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<tr>
<td>Abbreviation</td>
<td>Full Form</td>
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<tr>
<td>BRASS</td>
<td>Centre for Business Relationships, Accountability, Sustainability and Society</td>
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<td>BRC</td>
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<td>BSC</td>
<td>Broadcasting Standards Commission; British Society of Cinematographers</td>
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<td>Baronet</td>
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<td>British Trade International</td>
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<td>Civil Aviation Authority</td>
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<td>Commission for Architecture and the Built Environment</td>
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<td>Confederation of British Industry</td>
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<td>CBR</td>
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<td>CCEA</td>
<td>Northern Ireland Council for the Curriculum, Examinations and Assessment</td>
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<td>CCLRC</td>
<td>Council for the Central Laboratory of the Research Councils</td>
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<tr>
<td>CCRC</td>
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<td>CCW</td>
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<td>CDA</td>
<td>Co-operative Development Agency</td>
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<td>CDC</td>
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<td>CDF</td>
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<tr>
<td>CDipAF</td>
<td>Certified Diploma in Accounting and Finance</td>
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<tr>
<td>CEFAS</td>
<td>Centre for Environment, Fisheries and Aquaculture Science</td>
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<tr>
<td>CEGB</td>
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<td>CH</td>
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<td>CID</td>
<td>Criminal Investigation Department; Creative Industries Division</td>
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<tr>
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<td>Construction Industry Training Board</td>
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<td>CITES</td>
<td>Convention on International Trade in Endangered Species</td>
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<td>Centre for Management and Policy Studies</td>
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<td>CRE</td>
<td>Commission for Racial Equality; Competition, Regulation and Energy Markets</td>
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<td>Centre for Research on Innovation and Competition</td>
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<td>CSC</td>
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<td>Committee on the Intelligence Services; Companion of the Order of the Star of India</td>
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<td>Commander, Most Venerable Order of the Hospital of St. John of Jerusalem</td>
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<td>DipObst</td>
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<td>Defence Vetting Agency</td>
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<tr>
<td>DVLA</td>
<td>Driver and Vehicle Licensing Agency</td>
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<td>Abbreviation</td>
<td>Full Form</td>
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<td>DVLNI</td>
<td>Driver and Vehicle Licensing Northern Ireland</td>
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<td>Driver and Vehicle Testing Agency</td>
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<td>ECA</td>
<td>Economic Commission for Africa (UN)</td>
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<td>European Civil Aviation Conference</td>
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<td>Electrical, Electronic Telecommunications and Plumbing Union</td>
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<td>Food and Agriculture Organisation of the UN</td>
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<td>FAWC</td>
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<td>Fellow, British Academy</td>
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<td>FBIM</td>
<td>Fellow, British Institute of Management</td>
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<td>FCIT</td>
<td>Fellow, Chartered Institute of Transport</td>
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<td>Fellow, Australian Society of Certified Practising Accountants</td>
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<td>Association of First Division Civil Servants</td>
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<td>Further Education</td>
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<td>Further Education Funding Council for Wales</td>
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<td>Fellow, Hotel, Catering and Institutional Management Association</td>
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<td>Financial Intermediaries and Claims Office</td>
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<td>Fellow, Institution of Mechanical Engineers</td>
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<td>Fellow, Institute of the Motor Industry</td>
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<tr>
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<td>FlnstPS</td>
<td>Fellow, Institute of Purchasing and Supply</td>
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<td>FIRTE</td>
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<td>Fellow, King’s College, London</td>
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<td>FRAME</td>
<td>Fund for the Replacement of Animals in Medical Experiments</td>
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<td>FRCOG</td>
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<td>FRCP</td>
<td>Fellow, Royal College of Physicians, London</td>
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<td>Fellow, Royal College of Veterinary Surgeons</td>
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<td>Fellow, Royal Academy (formerly Fellowship) of Engineering</td>
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<td>FRSS</td>
<td>Fellow of the Royal Statistical Society</td>
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<td>Gas Consumers Council</td>
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<td>Government Car and Despatch Agency</td>
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<td>Government Information and Communication Service</td>
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<td>Greater London Assembly; Greater London Authority</td>
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<td>Government Security Intranet</td>
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<td>Government Telephone Network</td>
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<td>Honourable Artillery Company</td>
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<tr>
<td>HE</td>
<td>His (Her) Excellency; Higher Education</td>
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<td>Abbreviation</td>
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<td>HPSS</td>
<td>Distinction and Meritorious Service Awards Committee</td>
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<td>HRI</td>
<td>Hannah Research Institute; Horticultural Research International</td>
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<td>HSENI</td>
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<td>ICS</td>
<td>Indian Civil Service; Investors Compensation Scheme</td>
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<td>KCVO</td>
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<td>Knight of Malta</td>
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<td>KP</td>
<td>Knight, Order of St Patrick</td>
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<td>KSJ</td>
<td>Knight of the Most Venerable Order of the Hospital of St John of Jerusalem</td>
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<tr>
<td>KT</td>
<td>Knight of the Order of the Thistle</td>
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<td>Knight Bachelor; knighted</td>
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<tr>
<td>Lab</td>
<td>Labour</td>
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<tr>
<td>Lab Co-op</td>
<td>Labour Co-operative</td>
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<td>LCD</td>
<td>Lord Chancellor’s Department</td>
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<td>London Development Agency</td>
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<td>LDS</td>
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<td>Local Enterprise Development Unit</td>
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<td>LGCE</td>
<td>Local Government Boundary Commission for England</td>
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<td>LGO</td>
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<td>Livestock and Meat Commission for Northern Ireland</td>
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<td>Low Pay Commission</td>
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<td>Labour Relations Agency</td>
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<td>LRCP</td>
<td>Licentiate, Royal College of Physicians, London</td>
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<td>LRNI</td>
<td>Land Registers of Northern Ireland</td>
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<td>London Regional Transport</td>
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<td>Learning and Skills Council</td>
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<td>London School of Economics</td>
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<td>Lands Tribunal for Scotland; Learning and Teaching Scotland</td>
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<td>National Museums and Galleries of Northern Ireland</td>
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<td>Master of Business Administration</td>
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<td>Master in Business Leadership</td>
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<td>MC</td>
<td>Military Cross; Meridian Court</td>
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<td>MCA</td>
<td>Maritime and Coastguard Agency</td>
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<td>MD</td>
<td>Doctor of Medicine</td>
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<td>mda</td>
<td>Museum Documentation Association</td>
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<td>Metropolitan District Council</td>
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<td>MEP</td>
<td>Member of the European Parliament</td>
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<td>MFCM</td>
<td>Member, Faculty of Community Medicine</td>
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<td>MHC</td>
<td>Mental Health Commission for Northern Ireland</td>
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</table>
MHS  Meat Hygiene Service
MIBiol  Member, Institute of Biology
MICE  Member, Institution of Civil Engineers
MIMechE  Member, Institution of Mechanical Engineers
MIMinE  Member, Institution of Mining Engineers
MLA  Member of Legislative Assembly (Northern Ireland Assembly)
MLC  Meat and Livestock Commission
MM  Military Medal
MNN  Media News Network
MoD  Ministry of Defence
MPA  Metropolitan Police Authority
MPH  Master of Public Health
MPhil  Master of Philosophy
MRC  Medical Research Council
MRCGP  Member, Royal College of General Practitioners
MS  Master of Surgery
MSC  Manpower Services Commission
MSF  Manufacturing Science Finance Union
MSP  Member of Scottish Parliament
MSPFW  MSP for Falkirk West
MVO  Member of the Royal Victorian Order
NA  National Academician (USA)
NAC  National Agriculture Centre
NAO  National Audit Office
NAS  National Academy of Sciences; National Archives of Scotland
NATFHE  National Association of Teachers in Further and Higher Education
NATO  North Atlantic Treaty Organisation
NATS  National Air Traffic Services
NCC  National Consumer Council
NCSC  National Care Standards Commission
NCVQ  National Council for Vocational Qualifications
NDP  Non-Departmental Public Body
NDS  Government News Distribution Service
NEC  National Executive Committee
NECC  National Electricity Consumers’ Council
NEDC  National Economic Development Council
NELC  National Employers’ Liaison Committee
NERC  Natural Environment Research Council; National Research Development Corporation
NESTA  National Endowment for Science, Technology and the Arts
NFER  National Foundation for Educational Research
NFU  National Farmers’ Union
NGO  Non-governmental Organisation
NHBC  National House-Building Council
NHMF  National Heritage Memorial Fund
NHS  National Health Service
NHS LIFT  NHS Local Improvement Finance Trust
NHSPASA  NHS Purchasing and Supply Agency
NHSSS  NHS Superannuation Scheme (Scotland)
NI  Northern Ireland; National Insurance
NIACT  Northern Ireland Advisory Committee on Telecommunications
NIAO  Northern Ireland Audit Office
NICCE  Northern Ireland Consumer Committee for Electricity
NICO  National Insurance Contributions Office; Northern Ireland Company Overseas
NICS  Northern Ireland Civil Service
NIEC  Northern Ireland Economic Council
NIEeS  National Institute for Environmental e-Science
NIFHA  Northern Ireland Fishery Harbour Authority
NIHEC  Northern Ireland Higher Education Council
NIHRC  Northern Ireland Human Rights Commission
NILO  National Investment and Loans Office
NIMR  National Institute for Medical Research
NIO  Northern Ireland Office
NIPS  Northern Ireland Prison Service
NISRA  Northern Ireland Statistics and Research Agency
NITB  Northern Ireland Tourist Board
NIUP  Northern Ireland Unionist Party
NIWC  Northern Ireland Women’s Coalition
<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Full Form</th>
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<tr>
<td>NJC</td>
<td>National Joint Council</td>
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<tr>
<td>NLCB</td>
<td>National Lottery Charities Board</td>
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<td>NLIS</td>
<td>National Land Information Service</td>
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<td>NLP</td>
<td>Natural Law Party</td>
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<td>National Library of Scotland</td>
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<td>NLW</td>
<td>National Library of Wales</td>
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<td>NMRS</td>
<td>National Monuments Record of Scotland</td>
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<td>NRA</td>
<td>National Rivers Authority</td>
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<td>NRPB</td>
<td>National Radiological Protection Board</td>
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<td>Naval Recruiting and Training Agency</td>
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<td>National Savings</td>
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<td>NS&amp;I</td>
<td>National Savings and Investments</td>
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<td>North-South Ministerial Council</td>
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<td>NUJ</td>
<td>National Union of Journalists</td>
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<td>National Union of Mineworkers</td>
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<td>National Union of Railwaymen</td>
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<td>National Vocational Qualification</td>
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<td>North West Development Agency</td>
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<td>Organisation for African Unity</td>
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<td>Office of the Commissioner for Public Appointments</td>
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<td>Overseas Development Institute</td>
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<td>Organisation for Economic Co-Operation and Development</td>
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<td>Office of Gas and Electricity Markets</td>
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<td>Office of Government Commerce</td>
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